

18 August 2023

Mr Peter Fitchat
Chief Executive Officer
Shire of Dundas
PO Box 163
NORSEMAN WA 6443

Dear Peter

ACCOUNTING SERVICE INFORMATION REPORT FOR THE PERIOD ENDED 30 JUNE 2023

We have compiled the accompanying local government special purpose financial report of the Shire of Dundas, which comprise the statement of financial activity (by nature or type), a summary of significant accounting policies and other explanatory notes for the period ending 30 June 2023 and enclose the report along with our compilation report.

We are required under APES 315 *Compilation of Financial Information* to report certain matters in our compilation report. The attached management information report addresses additional matters identified during our compilation we wish to bring to management's attention.

It should be appreciated, our procedures are designed primarily to enable us to compile the monthly financial report and therefore may not bring to light all weaknesses in systems and procedures, or all financial matters of interest to management and council, which may exist. However, we aim to use our knowledge of the local government's financial operations gained during our work to make comments and suggestions, which, we hope, will be useful to you.

Please note details and explanations of the material variances between the year-to-date actuals and year-to-date budget are required by *Local Government (Financial Management) Regulation 34(1) (d)*.

COMMENTS/SUGGESTIONS

Attached is a list of comments/suggestions derived from compiling the monthly financial report and other end of month review services.

Should you wish to discuss any matter relating to our service or any other matter, please do not hesitate to contact us.

Yours sincerely



Russell Barnes
Director
Moore Australia (WA) Pty Ltd

Shire of Dundas Management Information Report

Period ending
30 June 2023

Topic	Item	First Identified	Explanation	Action Required	Priority
Operating expenditure	Allocations	June 2023	Public works overheads are over allocated by \$75,476. Plant depreciation is under allocated by \$100,427. Plant operating costs are over allocated by \$52,487. Housing are under allocated by \$110,130.	We recommend the overhead allocations be reviewed and adjusted (where appropriate) regularly for POC, PWOH and PDpen. We recommend the allocations for housing be reviewed at the end of each month to ensure allocations are correct.	Medium
Sundry debtors	Outstanding	June 2023	Sundry debtors aged trial balance includes invoices totalling \$22,857 outstanding for over 90 days with some more than 365 days old.	We recommend reviewing overdue debtors collection procedures to ensure debtors outstanding for over 30 days are subject to regular review and reminder notices are issued to improve the collection rate.	Low

Approval:  Russell Barnes, Director

18 August 2023

Mr Peter Fitchat
Chief Executive Officer
Shire of Dundas
PO Box 163
NORSEMAN WA 6443

Dear Peter

COMPILATION REPORT TO THE SHIRE OF DUNDAS

We have compiled the accompanying local government financial report of the Shire of Dundas, which comprise the statement of financial activity (by nature or type), a summary of significant accounting policies and other explanatory notes for the period ending 30 June 2023. The monthly financial report has been compiled to meet compliance with the *Local Government Act 1995* and associated regulations.

THE RESPONSIBILITY OF THE SHIRE OF DUNDAS

The Shire of Dundas are solely responsible for the information contained in the financial report and are responsible for the maintenance of an appropriate accounting system in accordance with the relevant legislation.

OUR RESPONSIBILITY

On the basis of information provided by the Shire of Dundas we have compiled the accompanying financial report in accordance with the requirements of the *Local Government Act 1995*, associated regulations and APES 315 *Compilation of Financial Information*.

Our procedures use accounting expertise to collect, classify and summarise the financial information, which the Shire of Dundas provided, in compiling the financial report. Our procedures do not include verification or validation procedures. No audit or review has been performed and accordingly no assurance is expressed.

The financial report was compiled exclusively for the benefit of the Shire of Dundas. We do not accept responsibility to any other person for the contents of the financial report.



Russell Barnes
Director
[Moore Australia \(WA\) Pty Ltd](http://www.moore-australia.com.au)

SHIRE OF DUNDAS
MONTHLY FINANCIAL REPORT
(Containing the Statement of Financial Activity)
For the period ending 30 June 2023

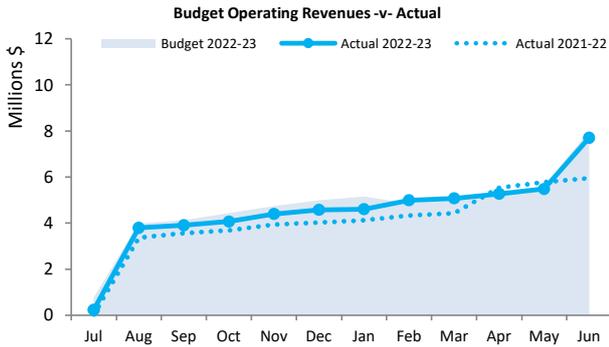
LOCAL GOVERNMENT ACT 1995
LOCAL GOVERNMENT (FINANCIAL MANAGEMENT) REGULATIONS 1996

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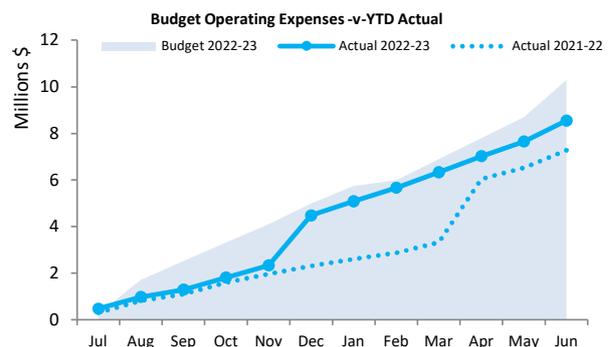
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OPERATING ACTIVITIES

