



## **Ordinary Council Meeting**

**16<sup>th</sup> October 2018**



**Papers Relating**

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## 10.1.2

Application for Miscellaneous Licences 63/83-90 by  
Norseman Resources Pty Ltd

RV-VA-2  
IPA201893994



21 September 2018

Chief Executive Officer  
Shire of Dundas  
PO Box 163  
NORSEMAN WA 6443



REG'D POST ID: 945047255016

Dear Sir/Madam,

**APPLICATION FOR MISCELLANEOUS LICENCES 63/83 - 90  
BY NORSEMAN RESOURCES PTY LTD**

Strategic Tenement Services act on behalf of Norseman Resources Pty Ltd ("**Applicant**") in respect of application for Miscellaneous Licences 63/83 - 90 ("**Application**").

The Application effects the Shire of Dundas.

On behalf of the Applicant, by way of notice, a copy of the Application and map are enclosed as required by the Mining Act 1978 (as amended).

If you have queries do not hesitate to contact myself.

Yours Faithfully,

A handwritten signature in black ink, appearing to read 'Jim Hawtin'.

**Jim Hawtin**  
Director



Form 21

WESTERN AUSTRALIA

Mining Act 1978

(Secs. 41, 58, 70C, 74, 86, 91, Reg. 64)

**APPLICATION FOR MINING TENEMENT**

(a) Type of tenement	(a) Miscellaneous Licence		No. L 63/83
(b) Time & Date marked out (where applicable)			
(c) Mineral Field	(b) a.m./p.m. / /	(c) DUNDAS	
For each applicant:			
(d) Full Name and ACN/ABN	(d) and (e) NORSEMAN RESOURCES PTY LTD (ACN: 628 812 804) C/- STS, PO BOX 1340, WEST PERTH, WA, 6872		(f) Shares 100
(e) Address			
(f) No. of shares			
(g) Total No. of shares	(g) Total 100		
DESCRIPTION OF GROUND APPLIED FOR: (For Exploration Licences see Note 1. For other Licences see Note 2. For all Licences see Note 3.)	(h) Norseman 1 (i) Datum is located at 372754.509mE 6447826.843mN (j) Thence to: 373000mE 6447826.843mN Thence to: 373000mE 6448300mN Thence to: 373900mE 6448300mN Thence to: 373950mE 6444700mN Thence to: 374700mE 6443360mN Thence to: 376000mE 6443360mN Thence to: 376000mE 6442400mN Thence to: 376000mE 6441700mN Thence to: 373950mE 6441700mN Thence to: 373950mE 6443000mN Thence to: 373650mE 6443000mN Thence to: 373650mE 6445980mN Thence to: 372779mE 6445980mN Thence to: 372754.509mE 6447826.843mN BTD  All Coordinates are GDA 94 Zone 51 Purposes: a bore, a bore field, a communications facility, a conveyor system, a minesite accommodation facility, a pipeline, a power generation and transmission facility, a power line, a pump station, a road, a search for groundwater, a storage or transportation facility for minerals or mineral concentrate, a sulphur dioxide monitoring station, a water management facility and taking water.		
(k) Area (ha or km <sup>2</sup> )	(k) 735.0000 HA		
(l) Signature of applicant or agent (if agent state full name and address)	(l) Jim HAWTIN PO BOX 1340, WEST PERTH, WA, 6872 Date: 18/09/2018		

**OFFICIAL USE**

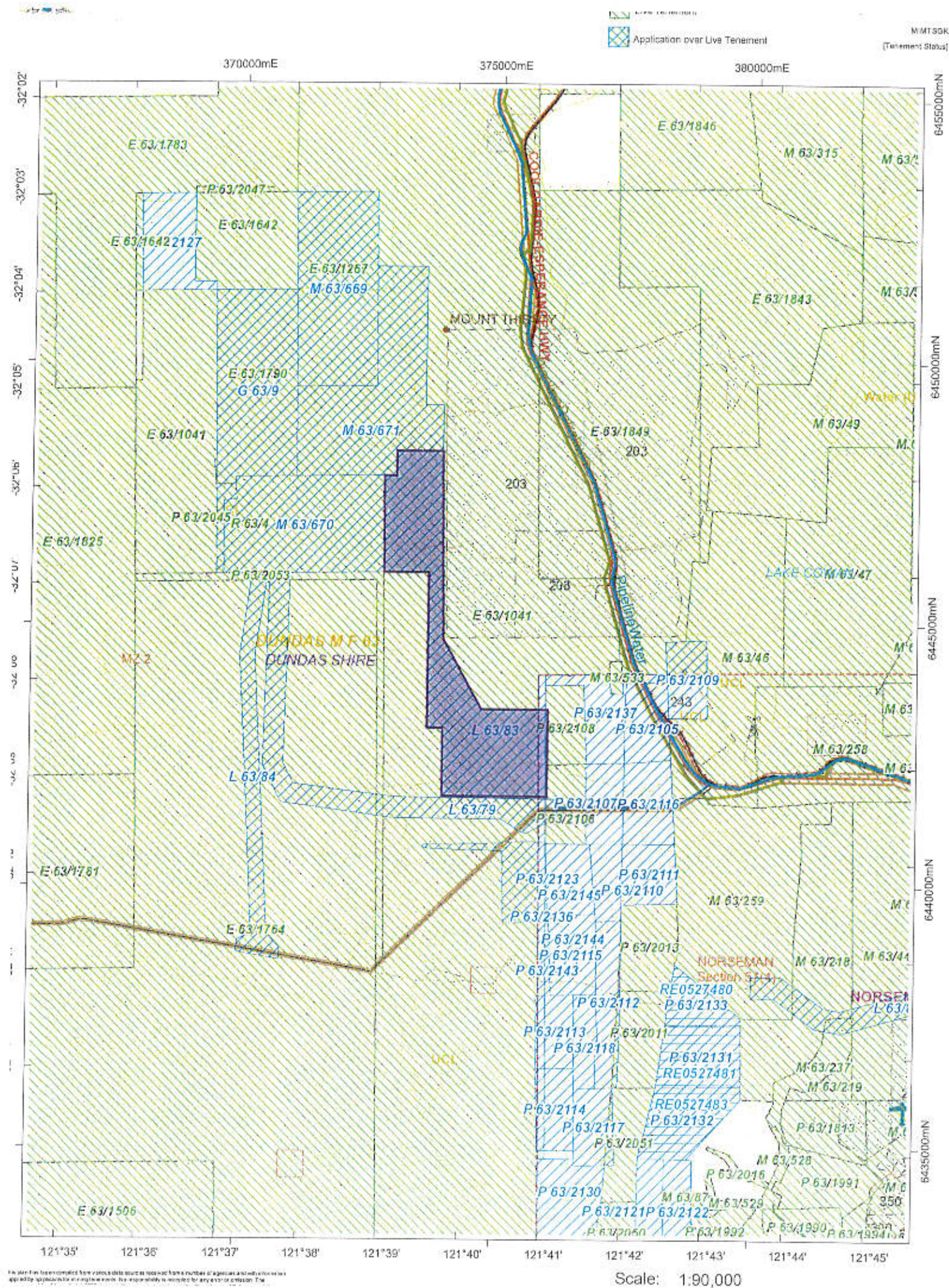
A NOTICE OF OBJECTION may be lodged at any mining registrar's office on or before the 24th day of October 2018 (See Note 4).

Where an objection to this application is lodged the hearing will take place on a date to be set.

Received at	08:30:00	on 19 September	2018	with fees of
Application	\$500.00			
Rent	\$12,127.50			
TOTAL	\$12,627.50			
Receipt No:	87034690478			

Mining Registrar







Form 21

WESTERN AUSTRALIA

Mining Act 1978

(Secs. 41, 58, 70C, 74, 86, 91, Reg. 64)

**APPLICATION FOR MINING TENEMENT**

(a) Type of tenement	(a) Miscellaneous Licence		No. L 63/84
(b) Time & Date marked out (where applicable)			
(c) Mineral Field	(b) a.m./p.m. / /	(c) DUNDAS	
For each applicant:	(d) and (e)		(f) Shares
(d) Full Name and ACN/ABN	NORSEMAN RESOURCES PTY LTD (ACN: 625 812 804)		100
(e) Address	CA- STS, PO BOX 1340, WEST PERTH, WA, 6872		
(f) No. of shares			(g) Total 100
(g) Total No. of shares			
DESCRIPTION OF GROUND APPLIED FOR:	(h) Norseman 4		
(For Exploration Licences see Note 1. For other Licences see Note 2. For all Licences see Note 3.)	(i) Datum is located at 370570 mE 8439090 mN		
	(j) Thence to: 370830mE 6438790mN		
	Thence to: 370810mE 6438570mN		
	Thence to: 369970mE 6438710mN		
	Thence to: 370000mE 8438940mN		
	Thence to: 370270mE 8439070mN		
	Thence to: 369970mE 8444400mN		
	Thence to: 370197mE 6445947mN		
	Thence to: 370500mE 6445950mN		
	Thence to: 370270mE 6444400mN		
	Thence to: 370570mE 6439060mN BTD		
(n) Locality	All Coordinates are GDA 94 Zone 51		
(i) Datum Peg	Purposes: a bore, a bore field, a communications facility, a pipeline, a power line, a pump station, a road, a search for groundwater, a sulphur dioxide monitoring station and taking water.		
(j) Boundaries			
(k) Area (ha or km <sup>2</sup> )	(k) 238.00000 HA		
(l) Signature of applicant or agent (if agent state full name and address)	(l) Jim HAWTIN PO BOX 1340, WEST PERTH, WA, 6872		Date: 18/09/2018

**OFFICIAL USE**

A NOTICE OF OBJECTION may be lodged at any mining registrar's office on or before the 24th day of October 2018 (See Note 4).

Where an objection to this application is lodged the hearing will take place on a date to be set.

Received at	08:30:00	on 19 September	2018	with fees of
Application	\$500.00			
Rent	\$3,927.00			
TOTAL	\$4,427.00			
Receipt No:	87034690478			

*Mining Registrar***NOTES****Note 1: EXPLORATION LICENCE**

- (i) Attachments 1 and 2 form part of every application for an exploration licence and must be lodged with this form in lieu of (h), (i), (j) and (k) above.
- (ii) An application for an Exploration Licence shall be accompanied by a statement specifying method of exploration, details of the proposed work programme, estimated cost of exploration and technical and financial ability of the applicant(s).

**Note 2: PROSPECTING/MISCELLANEOUS LICENCE AND MINING/GENERAL PURPOSE LEASE**

- (i) This application form shall be accompanied by a map on which are clearly delineated the boundaries of the area applied for.

**Note 3: GROUND AVAILABILITY**

- (i) The onus is on the applicant to ensure that ground is available to be marked out and/or applied for.
- (ii) The following action should be taken to ascertain ground availability:
- (a) public plan search; (b) register search; (c) ground inspection.

**Note 4: ALL APPLICATIONS OVER PRIVATE LAND**

The period for lodgement of an objection is within 21 days of service of this notice, or the date noted above for lodging objections, whichever is the longer period.