OPERATING REVENUE

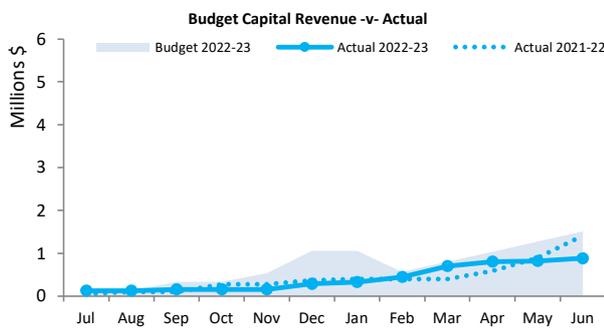


OPERATING EXPENSES

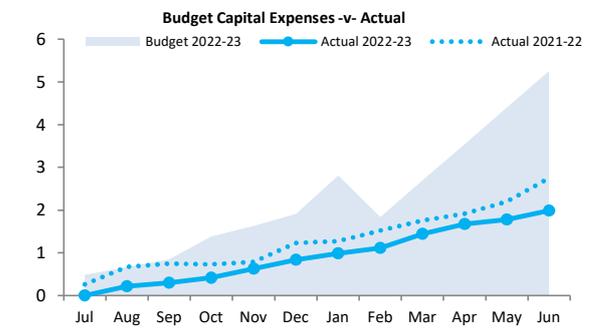


INVESTING ACTIVITIES

CAPITAL REVENUE



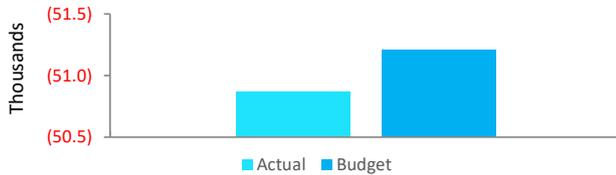
CAPITAL EXPENSES



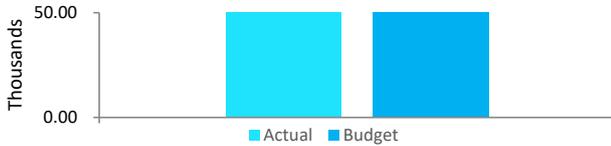
FINANCING ACTIVITIES

BORROWINGS

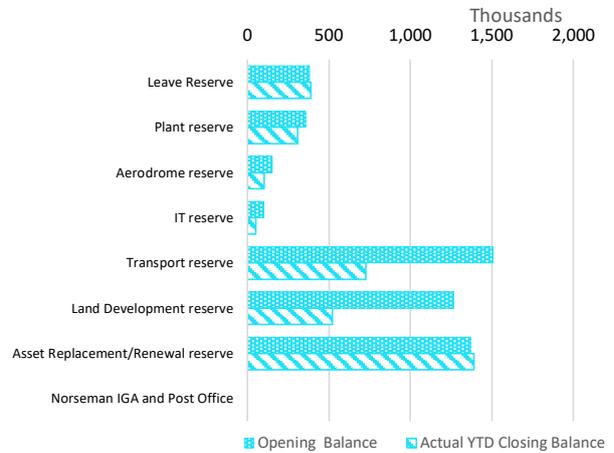
Principal Repayments



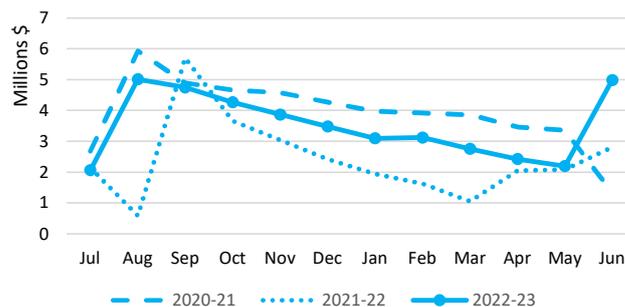
Principal Outstanding



RESERVES



Closing funding surplus / (deficit)



This information is to be read in conjunction with the accompanying Financial Statements and Notes.

Funding surplus / (deficit) Components

Funding surplus / (deficit)				
	Amended Budget	YTD Budget (a)	YTD Actual (b)	Var. \$ (b)-(a)
Opening	\$2.29 M	\$2.29 M	\$2.29 M	\$0.00 M
Closing	\$1.51 M	\$1.51 M	\$4.98 M	\$3.47 M

Refer to Statement of Financial Activity

Cash and cash equivalents		
	\$8.50 M	% of total
Unrestricted Cash	\$5.01 M	59.0%
Restricted Cash	\$3.48 M	41.0%

Refer to Note 2 - Cash and Financial Assets

Payables		
	\$0.41 M	% Outstanding
Trade Payables	\$0.00 M	
0 to 30 Days		44.1%
Over 30 Days		56.0%
Over 90 Days		34.7%

Refer to Note 4 - Payables

Receivables		
	\$0.44 M	% Collected
Rates Receivable	\$0.21 M	76.8%
Trade Receivable	\$0.44 M	% Outstanding
Over 30 Days		23.5%
Over 90 Days		5.1%

Refer to Note 3 - Receivables

Key Operating Activities

Amount attributable to operating activities			
Amended Budget	YTD Budget (a)	YTD Actual (b)	Var. \$ (b)-(a)
\$1.01 M	\$1.01 M	\$2.21 M	\$1.19 M

Refer to Statement of Financial Activity

Rates Revenue		
YTD Actual	\$3.25 M	% Variance
YTD Budget	\$3.25 M	(0.1%)

Refer to Statement of Financial Activity

Operating Grants and Contributions		
YTD Actual	\$2.72 M	% Variance
YTD Budget	\$2.87 M	(5.3%)

Refer to Note 10 - Operating Grants and Contributions

Fees and Charges		
YTD Actual	\$1.40 M	% Variance
YTD Budget	\$1.50 M	(6.6%)

Refer to Statement of Financial Activity

Key Investing Activities

Amount attributable to investing activities			
Amended Budget	YTD Budget (a)	YTD Actual (b)	Var. \$ (b)-(a)
(\$3.75 M)	(\$3.75 M)	(\$1.10 M)	\$2.65 M

Refer to Statement of Financial Activity

Proceeds on sale		
YTD Actual	\$0.04 M	%
Amended Budget	\$0.13 M	27.4%

Refer to Note 5 - Disposal of Assets

Asset Acquisition		
YTD Actual	\$1.99 M	% Spent
Amended Budget	\$5.26 M	37.8%

Refer to Note 6 - Capital Acquisitions

Capital Grants		
YTD Actual	\$0.85 M	% Received
Amended Budget	\$1.38 M	61.6%

Refer to Note 6 - Capital Acquisitions

Key Financing Activities

Amount attributable to financing activities			
Amended Budget	YTD Budget (a)	YTD Actual (b)	Var. \$ (b)-(a)
\$1.96 M	\$1.96 M	\$1.59 M	(\$0.37 M)

Refer to Statement of Financial Activity

Borrowings	
Principal repayments	\$0.05 M
Interest expense	\$0.01 M
Principal due	\$0.19 M

Refer to Note 7 - Borrowings

Reserves	
Reserves balance	\$3.48 M
Interest earned	\$0.08 M

Refer to Note 8 - Cash Reserves

This information is to be read in conjunction with the accompanying Financial Statements and notes.

KEY TERMS AND DESCRIPTIONS FOR THE PERIOD ENDED 30 JUNE 2023

NATURE OR TYPE DESCRIPTIONS

REVENUE

RATES

All rates levied under the *Local Government Act 1995*. Includes general, differential, specified area rates, minimum rates, interim rates, back rates, ex-gratia rates, less discounts and concessions offered. Excludes administration fees, interest on instalments, interest on arrears, service charges and sewerage rates.

OPERATING GRANTS, SUBSIDIES AND CONTRIBUTIONS

Refers to all amounts received as grants, subsidies and contributions that are not non-operating grants.

NON-OPERATING GRANTS, SUBSIDIES AND CONTRIBUTIONS

Amounts received specifically for the acquisition, construction of new or the upgrading of identifiable non financial assets paid to a local government, irrespective of whether these amounts are received as capital grants, subsidies, contributions or donations.

REVENUE FROM CONTRACTS WITH CUSTOMERS

Revenue from contracts with customers is recognised when the local government satisfies its performance obligations under the contract.

FEES AND CHARGES

Revenues (other than service charges) from the use of facilities and charges made for local government services, sewerage rates, rentals, hire charges, fee for service, photocopying charges, licences, sale of goods or information, fines, penalties and administration fees. Local governments may wish to disclose more detail such as rubbish collection fees, rental of property, fines and penalties, and other fees and charges.

SERVICE CHARGES

Service charges imposed under *Division 6 of Part 6 of the Local Government Act 1995*. *Regulation 54 of the Local Government (Financial Management) Regulations 1996* identifies these as television and radio broadcasting, underground electricity and neighbourhood surveillance services. Exclude rubbish removal charges.

INTEREST EARNINGS

Interest and other items of a similar nature received from bank and investment accounts, interest on rate instalments, interest on rate arrears and interest on debtors.

OTHER REVENUE / INCOME

Other revenue, which can not be classified under the above headings, includes dividends, discounts, rebates, reimbursements etc.

PROFIT ON ASSET DISPOSAL

Excess of assets received over the net book value for assets on their disposal.

EXPENSES

EMPLOYEE COSTS

All costs associated with the employment of person such as salaries, wages, allowances, benefits such as vehicle and housing, superannuation, employment expenses, removal expenses, relocation expenses, worker's compensation insurance, training costs, conferences, safety expenses, medical examinations, fringe benefit tax, etc.

MATERIALS AND CONTRACTS

All expenditures on materials, supplies and contracts not classified under other headings. These include supply of goods and materials, legal expenses, maintenance agreements, communication expenses, advertising expenses, membership, periodicals, publications, hire expenses, rental, postage and freight etc. Local governments may wish to disclose more detail such as contract services, consultancy, information technology, rental or lease expenditures.

UTILITIES (GAS, ELECTRICITY, WATER)

Expenditures made to the respective agencies for the provision of power, gas or water. Exclude expenditures incurred for the reinstatement of roadwork on behalf of these agencies.

INSURANCE

All insurance other than worker's compensation and health benefit insurance included as a cost of employment.

LOSS ON ASSET DISPOSAL

Shortfall between the value of assets received over the net book value for assets on their disposal.

DEPRECIATION ON NON-CURRENT ASSETS

Depreciation expense raised on all classes of assets. Excluding Land.

INTEREST EXPENSES

Interest and other costs of finance paid, including costs of finance for loan debentures, overdraft accommodation and refinancing expenses.

OTHER EXPENDITURE

Statutory fees, taxes, allowance for impairment of assets, member's fees or State taxes. Donations and subsidies made to community groups.

**STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 30 JUNE 2023**

BY NATURE OR TYPE

	Ref	Amended Budget	YTD Budget	YTD Actual	Variance \$	Variance % ((c) - (b))/(b)	Var.
	Note	(a)	(b)	(c)	(c) - (b)	(b)/(b)	
		\$	\$	\$	\$	%	
Opening funding surplus / (deficit)	1(c)	2,288,278	2,288,278	2,288,278	0	0.00%	
Revenue from operating activities							
Rates		3,252,084	3,252,084	3,247,591	(4,493)	(0.14%)	
Operating grants, subsidies and contributions	10	2,869,480	2,869,480	2,717,624	(151,856)	(5.29%)	
Fees and charges		1,502,340	1,502,340	1,403,108	(99,232)	(6.61%)	
Interest earnings		88,839	88,839	162,572	73,733	83.00%	▲
Other revenue		276,425	276,425	156,690	(119,735)	(43.32%)	▼
Profit on disposal of assets	5	21,831	21,831	17,000	(4,831)	(22.13%)	
		8,010,999	8,010,999	7,704,585	(306,414)	(3.82%)	
Expenditure from operating activities							
Employee costs		(3,262,861)	(3,262,861)	(2,575,827)	687,034	21.06%	▲
Materials and contracts		(2,518,673)	(2,518,673)	(1,895,959)	622,714	24.72%	▲
Utility charges		(609,154)	(609,154)	(570,362)	38,792	6.37%	
Depreciation on non-current assets		(3,173,184)	(3,173,184)	(3,069,506)	103,678	3.27%	
Interest expenses		(8,206)	(8,206)	(6,550)	1,656	20.18%	
Insurance expenses		(223,836)	(223,836)	(209,164)	14,672	6.55%	
Other expenditure		(354,508)	(354,508)	(223,963)	130,545	36.82%	▲
Loss on disposal of assets	5	(136,630)	(136,630)	0	136,630	100.00%	▲
		(10,287,052)	(10,287,052)	(8,551,331)	1,735,721	(16.87%)	
Non-cash amounts excluded from operating activities	1(a)	3,287,983	3,287,983	3,052,506	(235,477)	(7.16%)	
Amount attributable to operating activities		1,011,930	1,011,930	2,205,760	1,193,830	117.98%	
Investing activities							
Proceeds from non-operating grants, subsidies and contributions	11	1,377,111	1,377,111	848,315	(528,796)	(38.40%)	▼
Proceeds from disposal of assets	5	130,895	130,895	35,895	(95,000)	(72.58%)	▼
Payments for property, plant and equipment and infrastructure	6	(5,256,041)	(5,256,041)	(1,985,553)	3,270,488	62.22%	▲
Amount attributable to investing activities		(3,748,035)	(3,748,035)	(1,101,343)	2,646,692	(70.62%)	
Financing Activities							
Transfer from reserves	8	3,739,640	3,739,640	3,446,574	(293,066)	(7.84%)	
Repayment of debentures	7	(51,211)	(51,211)	(50,866)	345	0.67%	
Transfer to reserves	8	(1,728,400)	(1,728,400)	(1,805,509)	(77,109)	(4.46%)	
Amount attributable to financing activities		1,960,029	1,960,029	1,590,199	(369,830)	(18.87%)	
Closing funding surplus / (deficit)	1(c)	1,512,202	1,512,202	4,982,894	3,470,692	(229.51%)	▲

KEY INFORMATION

▲ ▼ Indicates a variance between Year to Date (YTD) Budget and YTD Actual data as per the adopted materiality threshold.

Refer to Note 13 for an explanation of the reasons for the variance.

This statement is to be read in conjunction with the accompanying Financial Statements and Notes.

BASIS OF PREPARATION

This financial report has been prepared in accordance with the *Local Government Act 1995* and accompanying regulations.

Local Government Act 1995 requirements

Section 6.4(2) of the *Local Government Act 1995* read with the *Local Government (Financial Management) Regulations 1996*, prescribe that the financial report be prepared in accordance with the *Local Government Act 1995* and, to the extent that they are not inconsistent with the Act, the Australian Accounting Standards. The Australian Accounting Standards (as they apply to local governments and not-for-profit entities) and Interpretations of the Australian Accounting Standards Board were applied where no inconsistencies exist.

The *Local Government (Financial Management) Regulations 1996* specify that vested land is a right-of-use asset to be measured at cost, and is considered a zero cost concessionary lease. All right-of-use assets under zero cost concessionary leases are measured at zero cost rather than at fair value, except for vested improvements on concessionary land leases such as roads, buildings or other infrastructure which continue to be reported at fair value, as opposed to the vested land which is measured at zero cost. The measurement of vested improvements at fair value is a departure from AASB 16 which would have required the Shire to measure any vested improvements at zero cost.

Accounting policies which have been adopted in the preparation of this financial report have been consistently applied unless stated otherwise. Except for cash flow and rate setting information, the financial report has been prepared on the accrual basis and is based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and liabilities.

THE LOCAL GOVERNMENT REPORTING ENTITY

All funds through which the Shire controls resources to carry on its functions have been included in the financial statements forming part of this financial report.

All monies held in the Trust Fund are excluded from the financial statements.

SIGNIFICANT ACCOUNTING POLICES

CRITICAL ACCOUNTING ESTIMATES

The preparation of a financial report in conformity with Australian Accounting Standards requires management to make judgements, estimates and assumptions that effect the application of policies and reported amounts of assets and liabilities, income and expenses.