Form 21

WESTERN AUSTRALIA

Mining Act 1978

(Secs. 41, 58, 70C, 74, 86, 91, Reg. 64)

**APPLICATION FOR MINING TENEMENT**

(a) Type of tenement	(a) Miscellaneous Licence		No. L 63/85
(b) Time & Date marked out (where applicable)			
(c) Mineral Field	(b) a.m./p.m. / /	(c) DUNDAS	
For each applicant:	(d) and (e)		(f) Shares
(d) Full Name and ACN/ABN	NORSEMAN RESOURCES PTY LTD (ACN: 628 812 804) CA-STS, PO BOX 1340, WEST PERTH, WA, 6872		100
(e) Address			
(f) No. of shares			
(g) Total No. of shares			(g) Total 100
DESCRIPTION OF GROUND APPLIED FOR:	(h) Norseman 6		
(For Exploration Licences see Note 1. For other Licences see Note 2. For all Licences see Note 3.)	(i) Datum is located at 372567.238 mE 6451794.423 mN		
	(j) Thence to: 372549mE 6453226mN		
	Thence to: 370976mE 6453206mN		
	Thence to: 370930mE 6456900mN		
	Thence to: 373000mE 6456926mN		
	Thence to: 373000mE 6451794.423mN		
	Thence to: 372567.113mE 6451804.42mN BTD		
(h) Locality	All Coordinates are GDA 94 Zone 51		
(i) Datum Peg	Purposes: a bore, a bore field, a communications facility, a conveyor system, a minesite accommodation facility, a pipeline, a power generation and transmission facility, a power line, a pump station, a road, a search for groundwater, a storage or transportation facility for minerals or mineral concentrate, a sulphur dioxide monitoring station, a water management facility and taking water.		
(j) Boundaries			
(k) Area (ha or km <sup>2</sup> )	(k) 820.00000 HA		
(l) Signature of applicant or agent (if agent state full name and address)	(l) Jim HAWTIN PO BOX 1340, WEST PERTH, WA, 6872		Date: 19/09/2018

**OFFICIAL USE**

A NOTICE OF OBJECTION may be lodged at any mining registrar's office on or before the 24th day of October 2018 (See Note 4).

Where an objection to this application is lodged the hearing will take place on a date to be set.

Received at	10:31:53	on 19 September	2018	with fees of
Application	\$500.00			
Rent	\$13,530.00			
TOTAL	\$14,030.00			
Receipt No:	87049840584			

*Mining Registrar***NOTES****Note 1: EXPLORATION LICENCE**

- (i) Attachments 1 and 2 form part of every application for an exploration licence and must be lodged with this form in lieu of (h), (i), (j) and (k) above.
- (ii) An application for an Exploration Licence shall be accompanied by a statement specifying method of exploration, details of the proposed work programme, estimated cost of exploration and technical and financial ability of the applicant(s).

**Note 2: PROSPECTING/MISCELLANEOUS LICENCE AND MINING/GENERAL PURPOSE LEASE**

- (i) This application form shall be accompanied by a map on which are clearly delineated the boundaries of the area applied for.

**Note 3: GROUND AVAILABILITY**

- (i) The onus is on the applicant to ensure that ground is available to be marked out and/or applied for.
- (ii) The following action should be taken to ascertain ground availability:
- (a) public plan search; (b) register search; (c) ground inspection.

**Note 4: ALL APPLICATIONS OVER PRIVATE LAND**

The period for lodgement of an objection is within 21 days of service of this notice, or the date noted above for lodging objections, whichever is the longer period.







Form 21

WESTERN AUSTRALIA

Mining Act 1978

(Secs. 41, 58, 70C, 74, 86, 91, Reg. 64)

**APPLICATION FOR MINING TENEMENT**

(a) Type of tenement	(a) Miscellaneous Licence		No. L 63/86
(b) Time & Date marked out (where applicable)	(b) a.m./p.m. / /	(c) DUNDAS	
(c) Mineral Field			
For each applicant:	(d) and (e)		(f) Shares
(d) Full Name and ACN/ABN	NORSEMAN RESOURCES PTY LTD (ACN: 628 812 804)		100
(e) Address	C/- STS, PO BOX 1340, WEST PERTH, WA, 6872		
(f) No. of shares			(g) Total 100
(g) Total No. of shares			
DESCRIPTION OF GROUND APPLIED FOR:	(h) Norseman 8		
(For Exploration Licences see Note 1. For other Licences see Note 2. For all Licences see Note 3.)	(i) Datum is located at 368990 mE 6451940mN		
	(j) Thence to: 367650mE 6451940mN		
	Thence to: 367650mE 6454000mN		
	Thence to: 369390mE 6454000mN		
	Thence to: 369360mE 6456650mN		
	Thence to: 370930mE 6456650mN		
	Thence to: 370974mE 6453320mN		
	Thence to: 368990mE 6453320mN		
	Thence to: 369000mE 6451940mN		
(h) Locality	All Coordinates are GDA 94 Zone 51		
(i) Datum Peg	Purposes: a search for groundwater.		
(j) Boundaries			
(k) Area (ha or km <sup>2</sup> )	(k) 829.0000 HA		
(l) Signature of applicant or agent (if agent state full name and address)	(l) Jim HAWTIN PO BOX 1340, WEST PERTH, WA, 6872		Date: 19/09/2018

**OFFICIAL USE**

A NOTICE OF OBJECTION may be lodged at any mining registrar's office on or before the 24th day of October 2018 (See Note 4).

Where an objection to this application is lodged the hearing will take place on a date to be set.

Received at	14:01:21	on 19 September	2018	with fees of
Application	\$500.00			
Rent	\$414.50			
TOTAL	\$914.50			
Receipt No:	87053773107			

*Mining Registrar***NOTES****Note 1: EXPLORATION LICENCE**

- (i) Attachments 1 and 2 form part of every application for an exploration licence and must be lodged with this form in lieu of (h), (i), (j) and (k) above.
- (ii) An application for an Exploration Licence shall be accompanied by a statement specifying method of exploration, details of the proposed work programme, estimated cost of exploration and technical and financial ability of the applicant(s).

**Note 2: PROSPECTING/MISCELLANEOUS LICENCE AND MINING/GENERAL PURPOSE LEASE**

- (i) This application form shall be accompanied by a map on which are clearly delineated the boundaries of the area applied for.

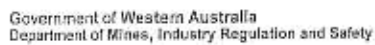
**Note 3: GROUND AVAILABILITY**

- (i) The onus is on the applicant to ensure that ground is available to be marked out and/or applied for.
- (ii) The following action should be taken to ascertain ground availability:
  - (a) public plan search; (b) register search; (c) ground inspection.

**Note 4: ALL APPLICATIONS OVER PRIVATE LAND**

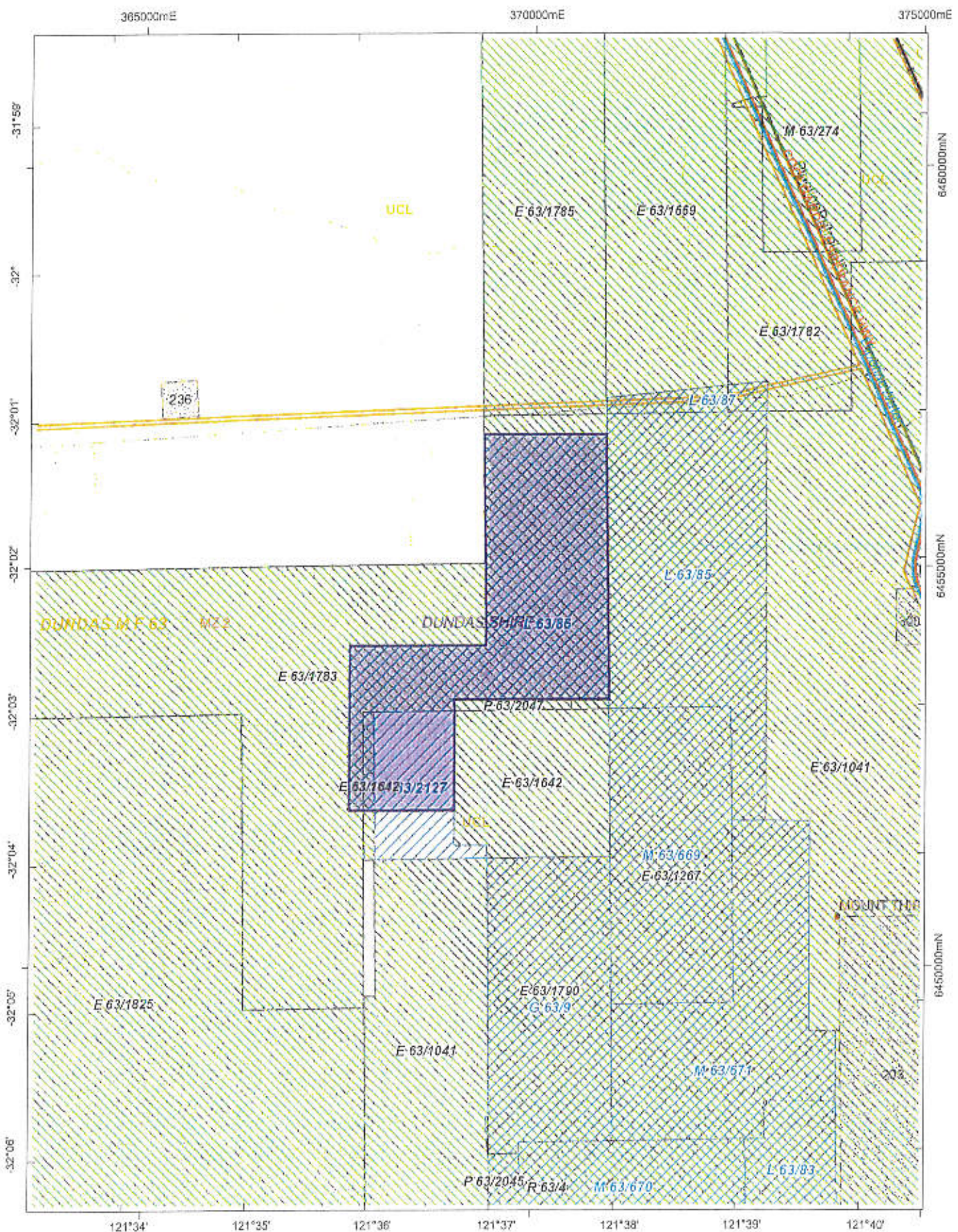
The period for lodgement of an objection is within 21 days of service of this notice, or the date noted above for lodging objections, whichever is the larger period.





-  Pending Application
-  Live Tenement
-  Application over Live Tenement

04:12 PM, 19/09/2018

MINTSGK  
[Tenement Status]

This article has been accepted for inclusion in a future issue of this journal. Content that appears here is preliminary and is subject to change. It should not be used for any purpose other than personal research.

Scale: 1:60,000





Form 21

WESTERN AUSTRALIA

Mining Act 1978

(Secs. 41, 58, 70C, 74, 86, 91, Reg. 64)

**APPLICATION FOR MINING TENEMENT**

(a) Type of tenement	(a) Miscellaneous Licence	No. L 63/87
(b) Time & Date marked out (where applicable)	(b) a.m./p.m. / /	(c) DUNDAS
(c) Mineral Field		
For each applicant:		
(d) Full Name and ACN/ABN	(d) and (e) NORSEMAN RESOURCES PTY LTD (ACN: 628 812 804) C/- STS, PO BOX 1340, WEST PERTH, WA, 6872	(f) Shares 100
(e) Address		
(f) No. of shares		
(g) Total No. of shares		(g) Total 100
DESCRIPTION OF GROUND APPLIED FOR:		
(For Exploration Licences see Note 1. For other Licences see Note 2. For all Licences see Note 3.)		
(h) Locality		
(i) Datum Peg		
(j) Boundaries		
(k) Area (ha or km <sup>2</sup> )	(k) 60.00000 HA	
(l) Signature of applicant or agent (if agent state full name and address)	@Jim HAWTIN PO BOX 1340, WEST PERTH, WA, 6872 Date: 19/09/2018	

**OFFICIAL USE**

A NOTICE OF OBJECTION may be lodged at any mining registrar's office on or before the 24th day of October 2018 (See Note 4).

Where an objection to this application is lodged the hearing will take place on a date to be set.

Received at	15:50:54	on 19 September	2018	with fees of
Application	\$500.00			
Rent	\$990.00			
TOTAL	\$1,490.00			
Receipt No:	87055822223			

*V. WRIGHT*  
Mining Registrar

**NOTES****Note 1: EXPLORATION LICENCE**

- (i) Attachments 1 and 2 form part of every application for an exploration licence and must be lodged with this form in lieu of (h), (i), (j) and (k) above.
- (ii) An application for an Exploration Licence shall be accompanied by a statement specifying method of exploration, details of the proposed work programme, estimated cost of exploration and technical and financial ability of the applicant(s).

**Note 2: PROSPECTING/MISCELLANEOUS LICENCE AND MINING/GENERAL PURPOSE LEASE**

- (i) This application form shall be accompanied by a map on which are clearly delineated the boundaries of the area applied for.

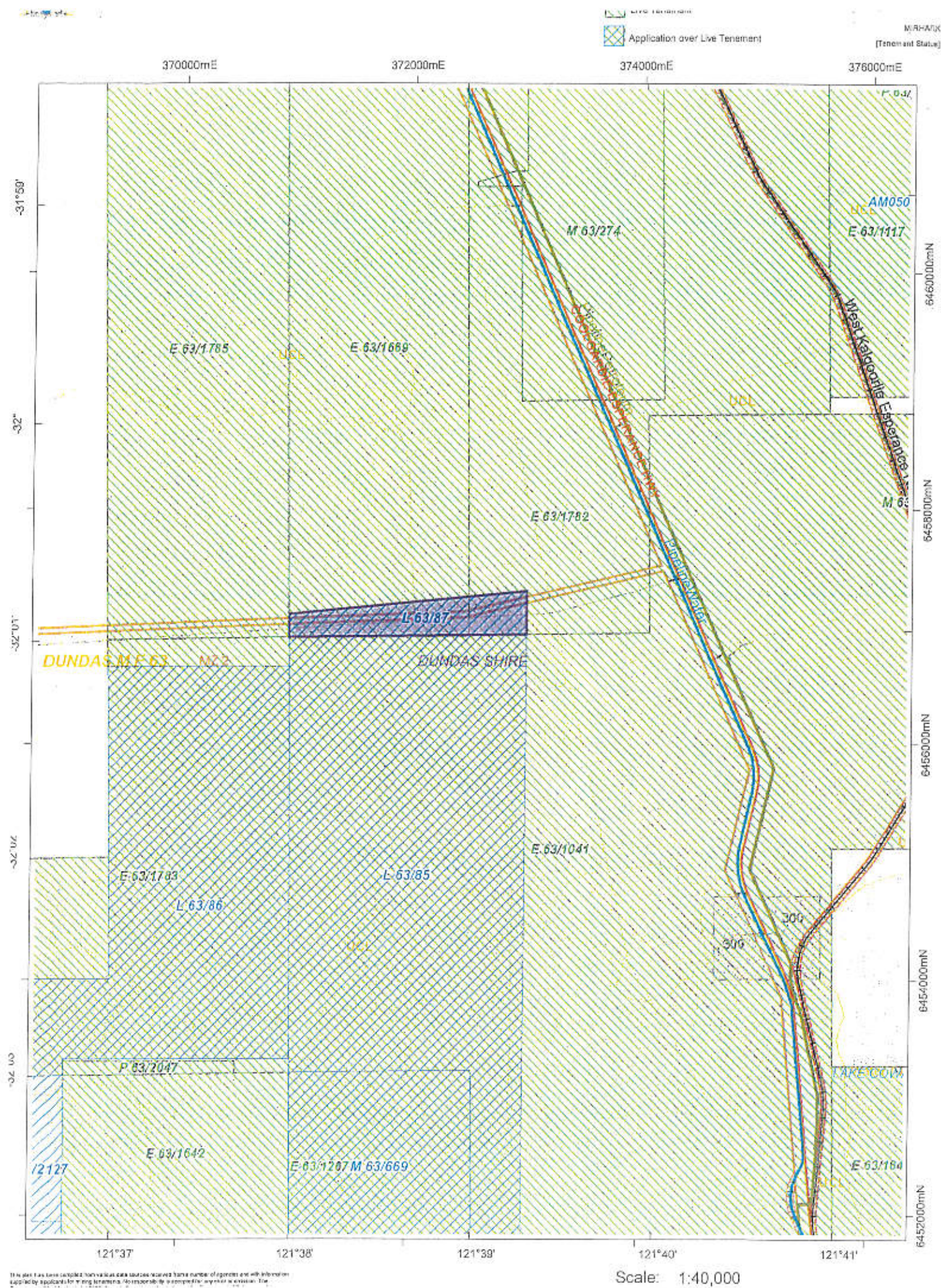
**Note 3: GROUND AVAILABILITY**

- (i) The onus is on the applicant to ensure that ground is available to be marked out and/or applied for.
- (ii) The following action should be taken to ascertain ground availability:  
(a) public plan search; (b) register search; (c) ground inspection.

**Note 4: ALL APPLICATIONS OVER PRIVATE LAND**

The period for lodgement of an objection is within 21 days of service of this notice, or the date noted above for lodging objections, whichever is the longer period.





This plan has been compiled from various data sources received from a number of agencies and with information supplied by applicants for mining tenements. No responsibility is accepted for any error or omission. The



Form 21

WESTERN AUSTRALIA

Mining Act 1978

(Secs. 41, 58, 70C, 74, 86, 91, Reg. 64)

**APPLICATION FOR MINING TENEMENT**

(a) Type of tenement	(a) Miscellaneous Licence		No. L 63/88
(b) Time & Date marked out (where applicable)	(b) a.m./p.m. / /	(c) DUNDAS	
(c) Mineral Field			
For each applicant:	(d) and (e)		(f) Shares
(d) Full Name and ACN/ABN	NORSEMAN RESOURCES PTY LTD (ACN: 628 812 804) C/- STS, PO BOX 1340, WEST PERTH, WA, 6872		100
(e) Address			(g) Total 100
(f) No. of shares			
(g) Total No. of shares			
DESCRIPTION OF GROUND APPLIED FOR:	(h) Norseman 3		
(For Exploration Licences see Note 1. For other Licences see Note 2. For all Licences see Note 3.)	(i) Datum is located at 375100mE 6441700mN		
	(j) Thence to: 376250mE 6441700mN		
	Thence to: 376250mE 6440900mN		
	Thence to: 375100mE 6440900mN		
	All coordinates are GDA 94 Zone 51		
	Purposes: a bore, a bore field, a pipeline, a pump station, a road, a search for groundwater, taking water and a power line.		
(h) Locality			
(i) Datum Peg			
(j) Boundaries			
(k) Area (ha or km <sup>2</sup> )	(k) 92.00000 HA		
(l) Signature of applicant or agent (if agent state full name and address)	(l) Jim HAWTIN PO BOX 1340, WEST PERTH, WA, 6872		Date: 19/09/2018

**OFFICIAL USE**

A NOTICE OF OBJECTION may be lodged at any mining registrar's office on or before the 24th day of October 2018 (See Note 4).

Where an objection to this application is lodged the hearing will take place on a date to be set.

Received at	16:26:11	on 19 September	2018	with fees of
Application	\$500.00			
Rent	\$1,518.00			
TOTAL	\$2,018.00			
Receipt No:	87056493756			

*Mining Registrar***NOTES****Note 1: EXPLORATION LICENCE**

- (i) Attachments 1 and 2 form part of every application for an exploration licence and must be lodged with this form in lieu of (h), (i), (j) and (k) above.
- (ii) An application for an Exploration Licence shall be accompanied by a statement specifying method of exploration, details of the proposed work programme, estimated cost of exploration and technical and financial ability of the applicant(s).

**Note 2: PROSPECTING/MISCELLANEOUS LICENCE AND MINING/GENERAL PURPOSE LEASE**

- (i) This application form shall be accompanied by a map on which are clearly delineated the boundaries of the area applied for.

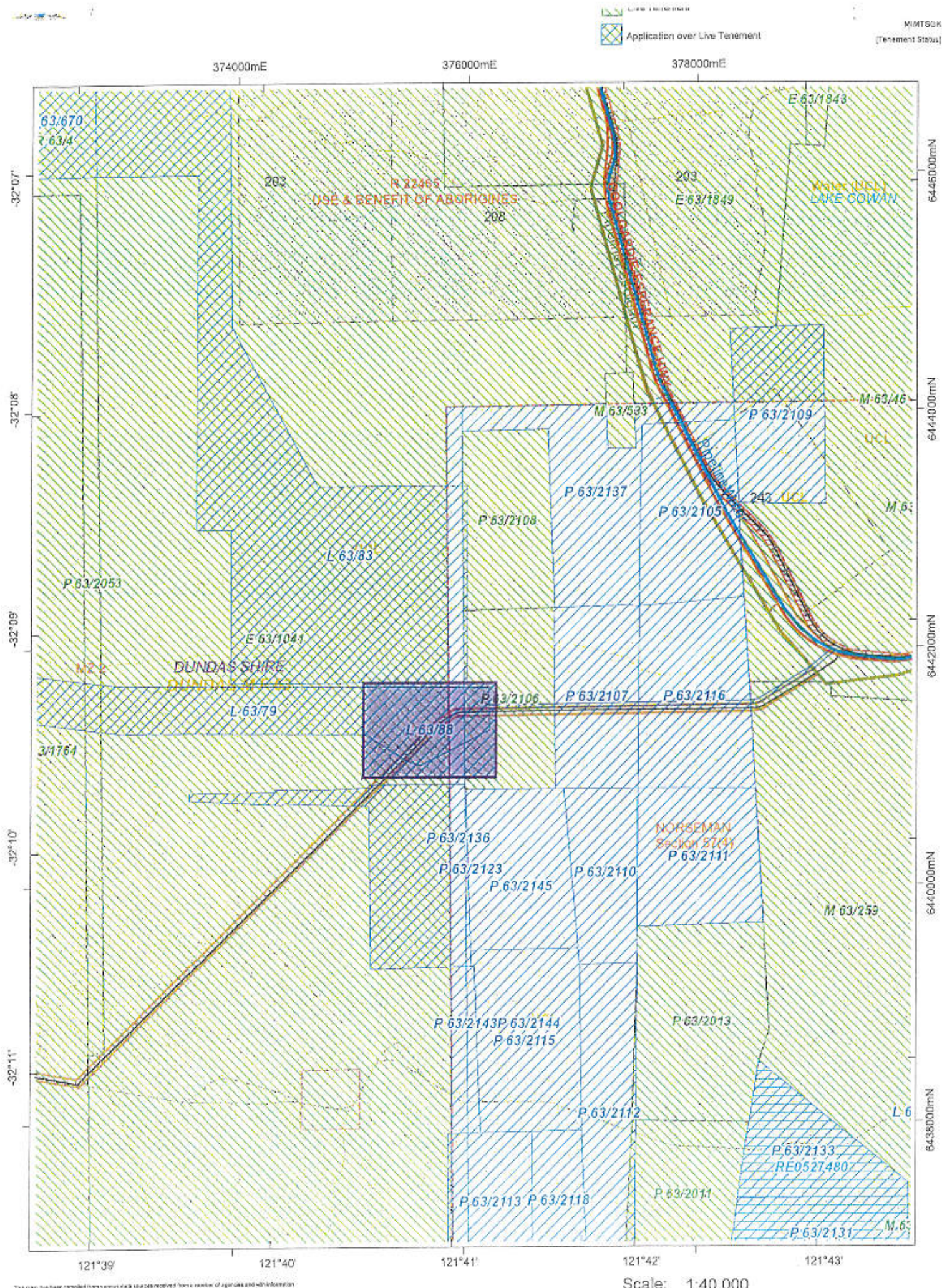
**Note 3: GROUND AVAILABILITY**

- (i) The onus is on the applicant to ensure that ground is available to be marked out and/or applied for.
- (ii) The following action should be taken to ascertain ground availability:  
(a) public plan search; (b) register search; (c) ground inspection.