The estimates and associated assumptions are based on historical experience and various other factors believed to be reasonable under the circumstances; the results of which form the basis of making the judgements about carrying values of assets and liabilities not readily apparent from other sources. Actual results may differ from these estimates.

The balances, transactions and disclosures impacted by accounting estimates are as follows:

- estimation of fair values of certain financial assets
- estimation of fair values of fixed assets shown at fair value
- impairment of financial assets

GOODS AND SERVICES TAX

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO). Receivables and payables are stated inclusive of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with receivables or payables in the statement of financial position. Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to, the ATO are presented as operating cash flows.

ROUNDING OFF FIGURES

All figures shown in this statement are rounded to the nearest dollar.

PREPARATION TIMING AND REVIEW

Date prepared: All known transactions up to 18 August 2023

(a) Non-cash items excluded from operating activities

The following non-cash revenue and expenditure has been excluded from operating activities within the Statement of Financial Activity in accordance with *Financial Management Regulation 32*.

	Notes	Amended Budget	YTD Budget (a)	YTD Actual (b)
Non-cash items excluded from operating activities				
		\$	\$	\$
Adjustments to operating activities				
Less: Profit on asset disposals	5	(21,831)	(21,831)	(17,000)
Add: Loss on asset disposals	5	136,630	136,630	0
Add: Depreciation on assets		3,173,184	3,173,184	3,069,506
Total non-cash items excluded from operating activities		3,287,983	3,287,983	3,052,506

(b) Adjustments to net current assets in the Statement of Financial Activity

The following current assets and liabilities have been excluded from the net current assets used in the Statement of Financial Activity in accordance with *Financial Management Regulation 32* to agree to the surplus/(deficit) after imposition of general rates.

		Adopted Budget Opening 30 June 2022	Last Year Closing 30 June 2022	Year to Date 30 June 2023
Adjustments to net current assets				
Less: Reserves - restricted cash	8	(4,402,596)	(5,125,479)	(3,484,415)
Add: Borrowings	7	52,939	51,211	345
Add: Provisions employee related provisions	9	260,619	267,174	267,174
Total adjustments to net current assets		(4,089,038)	(4,807,094)	(3,216,896)

(c) Net current assets used in the Statement of Financial Activity

Current assets				
Cash and cash equivalents	2	1,167,944	2,430,053	7,636,571
Financial assets at amortised cost	2	3,886,744	6,313,174	858,593
Rates receivables	3	40,769	56,789	210,304
Receivables	3	0	209,007	441,270
Less: Current liabilities				
Payables	4	(692,861)	(1,020,961)	(410,491)
Borrowings	7	(52,939)	(51,211)	(345)
Contract liabilities	9	0	(574,305)	(268,938)
Provisions	9	(260,619)	(267,174)	(267,174)
Less: Total adjustments to net current assets	1(b)	(4,089,038)	(4,807,094)	(3,216,896)
Closing funding surplus / (deficit)		0	2,288,278	4,982,894

CURRENT AND NON-CURRENT CLASSIFICATION

In the determination of whether an asset or liability is current or non-current, consideration is given to the time when each asset or liability is expected to be settled. Unless otherwise stated assets or liabilities are classified as current if expected to be settled within the next 12 months, being the Council's operational cycle.

Description	Classification	Unrestricted	Restricted	Total Cash	Trust	Institution	Interest Rate	Maturity Date
		\$	\$	\$				
Cash on hand	Cash and cash equivalents	1,500	0	1,500	0	Nil	Nil	Nil
Municipal Bank	Cash and cash equivalents	1,487,309	0	1,487,309	0	ANZ	Variable	Nil
Visitor Centre Bank	Cash and cash equivalents	77,754	0	77,754	0	ANZ	Nil	Nil
MUNICIPAL INVESTMENT ACCT	Cash and cash equivalents	3,444,185	0	3,444,185	0	ANZ	Variable	NA
Restricted Cash - Reserves	Cash and cash equivalents	0	2,625,823	2,625,823	0	ANZ	Variable	Nil
Restricted Cash - Reserves	Financial assets at amortised cost	0	858,593	858,593	0	NAB	2.90%	Aug-23
Total		5,010,748	3,484,416	8,495,164	0			
Comprising								
Cash and cash equivalents		5,010,748	2,625,823	7,636,571	0			
Financial assets at amortised cost		0	858,593	858,593	0			
		5,010,748	3,484,416	8,495,164	0			

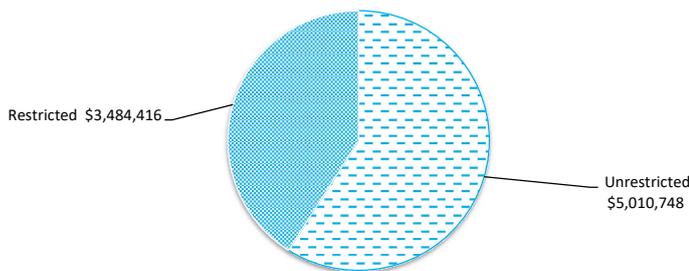
KEY INFORMATION

Cash and cash equivalents include cash on hand, cash at bank, deposits available on demand with banks and other short term highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value. Bank overdrafts are reported as short term borrowings in current liabilities in the statement of net current assets.

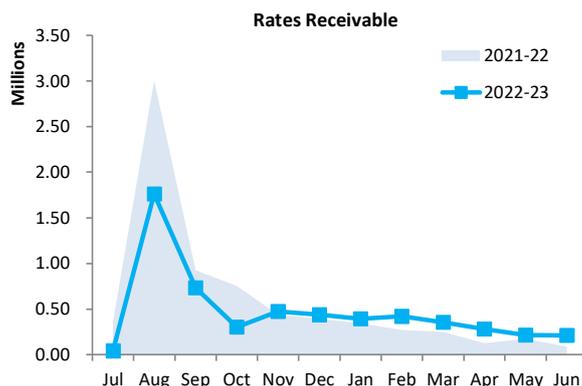
The local government classifies financial assets at amortised cost if both of the following criteria are met:

- the asset is held within a business model whose objective is to collect the contractual cashflows, and
- the contractual terms give rise to cash flows that are solely payments of principal and interest.

Financial assets at amortised cost held with registered financial institutions are listed in this note other financial assets at amortised cost are provided in Note 4 - Other assets.



Rates receivable	30 June 2022	30 Jun 2023
	\$	\$
Opening rates arrears	777,421	781,329
Levied	2,853,087	3,247,591
Less - collections	(2,849,179)	(3,094,076)
Gross rates collectable	781,329	934,844
Allowance for impairment of rates receivable	(724,540)	(724,540)
Net rates receivable	56,789	210,304
% Collected	78.5%	76.8%



Receivables - general	Credit	Current	30 Days	60 Days	90+ Days	Total
	\$	\$	\$	\$	\$	\$
Receivables - general	(1,276)	343,613	300	81,633	22,857	447,127
Percentage	(0.3%)	76.8%	0.1%	18.3%	5.1%	
Balance per trial balance						
Sundry receivable						447,127
Allowance for impairment of receivables from contracts with customers						(5,857)
Total receivables general outstanding						441,270

Amounts shown above include GST (where applicable)

KEY INFORMATION

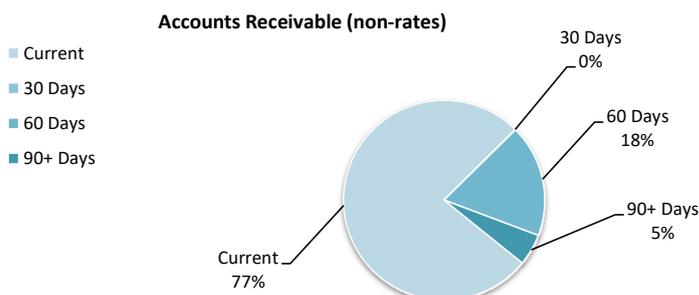
Trade and other receivables include amounts due from ratepayers for unpaid rates and service charges and other amounts due from third parties for goods sold and services performed in the ordinary course of business.

Trade receivables are recognised at original invoice amount less any allowances for uncollectable amounts (i.e. impairment). The carrying amount of net trade receivables is equivalent to fair value as it is due for settlement within 30 days.

Classification and subsequent measurement

Receivables which are generally due for settlement within 30 days except rates receivables which are expected to be collected within 12 months are classified as current assets. All other receivables such as, deferred pensioner rates receivable after the end of the reporting period are classified as non-current assets.

Trade and other receivables are held with the objective to collect the contractual cashflows and therefore the Shire measures them subsequently at amortised cost using the effective interest rate method.

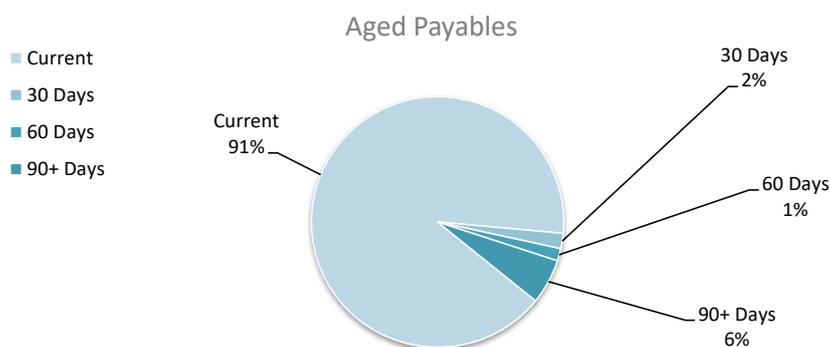


Payables - general	Credit	Current	30 Days	60 Days	90+ Days	Total
	\$	\$	\$	\$	\$	\$
Payables - general	(17,853)	19,437	425	341	1,247	3,597
Percentage	-496.3%	540.4%	11.8%	9.5%	34.7%	
Balance per trial balance						
Sundry creditors						3,597
ATO liabilities						26,457
Other payables						4,600
Bonds and deposits						22,792
Prepaid rates						271,609
ESL creditor						81,436
Total payables general outstanding						410,491

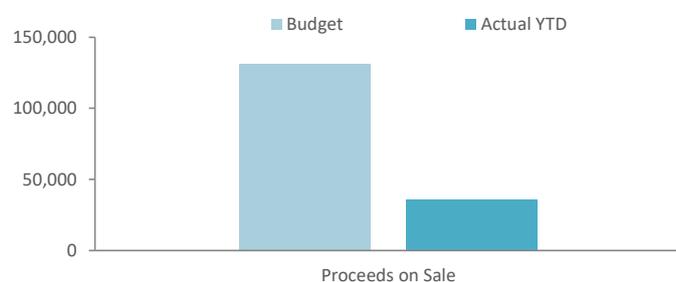
Amounts shown above include GST (where applicable)

KEY INFORMATION

Trade and other payables represent liabilities for goods and services provided to the Shire prior to the end of the period that are unpaid and arise when the Shire becomes obliged to make future payments in respect of the purchase of these goods and services. The amounts are unsecured, are recognised as a current liability and are normally paid within 30 days of recognition. The carrying amounts of trade and other payables are considered to be the same as their fair values, due to their short-term nature.



Asset Ref.	Asset description	Budget				YTD Actual				
		Net Book		Proceeds	Profit	(Loss)	Net Book		Profit	(Loss)
		Value					Value			
\$	\$	\$	\$	\$	\$	\$	\$	\$		
	Plant and equipment									
	Governance									
1030	1DS Holden Trailblazer	16,194	35,895	19,701	0	18,895	35,895	17,000	0	
	Transport									
951	DS174 Mitsubishi Fuso Tip Truck	110,600	35,000	0	(75,600)	0	0	0	0	
950	DS26 Mitsubishi Fuso Tip Truck	110,600	50,000	0	(60,600)	0	0	0	0	
882	DS263 Holden Colorado LX Tray	2,870	5,000	2,130	0	0	0	0	0	
804	DS3298 Kubota Mower	5,430	5,000	0	(430)	0	0	0	0	
		245,694	130,895	21,831	(136,630)	18,895	35,895	17,000	0	



Capital acquisitions	Amended		YTD Actual	YTD Actual Variance
	Budget	YTD Budget		
	\$	\$	\$	\$
Buildings	2,117,701	2,117,701	295,440	(1,822,261)
Furniture & Equipment	25,040	25,040	11,958	(13,082)
Plant & Equipment	1,175,778	1,175,778	177,631	(998,147)
Infrastructure - Roads	1,069,465	1,069,465	939,772	(129,693)
Infrastructure - Parks & Ovals	65,000	65,000	9,610	(55,390)
Infrastructure - Other	444,200	444,200	278,163	(166,037)
Infrastructure - Drainage	23,753	23,753	23,751	(2)
Infrastructure - Airport	215,104	215,104	160,026	(55,078)
Infrastructure - Footpaths	120,000	120,000	89,202	(30,798)
Payments for Capital Acquisitions	5,256,041	5,256,041	1,985,553	(3,270,488)
Capital Acquisitions Funded By:				
	\$	\$	\$	\$
Capital grants and contributions	1,377,111	1,377,111	848,315	(528,796)
Other (disposals & C/Fwd)	130,895	130,895	35,895	(95,000)
Cash backed reserves				
Aerodrome reserve	52,761	52,761	52,761	0
IT reserve	50,250	50,250	50,250	0
Transport reserve	802,088	802,088	802,088	0
Land Development reserve	0	0	761,760	761,760
Asset Replacement/Renewal reserve	1,054,826	1,054,826	0	(1,054,826)
Norseman IGA and Post Office	1,723,287	1,723,287	1,723,287	0
Contribution - operations	64,823	64,823	(2,288,803)	(2,353,626)
Capital funding total	5,256,041	5,256,041	1,985,553	(3,270,488)

SIGNIFICANT ACCOUNTING POLICIES

Each class of fixed assets within either plant and equipment or infrastructure, is carried at cost or fair value as indicated less, where applicable, any accumulated depreciation and impairment losses.

Assets for which the fair value as at the date of acquisition is under \$5,000 are not recognised as an asset in accordance with *Financial Management Regulation 17A (5)*. These assets are expensed immediately.

Where multiple individual low value assets are purchased together as part of a larger asset or collectively forming a larger asset exceeding the threshold, the individual assets are recognised as one asset and capitalised.