**Note 4: ALL APPLICATIONS OVER PRIVATE LAND**

The period for lodgement of an objection is within 21 days of service of this notice, or the date noted above for lodging objections, whichever is the longer period.





This plan has been compiled from various data sources received from a number of agencies and with information supplied by applicants for the purposes of the map. It is not intended to be a legal document and should not be relied upon for any other purpose. The map is not to be used for any other purpose.

Scale: 1:40,000



Form 21

WESTERN AUSTRALIA

Mining Act 1978

(Secs. 41, 58, 70C, 74, 86, 91, Reg. 64)

**APPLICATION FOR MINING TENEMENT**

- (a) Type of tenement  
(b) Time & Date marked out (where applicable)  
(c) Mineral Field

(a) Miscellaneous Licence

No. L 63/89

(b) a.m./p.m. / /

(c) DUNDAS

For each applicant:

(d) Full Name and ACN/ABN

(e) Address

(f) No. of shares

(g) Total No. of shares

DESCRIPTION OF

GROUND APPLIED

FOR:

(For Exploration Licences see Note 1. For other Licences see Note 2. For all Licences see Note 3.)

(h) Locality

(i) Datum Peg

(j) Boundaries

(k) Area (ha or km<sup>2</sup>)

(d) and (e)

NORSEMAN RESOURCES PTY LTD (ACN: 628 812 804)  
CA- STS, PO BOX 1340, WEST PERTH, WA, 6872

(f) Shares

100

(g) Total 100

(h) Norseman 2

(i) Datum is located at 373898mE 6448839mN

(j) Thence to: 373898 mE 6449035 mN

Thence to: 375845 mE 6449330 mN

Thence to: 375885 mE 6449435 mN

Thence to: 375846.872mE 6449457.226mN

Thence to: 376166.325mE 6449029.44mN

Thence to: 376090 mE 6448990 mN

Thence to: 375910 mE 6449120 mN

All coordinates are GDA 94 Zone 51

Purposes: a pipeline and a road.

(k) 49.00000 HA

- (l) Signature of applicant or agent (if agent state full name and address)

(l) Jim HAWTIN

PO BOX 1340, WEST PERTH, WA, 6872

Date: 19/09/2018

**OFFICIAL USE**

A NOTICE OF OBJECTION may be lodged at any mining registrar's office on or before the 24th day of October 2018 (See Note 4).

Where an objection to this application is lodged the hearing will take place on a date to be set.

Received at	16:26:11	on 19 September	2018	with fees of
Application	\$500.00			
Rent	\$808.50			
TOTAL	\$1,308.50			
Receipt No:	87056493756			

*Mining Registrar***NOTES****Note 1: EXPLORATION LICENCE**

- (i) Attachments 1 and 2 form part of every application for an exploration licence and must be lodged with this form in lieu of (h), (i), (j) and (k) above.
- (ii) An application for an Exploration Licence shall be accompanied by a statement specifying method of exploration, details of the proposed work programme, estimated cost of exploration and technical and financial ability of the applicant(s).

**Note 2: PROSPECTING/MISCELLANEOUS LICENCE AND MINING/GENERAL PURPOSE LEASE**

- (i) This application form shall be accompanied by a map on which are clearly delineated the boundaries of the area applied for.

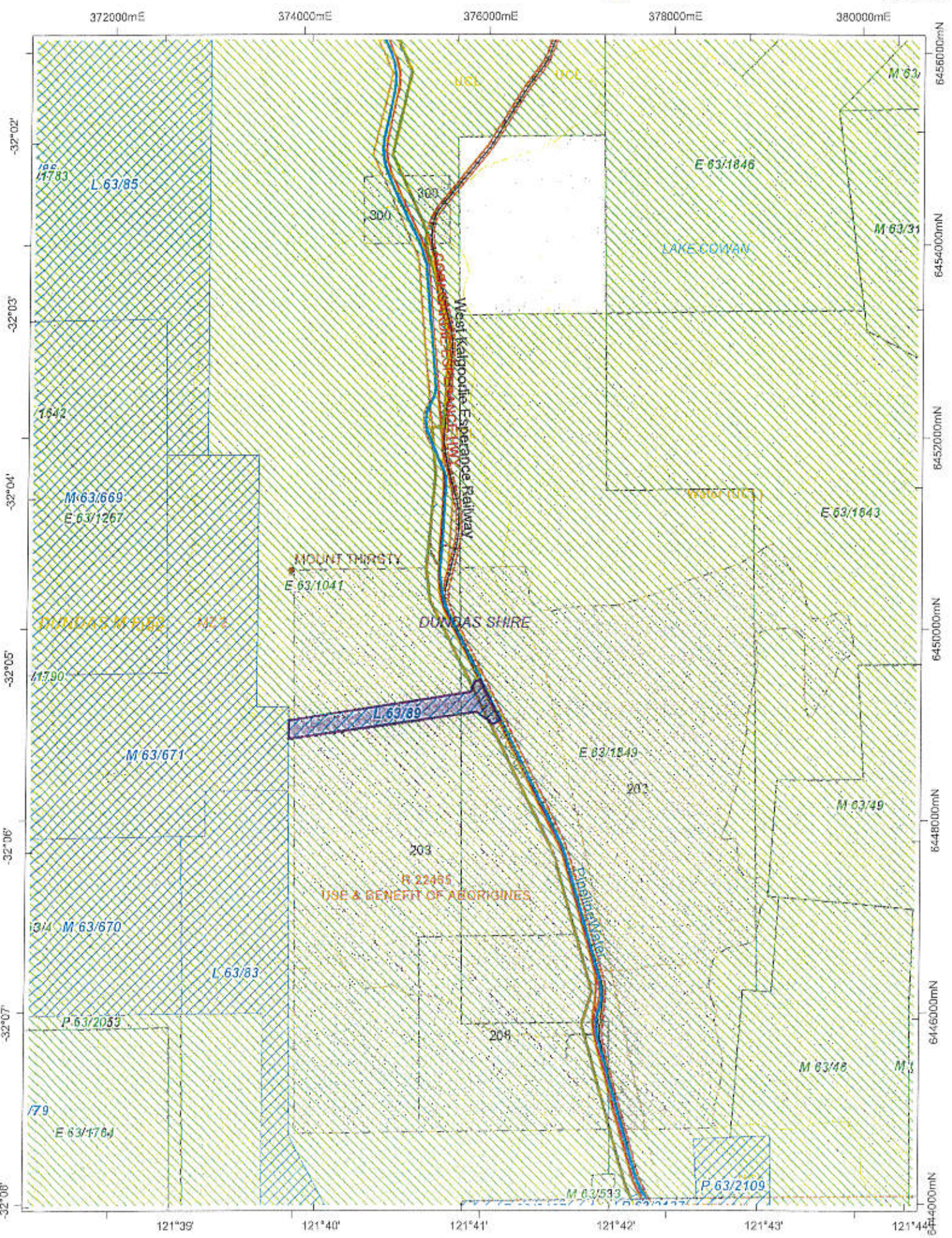
**Note 3: GROUND AVAILABILITY**

- (i) The onus is on the applicant to ensure that ground is available to be marked out and/or applied for.
- (ii) The following action should be taken to ascertain ground availability:
- (a) public plan search; (b) register search; (c) ground inspection.

**Note 4: ALL APPLICATIONS OVER PRIVATE LAND**

The period for lodgement of an objection is within 21 days of service of this notice, or the date noted above for lodging objections, whichever is the longer period.









### 10.1.2

Application for Mining Lease 63/671 by Galileo  
Mining Pty Ltd

RV.VA.2  
IPA201893993

**ST'S**

STRATEGIC TENEMENT SERVICES PTY LTD

18 September 2018

Chief Executive Officer  
Shire of Dundas  
PO Box 163  
NORSEMAN WA 6443



REG'D POST ID: 945047256013

Dear Sir/Madam,

**APPLICATION FOR MINING LEASE 63/671  
BY GALILEO MINING LTD**

Strategic Tenement Services act on behalf of Galileo Mining Ltd ("**Applicant**") in respect of application for Mining Lease 63/671 ("**Application**").

The Application effects the Shire of Dundas.

On behalf of the Applicant, by way of notice, a copy of the Application and map are enclosed as required by the Mining Act 1978 (as amended).

If you have queries do not hesitate to contact myself.

Yours Faithfully,

A handwritten signature in dark ink, appearing to read "Jim Hawtin".

**Jim Hawtin**  
Director



Form 21

WESTERN AUSTRALIA

Mining Act 1978

(Secs. 41, 58, 70C, 74, 86, 91, Reg. 64)

**APPLICATION FOR MINING TENEMENT**

- (a) Type of tenement  
(b) Time & Date marked out (where applicable)  
(c) Mineral Field

(a) Mining Lease

No. M 63/671

(b) 08/09/2018 17:48:00

(c) DUNDAS

For each applicant:

(d) Full Name and ACN/ABN

(d) and (e)

GALILEO MINING LTD (ACN: 104 114 132)  
C/- STS, PO BOX 1340, WEST PERTH, WA, 6872

(f) Shares

100

(e) Address

(f) No. of shares

(g) Total No. of shares

(g) Total 100

DESCRIPTION OF  
GROUND APPLIED  
FOR:(For Exploration  
Licences see Note 1. For  
other Licences see Note  
2. For all Licences see  
Note 3.)

(h) Locality

(i) Datum Peg

(j) Boundaries

(h) Norseman

(i) Datum located at coordinates 373550mE 6451804.42mN

(j) Thence to 372567.113mE 6451804.42mN

Thence to 372595.573mE 6449530.052mN

Thence to 371022.549mE 6449510.241mN

Thence to 371044.159mE 6447805.253mN

Thence to 372754.509mE 6447826.843mN

Thence to 373000mE 6447826.843mN

Thence to 373000mE 6448300mN

Thence to 373900mE 6448300mN

Thence to 373900mE 6449175mN

Thence to 373550mE 6449175mN

Thence to 373550mE 6451804.42mN thence BTD

Section 67 conversion of portion of E63/1041

Abutting R63/4, E63/1790 &amp; E63/1267

All coordinates are GDA 94 ZONE 51

The application is a Conversion of E 63/1041.

Minerals: Cobalt

Nickel

(k) Area (ha or km<sup>2</sup>)

(k) 654.00000 HA

(l) Signature of  
applicant or  
agent (if agent  
state full name  
and address)

(l) Jim HAWTIN

PO BOX 1340, WEST PERTH, WA, 6872

Date: 17/09/2018

**OFFICIAL USE**

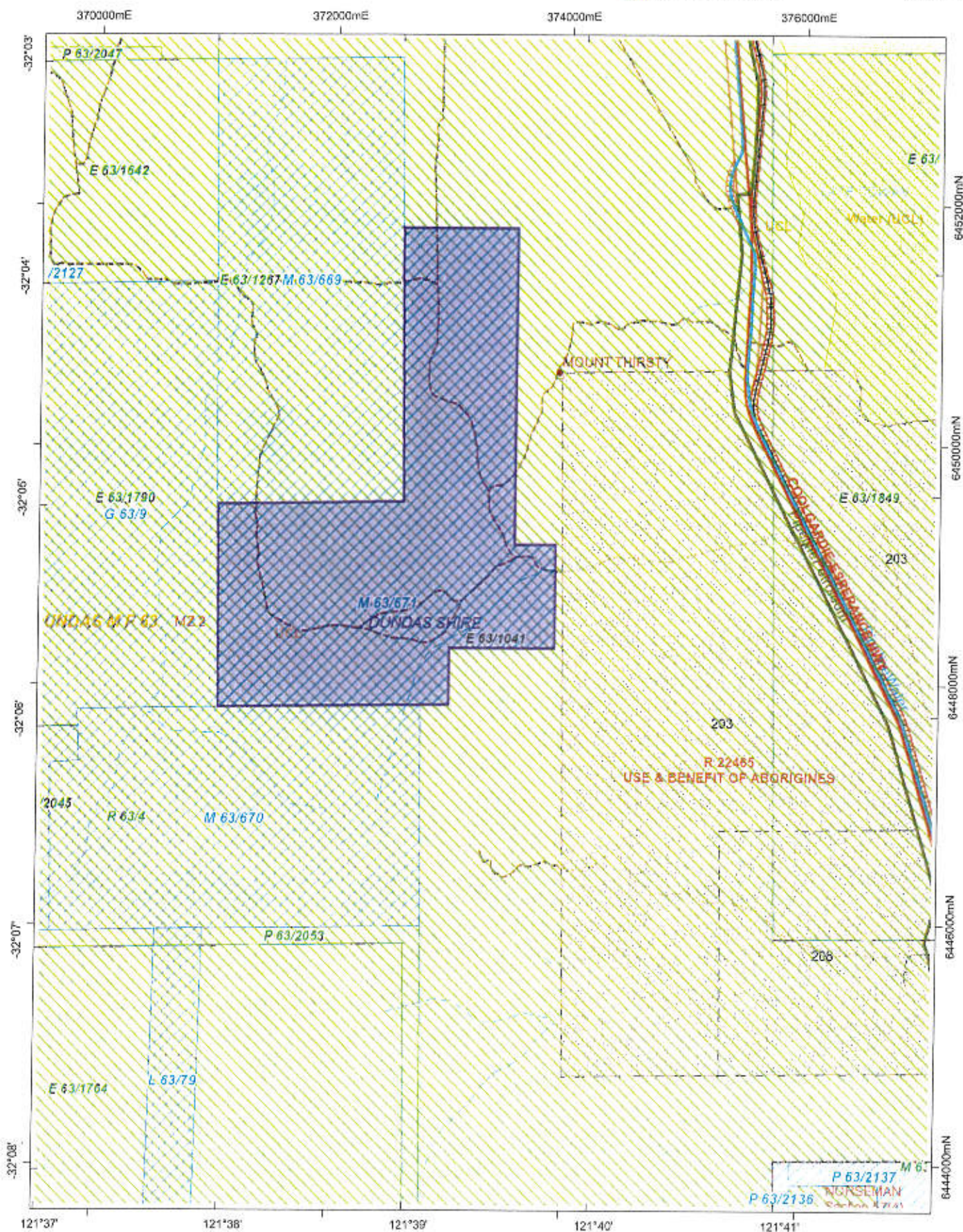
A NOTICE OF OBJECTION may be lodged at any mining registrar's office on or before the 22nd day of October 2018 (See Note 4).

Where an objection to this application is lodged the hearing will take place on a date to be set.

Received at	13:03:37	on 17 September	2018	with fees of
Application	\$500.00			
Rent	\$12,229.80			
TOTAL	\$12,729.80			
Receipt No:	86998696625			

**Mining Registrar**





This map has been compiled from various data sources received from a number of agencies and with information supplied by applicants for mining tenements. No responsibility is accepted for any error or omission. The copyright in this map is held by the Department of Mines, Industry Regulation and Safety. All rights reserved. Copying or use of this map without the written permission of the Department of Mines, Industry Regulation and Safety is prohibited. The use of this map for any purpose other than that for which it was prepared is at the user's risk. The Department of Mines, Industry Regulation and Safety does not warrant the accuracy or completeness of the information contained in this map. The Department of Mines, Industry Regulation and Safety is not responsible for any loss or damage arising from the use of this map. The Department of Mines, Industry Regulation and Safety is not responsible for any loss or damage arising from the use of this map. The Department of Mines, Industry Regulation and Safety is not responsible for any loss or damage arising from the use of this map.





### 10.1.3

Application for Miscellaneous Licence 63/82 by  
Avoca Mining Pty Ltd



# AUSTWIDE

Mining Title Management PTY LTD ACN 064 099 109

RV. VA.2  
IPA 201893969.

17 September 2018

Chief Executive Officer  
Dundas Shire Office  
PO BOX 163  
NORSEMAN WA 6443

**By Registered Post 945963372019**

Dear Sir or Madam,

**APPLICATION BY AVOCA MINING PTY LTD  
FOR MISCELLANEOUS LICENCE 63/82**

**Enclosed** herewith on behalf of Avoca Mining Pty Ltd ("**Avoca Mining**") and as required by the *Mining Act 1978* (as amended) and the Regulations thereunder are copies and a plan of Miscellaneous Licence application 63/82 ("**Application**").

The Application is within the Shire of Dundas.

Avoca Mining will be pleased to provide you and the Council with any additional information that you may require in respect of the Application.

Yours faithfully,

**Michelle Bicanin** | Senior Mining Title Consultant  
e: [michelle@austwidemining.com.au](mailto:michelle@austwidemining.com.au)

Form 21

WESTERN AUSTRALIA

Mining Act 1978

(Secs. 41, 58, 70C, 74, 86, 91, Reg. 64)

**APPLICATION FOR MINING TENEMENT**

- (a) Type of tenement  
(b) Time & Date marked out (where applicable)  
(c) Mineral Field

(a) Miscellaneous Licence

No. L 63/82

(b) a.m./p.m. / /

(c) DUNDAS

For each applicant:

(d) Full Name and ACN/ABN

(e) Address

(f) No. of shares

(g) Total No. of shares

DESCRIPTION OF  
GROUND APPLIED  
FOR:

(For Exploration  
Licences see Note 1. For  
other Licences see Note  
2. For all Licences see  
Note 3.)

(h) Locality

(i) Datum Peg

(j) Boundaries

(d) and (e)

AVOCA MINING PTY LTD (ACN: 108 547 217)

C/- AUSTWIDE MINING TITLE MANAGEMENT PTY LTD, PO BOX 1434, WANGARA, WA, 6947

(f) Shares

100

(g) Total 100

(h) Jeffreys

(i) Starling point is situated at GDA94, Zone 51 at coordinates 419091.880mE 6465157.590mN

(j) Thence proceed to coordinates 419205.960mE 6464993.680mN

Thence proceed to coordinates 418346.890mE 6464398.730mN

Thence proceed to coordinates 417339.630mE 6463517.180mN

Thence proceed to coordinates 416266.280mE 6462809.880mN

Thence proceed to coordinates 415879.350mE 6462374.320mN

Thence proceed to coordinates 414626.060mE 6461387.570mN

Thence proceed to coordinates 414169.670mE 6461025.770mN

Thence proceed to coordinates 413934.180mE 6460867.680mN

Thence proceed to coordinates 413543.180mE 6460317.560mN

Thence proceed to coordinates 413162.210mE 6459550.910mN

Thence proceed to coordinates 413117.390mE 6458874.000mN

Thence proceed to coordinates 412924.880mE 6458395.520mN

Thence proceed to coordinates 412881.250mE 6457664.300mN

Thence proceed to coordinates 412292.730mE 6456017.140mN

Thence proceed to coordinates 412208.730mE 6456383.140mN

Thence proceed to coordinates 412682.120mE 6457690.510mN

Thence proceed to coordinates 412735.890mE 6458464.490mN

Thence proceed to coordinates 412735.700mE 6459263.620mN

Thence proceed to coordinates 412994.110mE 6459659.660mN

Thence proceed to coordinates 413367.050mE 6460412.920mN

Thence proceed to coordinates 413781.330mE 6460997.880mN

Thence proceed to coordinates 414054.500mE 6461188.960mN

Thence proceed to coordinates 414501.510mE 6461543.740mN

Thence proceed to coordinates 415748.130mE 6462525.230mN

Thence proceed to coordinates 416144.730mE 6462968.920mN

Thence proceed to coordinates 417223.470mE 6463679.770mN

Thence proceed to coordinates 418218.940mE 6464552.280mN

Thence proceed to coordinates 419091.880mE 6465157.590mN back starting point

Purposes: a pipeline, a power line and a road.

(k) Area (ha or km<sup>2</sup>)

(k) 251.00000 HA

(l) Signature of  
applicant or  
agent (If agent  
state full name  
and address)

(l) Paul Humberston

6/42 DELLAMARTA ROAD, WANGARA,  
WA, 6065

Date: 06/09/2018

**OFFICIAL USE**

A NOTICE OF OBJECTION may be lodged at any mining registrar's office on or before the 11th day of October 2018  
(See Note 4).

Where an objection to this application is lodged the hearing will take place on a date to be set.

Received at	11:35:42	on	6 September	2018	with fees of
Application	\$500.00				
Rent	\$4,141.50				
TOTAL	\$4,641.50				
Receipt No:	86700048261				

*V WRIGHT*  
Mining Registrar







#### 10.1.4

Application for Exploration Licence 63/1914 by  
Goldfields Consolidated Pty Ltd



PO Box 2162  
Warwick WA 6024  
Ph 08 9448 5241  
Fax 08 9448 5242  
Mob 0401 215 095  
marcot@amwa.net.au  
ABN 32 363 166 763

13<sup>th</sup> August 2018

FILE NUMBER  
KV.VA.2  
RECORD NUMBER  
IPA201893955

The Chief Executive Officer  
Shire of Dundas  
PO BOX 163  
NORSEMAN WA 6443

Registered Post ID: 945770894018

Dear Sir/Madam;

**APPLICATION FOR EXPLORATION LICENCE 63/1914**

Anderson's Tenement Management acts on behalf of Goldfields Consolidated Pty Ltd.

In accordance with Section 33(1a) of the Mining Act, I advise that the application for E63/1914 was lodged with the Department of Mines, Industry Regulation and Safety on the 13<sup>th</sup> of September 2018. Please find enclosed a copy of the above application and a plan showing the area applied for.

Please do not hesitate to contact me should you have any queries.

Yours sincerely  
*Anderson's Tenement Management*

Marco Tentori  
Tenement Consultant  
0401 215 095



Form 21

WESTERN AUSTRALIA

Mining Act 1978

(Secs 41, 58, 70C, 74, 86, 91, Reg. 64)

**APPLICATION FOR MINING TENEMENT**

- (a) Type of tenement  
(b) Time & Date marked out (where applicable)  
(c) Mineral Field

(a) Exploration Licence

No. E 63/1914

(b) a.m /p.m. / /

(c) DUNDAS

For each applicant:

(d) Full Name and ACN/ABN

(d) and (e)

GOLDFIELDS CONSOLIDATED PTY LIMITED (ACN: 128 416 606)

(f) Shares

100

(e) Address

C/- ANDERSON'S TENEMENT MANAGEMENT, PO BOX 2162, WARWICK, WA, 6024

(f) No. of shares

(g) Total No. of shares

(g) Total 100

DESCRIPTION OF GROUND APPLIED FOR:

(h) DUNDAS

(i)

(j)

(For Exploration Licences see Note 1. For other Licences see Note 2. For all Licences see Note 3.)