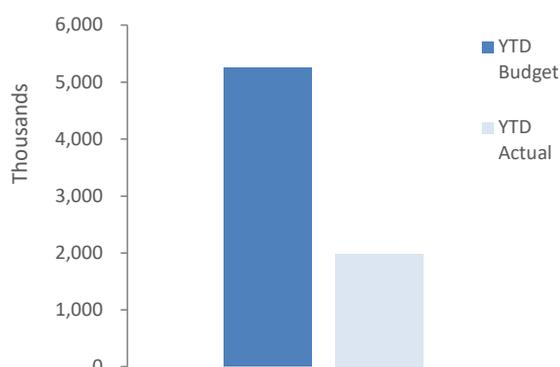
Initial recognition and measurement for assets held at cost

Plant and equipment including furniture and equipment is recognised at cost on acquisition in accordance with *Financial Management Regulation 17A*. Where acquired at no cost the asset is initially recognise at fair value. Assets held at cost are depreciated and assessed for impairment annually.

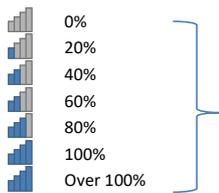
Initial recognition and measurement between mandatory revaluation dates for assets held at fair value

In relation to this initial measurement, cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition. For assets acquired at zero cost or otherwise significantly less than fair value, cost is determined as fair value at the date of acquisition. The cost of non-current assets constructed by the Shire includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overheads.

Payments for Capital Acquisitions



Capital expenditure total
Level of completion indicators



Percentage Year to Date Actual to Annual Budget expenditure where the expenditure over budget highlighted in red.

Level of completion indicator, please see table at the end of this note for further detail.

Account Description		Amended		Year to Date Actual	Variance (Under)/Over
		Current Budget	Year to Date Budget		
Capital Expenditure					
Buildings					
3314	DODD HOUSE CAPITAL IMPROVEMENTS	10,000	10,000	6,000	(4,000)
3324	EUCLA TOWN HALL BUILDING IMPROVEMENTS	35,912	35,912	142	(35,770)
3344	CAPITAL BUILDINGS	24,091	24,091	24,091	0
3386	Woodland Cultural and Visitor Centre	26,000	26,000	25,390	(610)
6514	AERODROME BUILDINGS	278,016	278,016	137,552	(140,464)
3397	Laundromat	20,395	20,395	14,648	(5,747)
3399	Norseman IGA & Post Office	1,723,287	1,723,287	87,617	(1,635,670)
Buildings Total		2,117,701	2,117,701	295,440	(1,822,261)
Plant & Equipment					
6124	ROAD PLANT PURCHASES	1,106,677	1,106,677	108,530	(998,147)
0404	CAPITAL - CEO VEHICLE	69,101	69,101	69,101	0
Plant & Equipment Total		1,175,778	1,175,778	177,631	(998,147)
Infrastructure - Roads					
3134	Hyden Rd RRG East Grant Works	773,405	773,405	643,278	(130,127)
3214	ROAD/C HERITAGE TRAIL	45,000	45,000	38,335	(6,665)
4144	ROADS TO RECOVERY	251,060	251,060	258,159	7,099
Infrastructure - Roads Total		1,069,465	1,069,465	939,772	(129,693)
Furniture & Equipment					
0494	Governance - Furniture and Equipment	20,000	20,000	6,918	(13,082)
Furniture & Equipment Total		25,040	25,040	11,958	(13,082)
Infrastructure - Parks & Ovals					
3684	Rotunda Upgrade	65,000	65,000	9,610	(55,390)
Infrastructure - Parks & Ovals Total		65,000	65,000	9,610	(55,390)
Infrastructure - Other					
0814	Animal Kennels - Capital Expenditure	65,000	65,000	43,502	(21,498)
2364	Cemetery Upgrade & Gates	85,000	85,000	13,902	(71,098)
2384	LRCI - Norseman - Water Supply Airport/Cemetery/Landfill	100,000	100,000	99,371	(629)
2624	Norseman Landfill	100,000	100,000	91,352	(8,648)
3388	Tourism Signage	40,000	40,000	4,856	(35,144)
3574	Transformer Upgrade - Capital Expenditure	35,000	35,000	11,920	(23,080)
3544	OTHER REC & SPORT BUILDINGS MAINTENANCE	13,200	13,200	13,200	0
3401	Electrical Upgrade for Pump Station	6,000	6,000	0	(6,000)
2854	EFFLUENT CAPITAL UPGRADES	0	0	60	60
Infrastructure - Other Total		444,200	444,200	278,163	(166,037)
Infrastructure - Drainage					
3234	Norseman Drainage Works	23,753	23,753	23,751	(2)
Infrastructure - Drainage Total		23,753	23,753	23,751	(2)
Infrastructure - Airport					
6504	AERODROME INFRASTRUCTURE UPGRADE	215,104	215,104	160,026	(55,078)
Infrastructure - Airport Total		215,104	215,104	160,026	(55,078)
Infrastructure - Footpaths					
6801	FOOTPATH CONSTRUCTION	120,000	120,000	89,202	(30,798)
Infrastructure - Footpaths Total		120,000	120,000	89,202	(30,798)
Grand Total		5,256,041	5,256,041	1,985,553	(3,270,488)

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 30 JUNE 2023

FINANCING ACTIVITIES

NOTE 7

BORROWINGS

Repayments - borrowings

Information on borrowings Particulars	Loan No.	1 July 2022	New Loans		Principal Repayments		Principal Outstanding		Interest Repayments	
			Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget
		\$	\$	\$	\$	\$	\$	\$	\$	
Health										
Doctors House		242,036	0	0	(50,866)	(51,211)	191,170	190,825	(6,550)	(6,206)
Total		242,036	0	0	(50,866)	(51,211)	191,170	190,825	(6,550)	(6,206)
Current borrowings		51,211					345			
Non-current borrowings		190,825					190,825			
		242,036					191,170			

All debenture repayments were financed by general purpose revenue.

The Shire has no unspent debenture funds as at 30th June 2022, nor is it expected to have unspent funds as at 30th June 2023.

KEY INFORMATION

Borrowing costs are recognised as an expense when incurred except where they are directly attributable to the acquisition, construction or production of a qualifying asset. Where this is the case, they are capitalised as part of the cost of the particular asset until such time as the asset is substantially ready for its intended use or sale.

Fair values of borrowings are not materially different to their carrying amounts, since the interest payable on those borrowings is either close to current market rates or the borrowings are of a short term nature. Non-current borrowings fair values are based on discounted cash flows using a current borrowing rate.