This application affects Private Property.

Details of Private Property Affected: In respect of areas affected by private property, the application is for sub-surface rights, therefore Section 33(1a) of the Mining Act 1978 applied to private land notices.

(h) Locality

(i) Datum Peg

(j) Boundaries

(k) Area (ha or km<sup>2</sup>)

(k) 8 BL

(l) Signature of applicant or agent (if agent state full name and address)

(l) Marco Tentori

PO BOX 2162, WARWICK, WA, 6024

Date: 12/09/2018

**OFFICIAL USE**

A NOTICE OF OBJECTION may be lodged at any mining registrar's office on or before the 17th day of October 2018 (See Note 4).

Where an objection to this application is lodged the hearing will take place on a date to be set.

Received at	15:43:16	on 12 September 2018	with fees of
Application	\$1,430.00		
Rent	\$1,088.00		
TOTAL	\$2,518.00		
Receipt No:	8686682739		

**Mining Registrar****NOTES****Note 1: EXPLORATION LICENCE**

- (i) Attachments 1 and 2 form part of every application for an exploration licence and must be lodged with this form in lieu of (iii) (b) and (c) above.
- (ii) An application for an Exploration Licence shall be accompanied by a statement specifying method of exploration, details of the proposed work programme, estimated cost of exploration and technical and financial ability of the applicant(s).

**Note 2: PROSPECTING/MISCELLANEOUS LICENCE AND MINING/GENERAL PURPOSE LEASE**

- (i) This application form shall be accompanied by a map on which are clearly delineated the boundaries of the area applied for.

**Note 3: GROUND AVAILABILITY**

- (i) The onus is on the applicant to ensure that ground is available to be marked out and/or applied for.
- (ii) The following action should be taken to ascertain ground availability:
- (a) public plan search; (b) register search; (c) ground inspection.

**Note 4: ALL APPLICATIONS OVER PRIVATE LAND**

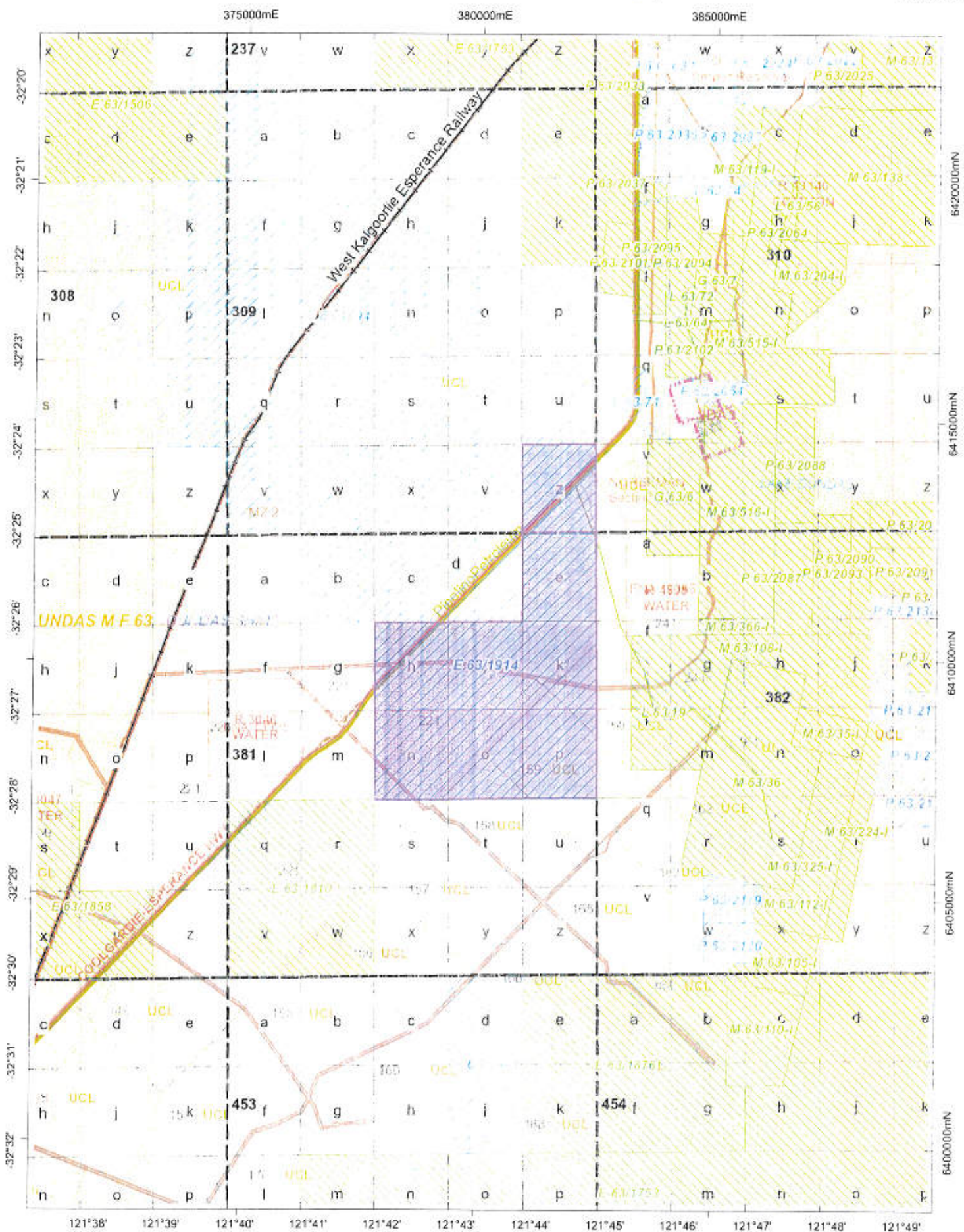
The period for lodgement of an objection is within 21 days of service of this notice, or the date noted above for lodging objections, whichever is the longer period.

WESTERN AUSTRALIA Mining Act 1978 Sec 58, Reg 64		<b>FORM 21 - ATTACHMENT 1</b>	
EXPLORATION LICENCE NO. 63/1914			
THIS SECTION MUST BE COMPLETED IN FULL FOR ALL EXPLORATION LICENCE APPLICATIONS			
LOCALITY: DUNDAS			
BLOCK IDENTIFIER (All three sections must be completed)			
1:1,000,000 PLAN NAME	PRIMARY NUMBER	GRATICULAR SECTION	
ESPERANCE	309	z	
ESPERANCE	381	ehjknop	
TOTAL BLOCKS:		8	



### 10.3.2

Information Statement – Freedom of Information  
Act 1992



This permit has been created from various data sources received from a number of agencies and information supplied by applicants for mining tenements. No responsibility is accepted for any error or omission. The Commonwealth of Australia (2003) through Geoscience Australia and the Department of Defence, has made copyright over this data of the topographic data data available for display in TENGRAPH. Users wishing to use the data as displayed here should request Geoscience Australia's usage policy. Confirmation of the validity and coordinates of any feature file names should be sought from the Native Title Services Unit. Potential feature names and the 1984 datum to which is referenced are listed in the Native Title Services Unit Native Title determination boundary.

Scale: 1:100,000







10.3.2

Information Statement – Freedom of Information  
Act 1992



# **Freedom of Information**

## **Information Statement**

**Freedom of Information Act 1992**

**Adopted by the Council in ..... 2018**

## Contents

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## Preliminary

Information statements are an important part of FOI legislation. They assist members of the public to exercise their rights under the FOI Act, by describing the information and records available, together with a summary of the responsibilities and functions carried out by each agency. The provisions in the FOI Act concerning information statements require that republishing of the information statement occurs at intervals of not more than 12 months. The Shire of Dundas reviews its policies on an annual basis.

## General details

The Shire of Dundas is the local government authority that covers an area of 92,725 km<sup>2</sup> and includes the town of Norseman and the locality of Eucla. Norseman is located 724km from Perth and the nearest regional centres are located at Kalgoorlie 190km to the north and Esperance 210km to the south. The Shire is approximately 900km in length with the major population centres of Norseman and Eucla at each end of the Shire. The Shire is located in the south eastern corner of Western Australia and is bounded by the South Australian border, the Shires of Esperance, Ravensthorpe, Kondinin and Coolgardie and the City of Kalgoorlie - Boulder.

## Mission Statement

### Our Vision

*"That the local Community has collectively become financially, socially and environmentally sustainable in a safe and cooperative society."*

## Contact Details

**Address** The Shire of Dundas administration building and the Council chambers are located at:

88-92 Prinsep Street Norseman WA 6443.

**Postal Address** The postal address for the Shire of Dundas is:

PO Box 163  
Norseman WA 6443

**Office Hours** Office hours are 8:00am to 4:00pm Monday to Friday

**Email:** Members of the public are encouraged to make enquiries by email. The email address is [shire@dundas.wa.gov.au](mailto:shire@dundas.wa.gov.au)

**Phone:** Telephone enquiries can be made by calling the Shire's administration building on (08) 9039 1205 during office hours

**Facsimile:** (08) 9039 1359

**In Person:** Generally an officer will be available to assist with enquiries, however, members of the public are encouraged to make an appointment to avoid any undue delays if specific staff members are not available.

**Website:** A variety of information is available on the Shire's website [www.dundas.wa.gov.au](http://www.dundas.wa.gov.au)



## Legislation & regulations administered by the Shire

The Shire of Dundas is wholly or partly responsible for administering the following legislation and regulations within the Shire. Though it may not be an exhaustive list it is a good guideline of what is used.

- Agriculture and Related Resources Protection Act 1976
- Building Act 2011
- Building Regulations 2012
- Bush Fires Act 1954
- Bush Fires Regulations 1954
- Caravan Parks and Camping Grounds Act 1995
- Caravan Parks and Camping Grounds Regulations 1997
- Cat Act 2011
- Disability Services Act 1993
- Dog Act 1976
- Dog Regulations 1976
- Emergency Management Act 2005
- Environmental Protection (Noise) Regulations 1997
- Environmental Protection (Unauthorised Discharges) Regulations 2004
- Environmental Protection Act 1986
- Food Act 2008
- Food Regulations 2009
- Freedom of Information Act 1992
- Freedom of Information Regulations 1993
- Hairdressing Establishment Regulations 1972
- Health (Air Handling and Water Systems) Regulations 1994
- Health (Aquatic Facilities) Regulations 2007
- Health (Asbestos) Regulations 1992
- Health (Cloth Materials) Regulations 1985
- Health (Garden Soil) Regulations 1998
- Health (Pesticides) Regulations 1956
- Health (Poultry Manure) Regulations 2001
- Health (Public Buildings) Regulations 1992
- Health (Skin Penetration Procedure) Regulations 1998
- Health (Temporary Sanitary Conveniences) Regulations 1997
- Health (Treatment of Sewage and Disposal of Effluent and Liquid Waste) Regulations 1974
- Health Act (Carbon Monoxide) Regulations 1975
- Health Act (Laundries and Bathrooms) Regulations
- Health Act 1911
- Heritage of Western Australia Act 1990
- Land Administration Act 1997
- Liquor Control Act 1988
- Liquor Control Regulations 1989
- Litter Act 1979
- Local Government (Miscellaneous Provisions) Act 1960
- Local Government Act 1995
- Local Government Grants Act 1978
- Local Government Regulations
- Main Roads Act 1930
- Parks and Reserves Act 1895
- Planning and Development Act 2005
- Planning and Development Regulations 2009
- Radiation Safety Act 1975

- Radiation Safety Regulations
- Rates and Charges (Rebates and Deferments) Act 1992
- Residential Design Codes of WA 2002
- Road Traffic Act 1974
- Strata Titles Act 1985
- Telecommunications (Low Impact Facilities) Determination 1997
- Telecommunications Act 1997
- Transfer of Land Act 1893
- Valuation of Land Act 1978

For current legislation please refer to the State Law Publisher for authorised versions or access Western Australian legislation and regulations at [www.slp.wa.gov.au](http://www.slp.wa.gov.au)

The Shire of Dundas is wholly responsible for administering the following Shire of Dundas Local Laws within the Shire:

- Dogs Local Law
- Health Local Law
- Cemeteries Local Law
- Local Government Property Local Law
- Standing Orders Local Law
- Activities on Thoroughfares and Public Places and Trading Local Law

### Other legislation affecting the Shire of Dundas

The following legislation and regulations also affect the functions and operations of the Shire of Dundas:

- Builders Registration Act 1939
- Criminal Code Act 1913
- Control of Vehicles (Off-road Areas) Act 1978
- Corruption and Crime Commission Act 2003
- Electronic Transactions Act 2003
- Environmental Protection (Clearing of Native Vegetation) Regulations 2004
- Environmental Protection Regulations 1987
- Environment Protection and Biodiversity Conservation Act 1999
- Equal Opportunity Act 1984
- Evidence Act
- Forests Act 1919
- Industrial Awards
- Industrial Relations Acts (State and Federal)
- Interpretation Act 1918
- Library Board of Western Australia Act 1951
- Limitation Act 1935
- Occupational Safety and Health Act 1984
- Occupational Safety & Health Regulations 1996
- Parliamentary Commissioner Act 1971
- Rights in Water and Irrigation Act 1914
- State Records Act 2000
- State Records (Consequential provisions) Act 2000
- State Records Commission Principles & Standards 2002
- Workers Compensation and Assistance Act 1981
- Valuation of Land Act 1978

### Standards & codes of practice affecting the Shire of Dundas

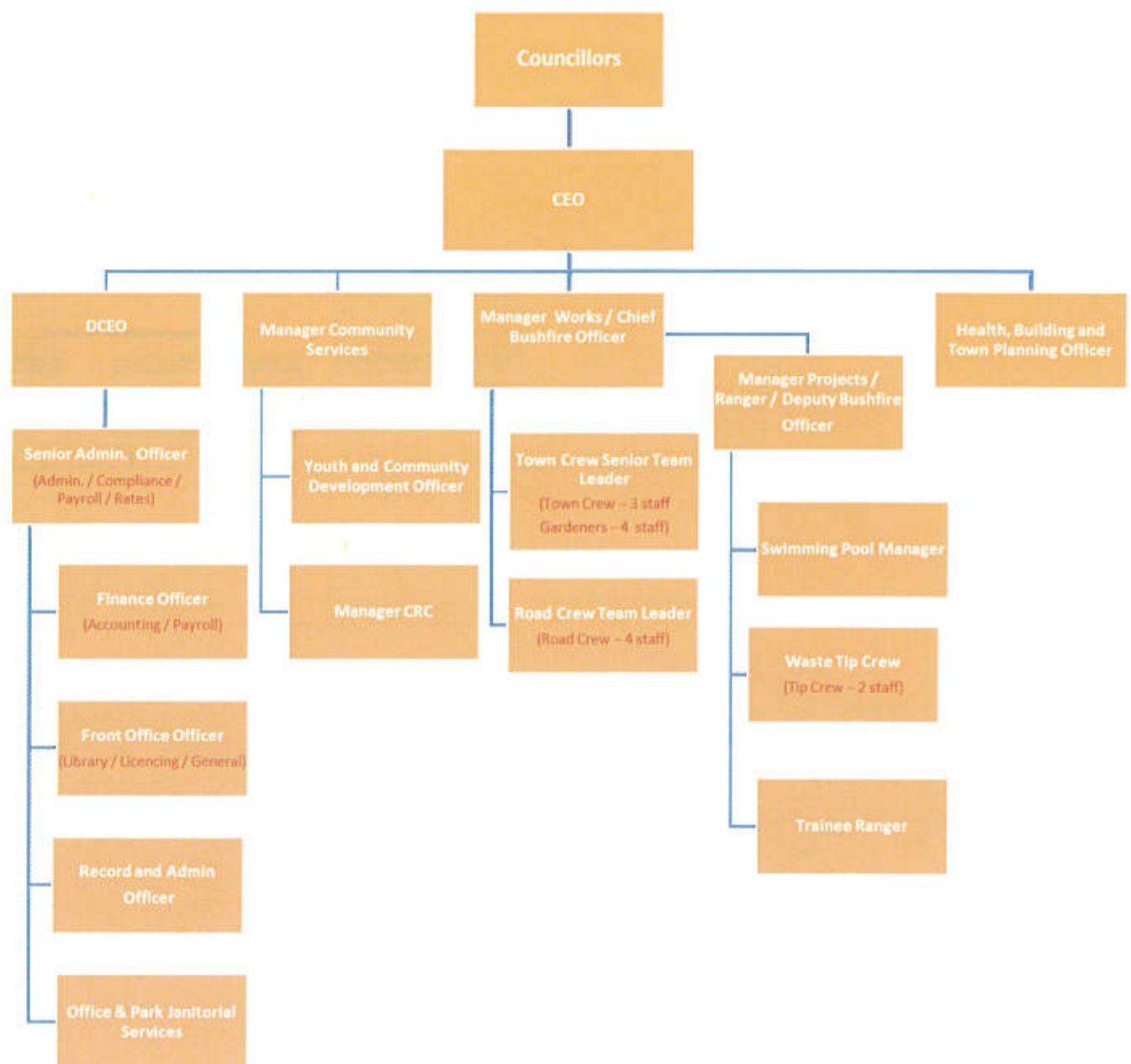
The following government and industry standards and codes of practice have been imposed upon or adopted by the Shire of Dundas:

- Australian Accounting Standards
- Australian Records Management Standard ISO/AS 15489-2002 Parts 1 & 2
- General Disposal Authority for Local Government Records RD 99004
- National Competition Policy
- Environmental Code of Practice
- Telecommunications Code of Practice
- Skin Penetration Code of Practice
- Timber Plantation Code of Practice
- Building Code of Australia

## Structure & functions of the Shire

### Current Organisational Structure

There are four main services streams within the Shire of Dundas as illustrated in the organisational chart below.





## Operational areas

### Finance and Administration

The finance and administration staff undertake the following key operational areas:

- Elected Members of Council
- Governance
- Human Services
- Strategic Planning
- Corporate Reporting
- Library
- Shire Buildings
- Community Resource Centre
- Audit and Grant Management
- Asset Management
- Long Term Financial Planning
- Communications
- Information Technology
- Records Management
- Statutory Reporting
- Administration / Leasing
- Occupational Safety and Health

### Community Services

The staff undertake the following key operational areas:

- Community Events
- Community Engagement
- Youth Services
- Education and Welfare
- Sport and Recreation Activities
- Tourism Promotion
- Economic Development
- Media and Communications
- Town Hall / Public Halls
- Community Resource Centre
- Community Development Funds

### Works

The Works Department comprises the following key operational areas:

- Infrastructure and property services, local roads, bridges, footpaths, drainage
- Airport
- Waste Collection and Recycling
- Refuse Site
- Cemeteries
- Recreation Reserves and Playgrounds
- Environmental Services

## **Projects**

- Major Projects
- Building & Asset Maintenance
- Law, Order and Public Safety (Rangers)
- Animal Control
- Emergency Services
- Health Services
- Building Services
- Planning and development approval

## **Community input opportunities**

### **Meetings**

Members of the public have a number of opportunities to participate in the formulation of the Shire's plans, policies and strategies as well as comment on the performance of the Shire's functions.

### **Ordinary Council meetings**

The Council meets on the third Tuesday of every month in Norseman at the Shire of Dundas Council Chambers located at 88-92 Prinsep Street Norseman, with the exception of March where the meeting is held in Eucla at the community centre on the following Saturday. Any changes to meeting dates, times and places will be advertised pursuant to the Local Government Act 1995

The Council agenda is available on the website: [www.dundas.wa.gov.au](http://www.dundas.wa.gov.au)

Ordinary Council meetings are held in the Council Chambers, commencing at 6.00pm and are open to the public. At the commencement of the meeting there is an opportunity for questions to be raised during public question time, the public has the opportunity for questions or enquiries to be raised and answered by the Shire President.

### **Standing committees**

There is one Audit Committee which meets as required.

### **Annual general meeting of electors**

The Annual Meeting of Electors is generally held in November.

### **Written requests**

A member of the public can write to the Shire on any Council matter, policy, activity, function or service at any time.

## **Elected Members**

Members of the public can contact the elected members of the Council of the Shire of Dundas to discuss any issue relevant to the Shire.

Councillor contact details are available on the Shire's website [www.dundas.wa.gov.au](http://www.dundas.wa.gov.au).

## Access to Shire documents

### **Documents that are available under S5.94 of the Local Government Act. Examples of Documents available outside the FOI Act 1992**

The following documents are available for public inspection at the Shire Administrative Office.

Please note the limitations that apply to some documents (as per the table next page).

- Annual Budget
- Annual Report/Annual Financial Statements
- Building Permit document
- Code of Conduct
- Development Applications
- Development Forms and Information Sheets
- Documents released for public comment
- Freedom of Information Statement
- Gift Register
- Local Laws
- Local Planning Scheme Amendments
- Minutes of Committee Meetings and Council Meetings (including agendas, reports etc. that relate to the meeting)
- Minutes of Elector's Meetings
- Policy Manual
- Rates record
- Register of Debentures
- Register of Delegations
- Register of Financial Interests
- Register of Owners & Occupiers of land
- Register of Tenders
- Road Closures
- Schedule of Fees & Charges
- Shire of Dundas Local Planning Schemes/Strategies
- Statutory Notices
- Strategic Plan
- Town Planning Policies

Some of the above documents are available from the Shire website: [www.dundas.wa.gov.au](http://www.dundas.wa.gov.au).

The website is continually updated with documents relating to the local government.

Fees may apply for printed copies.

Some of the documents have limitations of access as set by legislation

DOCUMENT	LIMITATIONS
Building Licence document	Only the owner or mortgagee of a building, or their authorised representative, may inspect any plan or other document relating to that building.  A non-owner may inspect or obtain a copy SUBJECT to written approval by the Owner
Development Applications	Information relating to an approval (or refusal) for development approval under the Shire of Dundas Town Planning Scheme is available without the requirement to access documents under the <i>FOI Act 1992</i> .  This applies to decisions made by the Council or any officer acting under Delegated Authority.
Documents released for public comment	These can generally be accessed at the Shire Administration Office or Library
Minutes of Committee Meetings and Council Meetings (including Agendas, Reports etc. that relate to the meeting)	A person's right to inspect information does not extend to the inspection of information where a meeting of Council or Committee, or a part of such a meeting, to which the information refers, is likely to be closed to members of the public  A person's right to inspect information does not extend where it relates to any debt owed to the Shire
Statutory Notices	Statutory notices are placed on Public Notice Boards located at Shire Administration Office and Public Library

#### **Documents available under FOI Act 1992**

Access to documents other than those listed above, not available from the website at [www.dundas.wa.gov.au](http://www.dundas.wa.gov.au) or the Shire library must be via a Freedom of Information Application

### **Freedom of information procedures & access arrangements**

#### **Access to information**

It is the aim of the Shire of Dundas to make commonly available information, easily accessible, to do so promptly and at the least possible cost. Where possible, documents will be provided outside the FOI process.