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 30 JUNE 2023

OPERATING ACTIVITIES
NOTE 8
RESERVE ACCOUNTS

Reserve accounts

Reserve name	Opening Balance	Budget Interest Earned	Actual Interest Earned	Budget Transfers In (+)	Actual Transfers In (+)	Budget Transfers Out (-)	Actual Transfers Out (-)	Budget Closing Balance	Actual YTD Closing Balance
	\$	\$	\$	\$	\$	\$	\$	\$	\$
Leave Reserve	381,172	380	6,115	0	0	0	0	381,552	387,287
Plant reserve	357,389	356	5,733	0	0	(56,428)	(56,428)	301,317	306,694
Aerodrome reserve	152,867	153	2,452	0	0	(52,761)	(52,761)	100,259	102,558
IT reserve	100,320	100	1,609	0	0	(50,250)	(50,250)	50,170	51,679
Transport reserve	1,503,757	1,500	24,123	0	0	(802,088)	(802,088)	703,169	725,792
Land Development reserve	1,262,636	1,260	20,255	0	0	0	(761,760)	1,263,896	521,131
Asset Replacement/Renewal reserve	1,367,339	1,364	21,935	0	0	(1,054,826)	0	313,877	1,389,274
Norseman IGA and Post Office	0	0	0	1,723,287	1,723,287	(1,723,287)	(1,723,287)	0	0
	5,125,480	5,113	82,222	1,723,287	1,723,287	(3,739,640)	(3,446,574)	3,114,240	3,484,415

	Note	Opening Balance 1 July 2022	Liability transferred from/(to) non current	Liability Increase	Liability Reduction	Closing Balance 30 June 2023
		\$		\$	\$	\$
Other current liabilities						
Other liabilities						
- Contract liabilities		534,305	0	0	(268,353)	265,952
- Capital grant/contribution liabilities		40,000	0	0	(37,014)	2,986
Total other liabilities		574,305	0	0	(305,367)	268,938
Employee Related Provisions						
Annual leave		170,348	0	0	0	170,348
Long service leave		96,826	0	0	0	96,826
Total Employee Related Provisions		267,174	0	0	0	267,174
Total other current liabilities		841,479	0	0	(305,367)	536,112
Amounts shown above include GST (where applicable)						

A breakdown of contract liabilities and associated movements is provided on the following pages at Note 10 and 11

KEY INFORMATION

Provisions

Provisions are recognised when the Shire has a present legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured. Provisions are measured using the best estimate of the amounts required to settle the obligation at the end of the reporting period.

Employee Related Provisions

Short-term employee benefits

Provision is made for the Shire's obligations for short-term employee benefits. Short-term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service, including wages, salaries and sick leave. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled.

The Shire's obligations for short-term employee benefits such as wages, salaries and sick leave are recognised as a part of current trade and other payables in the calculation of net current assets.

Other long-term employee benefits

The Shire's obligations for employees' annual leave and long service leave entitlements are recognised as employee related provisions in the statement of financial position.

Long-term employee benefits are measured at the present value of the expected future payments to be made to employees. Expected future payments incorporate anticipated future wage and salary levels, durations of service and employee departures and are discounted at rates determined by reference to market yields at the end of the reporting period on government bonds that have maturity dates that approximate the terms of the obligations. Any remeasurements for changes in assumptions of obligations for other long-term employee benefits are recognised in profit or loss in the periods in which the changes occur. The Shire's obligations for long-term employee benefits are presented as non-current provisions in its statement of financial position, except where the Shire does not have an unconditional right to defer settlement for at least 12 months after the end of the reporting period, in which case the obligations are presented as current provisions.

Contract liabilities

An entity's obligation to transfer goods or services to a customer for which the entity has received consideration (or the amount is due) from the customer.

Capital grant/contribution liabilities

Grants to acquire or construct recognisable non-financial assets to identified specifications be constructed to be controlled by the Shire are recognised as a liability until such time as the Shire satisfies its obligations under the agreement.

Provider	Unspent operating grant, subsidies and contributions liability					Operating grants, subsidies and contributions revenue		
	Liability	Increase in Liability	Decrease in Liability	Liability	Current Liability	Amended Budget	YTD	YTD
	1 July 2022		(As revenue)	30 Jun 2023	30 Jun 2023	Revenue	Budget	Revenue
	\$	\$	\$	\$	\$	\$	\$	\$
Operating grants and subsidies								
General purpose funding								
GRANTS COMMISSION - GENERAL	0	0	0	0	0	1,754,734	1,754,734	1,754,734
Law, order, public safety								
DFES - BFB GRANT	0	0	0	0	0	18,475	18,475	19,300
Bushfire Risk Planning Coordinator Funding	0	0	0	0	0	145,000	145,000	0
National Disaster Risk Reduction Program Grant	0	0	0	0	0	59,600	59,600	59,600
Health								
LGA Suicide Prevention Grants - Goldfields	100,000	0	(100,000)	0	0	0	0	0
Education and welfare								
YOUTH - GRANT	0	0	0	0	0	88,431	88,431	88,431
Recreation and culture								
OTHER CULTURE - GRANTS	0	0	0	0	0	10,000	10,000	0
State Govt - Arts/Murals	20,000	0	0	20,000	20,000	0	0	0
Transport								
ROADS FINANCIAL ASSISTANCE GRANT	0	0	0	0	0	617,708	617,708	617,708
MRD DIRECT GRANT	0	0	0	0	0	111,150	111,150	111,150
Economic services								
WA Coastal Management Plan Assistance Program	0	0	0	0	0	35,000	35,000	35,000
IGO - Local Business Development	9,091	0	0	9,091	9,091	0	0	0
State Govt - Co-naming Signage	20,000	0	0	20,000	20,000	0	0	0
	149,091	0	(100,000)	49,091	49,091	2,840,098	2,840,098	2,685,923
Operating contributions								
Governance								
CONTRIBUTIONS & DONATIONS	0	0	0	0	0	1,500	1,500	150
General purpose funding								
ESL ADMIN CONTRIBUTION	0	0	0	0	0	4,000	4,000	4,000
Education and welfare								
YOUTH - CONTRIBUTIONS	0	0	0	0	0	0	0	10,000
Community amenities								
CONTRIBUTIONS	0	0	0	0	0	2,408	2,408	2,408
Recreation and culture								
O.CULTURE CONTRIBUTIONS	0	0	0	0	0	2,000	2,000	227
Transport								
STREET LIGHT CONTRIBUTION	0	0	0	0	0	5,474	5,474	5,474
Other property and services								
DIESEL FUEL REBATE	0	0	0	0	0	14,000	14,000	9,442
	0	0	0	0	0	29,382	29,382	31,701
TOTALS	149,091	0	(100,000)	49,091	49,091	2,869,480	2,869,480	2,717,624

Provider	Capital grant/contribution liabilities					Non operating grants, subsidies and contributions revenue		
	Liability	Increase in	Decrease in	Liability	Current	Amended	YTD	YTD
	1 July 2022	Liability	Liability	30 Jun 2023	Liability	Budget	Budget	Revenue
	\$	\$	\$	\$	\$	\$	\$	\$
Non-operating grants and subsidies								
Community amenities								
LRCI Federal Grant (Community Projects)	38,953	0	(38,953)	0	0	68,217	68,217	67,740
WA Hiking Participation Grant	10,000	0	0	10,000	10,000	0	0	0
Recreation and culture								
LRCI Federal Grant (Rec & Culture Projects)	23,911	0	(142)	23,769	23,769	35,910	35,910	42,279
Transport								
ROADS 2 RECOVERY GRANT	0	0	0	0	0	251,060	251,060	251,059
REGIONAL ROAD GROUP GRANT	0	0	0	0	0	315,601	315,601	320,966
Round 4 RED Grant - Hardwood Timber Sawmill	0	0	0	0	0	200,000	200,000	0
LRCI Federal Grant (Transport Projects)	312,350	0	(129,257)	183,093	183,093	446,323	446,323	129,257
State Govt - Small Grants Program (Heritage Walk & Drive Trail)	40,000	0	(37,014)	2,986	2,986	40,000	40,000	37,014
Economic services								
State Govt - Small Grants Program (Co-naming Signage)	0	0	0	0	0	20,000	20,000	0
	425,214	0	(205,366)	219,848	219,848	1,377,111	1,377,111	848,315

**NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 30 JUNE 2023**

**NOTE 12
BUDGET AMENDMENTS**

Amendments to original budget since budget adoption. Surplus/(Deficit)

GL Code	Description	Council Resolution	Classification	Increase in			Amended Budget Running Balance
				Non Cash Adjustment	Available Cash	Decrease in Available Cash	
				\$	\$	\$	\$
	Budget adoption						0
	Opening Surplus(Deficit)	02/03/2023 10.2.10	Opening Surplus(Deficit)	0	0	(47,120)	(47,120)
0404	Capital - CEO Vehicle	24/09/2022 10.3.4	Capital Expenses	0	0	(70,000)	(117,120)
0405	Proceeds from CEO vehicle	24/09/2022 10.3.4	Capital Revenue	0	40,000	0	(77,120)
0513	Profit on disposal of asset	24/09/2022 10.3.4	Operating Revenue	19,701	0	0	(77,120)
	Operating grants, subsidies and contributions	02/03/2023 10.2.10	Operating Revenue	0	70,597	(207,526)	(214,049)
	Fees and charges	02/03/2023 10.2.10	Operating Revenue	0	101,015	(400,000)	(513,034)
	Interest earnings	02/03/2023 10.2.10	Operating Revenue	0	41,148	0	(471,886)
	Other revenue	02/03/2023 10.2.10	Operating Revenue	0	20,066	(3,500)	(455,320)
	Employee costs	02/03/2023 10.2.10	Operating Expenses	0	231,961	(180,492)	(403,851)
	Materials and contracts	02/03/2023 10.2.10	Operating Expenses	0	574,608	(490,752)	(319,995)
	Utility charges	02/03/2023 10.2.10	Operating Expenses	0	37,092	(90,280)	(373,183)
	Depreciation on non-current assets	02/03/2023 10.2.10	Non Cash Item	(54,500)	0	0	(373,183)
	Insurance expenses	02/03/2023 10.2.10	Operating Expenses	0	15,824	(15,859)	(373,218)
	Other expenditure	02/03/2023 10.2.10	Operating Expenses	0	52,000	(82,000)	(403,218)
	Non-operating grants, subsidies and contributions	02/03/2023 10.2.10	Capital Revenue	0	0	(387,877)	(791,095)
	Purchase land and buildings	02/03/2023 10.2.10	Capital Expenses	0	293,786	(1,743,682)	(2,240,991)
	Purchase plant and equipment	02/03/2023 10.2.10	Capital Expenses	0	24,222	0	(2,216,769)
	Purchase furniture and equipment	02/03/2023 10.2.10	Capital Expenses	0	4,960	0	(2,211,809)
	Purchase and construction of infrastructure-roads	02/03/2023 10.2.10	Capital Expenses	0	0	(300,000)	(2,511,809)
	Purchase and construction of infrastructure-other	02/03/2023 10.2.10	Capital Expenses	0	1,236,247	(19,200)	(1,294,762)
	Proceeds from disposal of assets	02/03/2023 10.2.10	Capital Revenue	0	0	(4,105)	(1,298,867)
	Transfers to cash backed reserves (restricted assets)	02/03/2023 10.2.10	Capital Revenue	0	1,723,287	0	424,420
	Transfers from cash backed reserves (restricted assets)	02/03/2023 10.2.10	Capital Expenses	0	0	(424,420)	0
	Operating grants, subsidies and contributions	25/07/2023 10.3.2	Operating Revenue	0	1,726,510	0	1,726,510
	Fees and charges	25/07/2023 10.3.2	Operating Revenue	0	423,124	0	2,149,634
	Interest earnings	25/07/2023 10.3.2	Operating Revenue	0	5,839	0	2,155,473
	Other revenue	25/07/2023 10.3.2	Operating Revenue	0	36,441	0	2,191,914
	Employee costs	25/07/2023 10.3.2	Operating Expenses	0	0	(413,955)	1,777,959
	Materials and contracts	25/07/2023 10.3.2	Operating Expenses	0	0	(260,302)	1,517,657
	Utility charges	25/07/2023 10.3.2	Operating Expenses	0	0	(6,219)	1,511,438
	Insurance expenses	25/07/2023 10.3.2	Operating Expenses	0	1,078	0	1,512,516
	Other expenditure	25/07/2023 10.3.2	Operating Expenses	0	0	(314)	1,512,202
				(34,799)	6,659,805	(5,147,603)	1,512,202

The material variance thresholds are adopted annually by Council as an indicator of whether the actual expenditure or revenue varies from the year to date Actual materially.

The material variance adopted by Council for the 2022-23 year is \$5,000 or 10.00% whichever is the greater.

Nature or type	Var. \$	Var. %	Explanation of positive variances		Explanation of negative variances	
			Timing	Permanent	Timing	Permanent
	\$	%				
Revenue from operating activities						
Interest earnings	73,733	83.00%	▲	More interest earned on investment and reserve funds than expected.		
Other revenue	(119,735)	(43.32%)	▼		Community Resource Centre Reimbursements. Rent to CRC. Admin Fee to CRC.	Proceeds from sale of scrap. Gravel sales.
Expenditure from operating activities						
Employee costs	687,034	21.06%	▲	Admin salaries. Bushfire Risk Planning Coordinator Costs. Cemetery operations. Community Development - Salaries. Depot maintenance. Norseman CRC salaries. Plant Operations. Staff training. Swimming pool building and garden maintenance. Town planning. Waste facility maintenance and wages.		Parks, gardens and reserves.
Materials and contracts	622,714	24.72%	▲	Brand development. Art acquisition/exhibition. Consulting fees. Computers. Contract services. Development of a South Coast Strategy. Honeybee Industry. Community Christmas day. Reconciliation Action Plan. Town clean up.	Animal control other. Bushfire Risk Planning Coordinator Costs. Community Development - Salaries. Councillor training. Diesel fuel. Domestic refuse collections. Insurance and licences. Members consultancy. Office building and equipment maintenance. Subscriptions - Administration. Street Tree Maintenance. Tyres. Waste facility maintenance.	Depot maintenance. Town planning.
Other expenditure	130,545	36.82%	▲	Rates write off/doubtful. President and Deputy allowance. Animal Welfare Rescue & Support Program. Norseman Today donation.	Discretionary Councillor Funding for Community Projects. Members travel. Medical Centre/Locum. Community grants program. Marketing Tourism Publications.	Bushfire Risk Planning Coordinator.
Loss on disposal of assets	136,630	100.00%	▲	Heavy vehicle plant to be traded.		
Investing activities						
Proceeds from non-operating grants, subsidies and contributions	(528,796)	(38.40%)	▼		LRCI Federal Grant (Rec & Culture Projects). Regional Road Group.	Round 4 RED Grant. State Govt - Small Grants Program (Co-naming Signage). LRCI Federal Grant (Transport Projects).
Proceeds from disposal of assets	(95,000)	(72.58%)	▼			Heavy vehicle plant to be traded.
Payments for property, plant and equipment and infrastructure	3,270,488	62.22%	▲	Aerodrome buildings and infrastructure. Animal kennels. Cemetery upgrade and gates. Electrical Upgrade for Pump Station. Governance - Furniture and Equipment. Eucla Town Hall. Footpath construction. Hyden Rd RRG East Grant Works. Norseman IGA & Post Office. Norseman Landfill. Road plant purchases. Tourism signage. Transformer upgrade. Rotunda.		Roads to recovery.