If information is not routinely available, the Freedom of Information Act 1992 provides the right to apply for documents held by the Shire.



## Freedom of information applications

Access applications have to –

- be in writing;
- give enough information so that the documents requested can be identified;
- give an Australian address to which notices can be sent; and
- be lodged at the Shire with any application fee payable.

Applications and enquiries should be addressed to the Chief Executive Officer:

By post addressed to:  
Chief Executive Officer  
Shire of Dundas  
PO Box 163  
Norseman WA 6443

In person at the front counter  
Shire of Dundas  
88-92 Prinsep Street  
Norseman WA 6443

See Attachment 1 for a copy of an FOI Application Form.

**Please note that the use of this form is optional but recommended.**

Applications will be acknowledged in writing and you will be notified of the decision within 45 days.

## Access arrangements

Access to documents can be granted by way of inspection, a copy of a document, a copy of an audio or video tape, a computer disk, a transcript of a recorded, shorthand or encoded document from which words can be reproduced.

## Notice of decision

As soon as possible but in any case within 45 days you will be provided with a notice of decision which will include details such as –

- the date which the decision was made
- the name and the designation of the officer who made the decision
- if the document is an exempt document the reasons for classifying the matter exempt; or the fact that access is given to an edited document
- information on the right to review and the procedures to be followed to exercise those rights

## Refusal of access

Applicants who are dissatisfied with a decision of the Shire of Dundas are entitled to ask for an **internal review** by the Shire.

Application should be made in writing within 30 days of receiving the notice of decision.

You will be notified of the outcome of the review within 15 days.

If you disagree with the result you then can apply to the Information Commissioner for an **external review**, and details would be advised to applicants when the internal review decision is issued.

## External review rights

If you are not satisfied with the internal review decision, you have the right to lodge a complaint with the Information Commissioner seeking external review of that decision. You are required to lodge your complaint with the Information Commissioner's office within 60 days of receiving this notice.

A complaint to the Information Commissioner must –

- be in writing;
- have attached to it a copy of this decision; and
- give an address in Australia.

There is no charge for lodging a complaint with the Information Commissioner's office.

The address of the Information Commissioner is:

Office of the Information Commissioner  
Albert Facey House 469 Wellington Street  
PERTH WA 6000

Email: [info@foi.wa.gov.au](mailto:info@foi.wa.gov.au)

Phone (08) 6551 7888 or

Free call (WA country landline callers only) 1800 621 244

Fax (08) 6551 7889

Should you have any further queries or require any further information about your review rights at this stage, you may contact the Office of the Information Commissioner on **(08) 6551 7888**.

## Freedom of information charges

A scale of fees and charges set under the FOI Act Regulations. Apart from the application fee for non-personal information all charges are discretionary.

The charges are as follows.

• Personal information about the applicant	No fee
• Application fee (for non-personal information)	\$30.00
• Charge for time dealing with the application (per hour, or pro rata)	\$30.00
• Access time supervised by staff (per hour, or pro rata)	\$30.00
• Photocopying staff time (per hour, or pro rata)	\$30.00
• Per photocopy	\$ 0.20
• Transcribing from tape, film or computer (per hour, or pro rata)	\$30.00
• Duplicating a tape, film or computer information	Actual Cost
• Delivery, packaging and postage	Actual Cost

## Deposits

- Advance deposit may be required of the estimated charges 25%
- Further advance deposit may be required to meet the charges for dealing with the application. 75%

For financially disadvantaged applicants or those issued with prescribed pensioner concession cards, the charge payable is reduced by 25%.



## Attachment 1

### Freedom of Information Act 1992 APPLICATION FOR ACCESS TO DOCUMENTS

#### Detail of Applicant

Surname \_\_\_\_\_  
Given Name \_\_\_\_\_  
Postal Address \_\_\_\_\_  
Telephone Number \_\_\_\_\_  
Email \_\_\_\_\_

I am applying for access to document(s) concerning matters which are:

Personal Non-Personal (circle whichever is appropriate)

These document(s) are: \_\_\_\_\_

#### FORM OF ACCESS (circle whichever is appropriate)

I wish to inspect the document	Yes	No
I require a copy of the document(s)	Yes	No
I require access in another form	Yes	No

Specify form required: \_\_\_\_\_

#### FEES AND CHARGES

Attached is a cheque/cash to the amount of \$ \_\_\_\_\_ to cover the application fee. I understand that before I obtain access to documents I may be required to pay processing charges in respect of this application and that I will be supplied with a statement of charges if appropriate.

NOTE: In certain cases a reduction in charges may apply. If you consider that you are entitled to a reduction, submit a request with copies of supporting documents with this form.

I am requesting a reduction in charges Yes No

APPLICANT'S SIGNATURE \_\_\_\_\_ DATE \_\_\_\_\_

.....  
(Office Use only)

FOI Reference Number \_\_\_\_\_ Deadline for response \_\_\_\_/\_\_\_\_/\_\_\_\_

Received on \_\_\_\_/\_\_\_\_/\_\_\_\_

Acknowledgment sent on \_\_\_\_/\_\_\_\_/\_\_\_\_

#### Proof of Identity (if applicable)

Type \_\_\_\_\_ Signed \_\_\_\_\_

## NOTES

### FOI Applications

- Please provide sufficient information to enable the correct document(s) to be identified.
- The Shire of Dundas may request proof of your identity.
- If you are seeking access to a document(s) on behalf of another person, the Shire of Dundas will require authorisation in writing.
- Your application will be dealt with as soon as practicable (and, in any case, within 45 days) after it is received.
- Further information can be obtained from the Chief Executive Officer

### Forms of access

You can request access to documents by way of inspection, a copy of a document, a copy of an audio or video tape, a computer disk, a transcript of a recorded document or of words recorded in shorthand or encoded form, or a written document in the case of a document from which words can be reproduced in written form.

Where the Shire of Dundas is unable to grant access in the form requested, access may be given in a different form.

### Fees and charges

- \$30.00 application fee (non-personal information ONLY)
- An applicant who is the holder of a currently valid concession card issued on behalf of the Commonwealth Government under the *Rates and Charges (Rebates and Deferments) Act 1992* may be eligible for a reduction of 25% in the charges associated with the application.
- No reduction is applicable to the application fee.

### Lodgement of applications

Applications may be lodged:

By post addressed to:  
Chief Executive Officer  
Shire of Dundas  
PO Box 163  
Norseman WA 6443

In person at:  
Shire of Dundas  
Front Counter  
88-92 Prinsep Street  
Norseman WA 6443





10.4.4

Officers Reports



**REPORT TO COUNCIL**  
**Ordinary Council Meeting 16<sup>th</sup> October 2018**

**AREA:** Works and Services

**OFFICER:** Peter Crawford

**Period of Reporting:** October 2018

Norseman Aerodrome

The Norseman aerodrome opened on Monday, 1 October as a registered aerodrome. Deregistration of the aerodrome will be in effect as from 8.00 am on Friday, 19 October at which time we will become an ALA. The only hindrance was that the runway lighting has to be manually operated as a frequency has not been allocated. An application was made to Airservices Australia to have the current Common Traffic Advisory Frequency (CTAF) of 126.7 allocated to the lighting system as well. Airservices Australia have approved that initial application and the formal submission to the Australian Communications Media Authority (ACMA) has been lodged with Airservices Australia. We are now awaiting their response.

Eucla Airstrip

There is not a lot more to comment on this matter, funding applications will be submitted immediately the rounds are open.

Discussions are continuing with MR WA regarding access to a portion of the old Eyre Highway on top of the plateau (See attached map). We have tentative agreement from them (subject to confirmation from their planning department) to resume this section of road which will then become the official public access road (under the care and control of the Shire) to the airstrip and old Telegraph Station.

The existing section of road servicing these facilities that exits the highway at the bottom of the hill will then be rehabilitated.

The two water bores in the immediate vicinity of Eucla will be available to the Shire during upgrading of the airstrip. These sites will be inspected shortly to ascertain whether the bore casing is still functional and the water will be tested to determine the saline content level.

Discussions regarding the quarry have indicated that we would be able to access this site for material for the upgrade. We would also require material for the upgrade of the access road but the timing of this road project is somewhat unknown at this stage as it is dependent on a number of factors.

Eucla Townsite

At this stage, it is planned for the road crew to travel out to Eucla for their annual maintenance works the week beginning 22 October. The road to the airstrip and old Telegraph Station will be graded along with the road to the golf course. The airstrip will be graded and rolled during this visit. Cleaning and tidying up at the refuse tip site will also take place. The crew should be in Eucla for about a week.

Town Works

Spraying of laneways has been completed as well as the shoulders of Mort Harslett and Hyden Norseman Roads circuit. Some blocks have been slashed and footpath repairs carried out. A number of trees in the Administration gardens have been removed and the stumps ground out to below ground level. The root ball on these trees were splitting the retaining walls around the gardens which could not be repaired until the trees were removed.



#### Town Gardens

The Admin centre has had most of the reticulation replaced and overgrown shrubs etc all cut back. Plants generally have been removed and replaced with newer and less maintenance dependant plants. The roses have all been pruned and are looking extremely healthy.

#### Roads

Re-sheeting works along the Hyden Norseman Road have been completed but due to wet weather, there are some repairs needed before the road is back up to standard.

#### RV Park

The new RV Park is operating well with just the odd camper being asked to move on. To date there has been no attempt for anyone to enter the old RV site.



**REPORT TO COUNCIL**  
**Ordinary Council Meeting 16<sup>th</sup> October 2018**

**AREA:** Community Development

**OFFICER:** Pania Turner

**Period of Reporting:** October 2018

**Christmas Events Reminder**

Councillors are reminded of the following community events coming into the Christmas season.

Date	Day	Time	What	Where
31/10	Wednesday	4pm	<b>Close of Australia Day 2019 Citizenship Awards Nominations</b>	Online Submission
11/11	Sunday	10:35- 11:15	Remembrance Day	Shire of Dundas Office
25/11	Sunday	9:30- 11:30	Norseman Gardening Group Shire Gardens Tour	Shire of Dundas Office
29/11	Thursday	9am- 4pm	Shire of Coolgardie Senior's Luncheon	Coolgardie Rec Centre
01/12	Saturday	6pm	Shire of Dundas Senior's Christmas Dinner	Norseman Town Hall
15/12	Saturday	4-7:30 pm	Norseman Town Christmas Fayre	Marks Park

**Norseman Visitor Centre AGM**

The Norseman Visitor Centre held its AGM on Tuesday 9<sup>th</sup> October 2018. Welcome to the newly elected committee:

President: Lynn Webb

Vice President: Sharon Warner

Treasurer: Kylie Tibbles

Secretary/ Manager: Evelyn Reid

Committee Members: Rozena Palcic, Janine Thornton, Leanne Jamieson, Jacquie Best and Pania Turner.

The Norseman Visitor Centre has had a busy year with over 27,400 people attending the centre, an average of 540 a week. Recognised as an accredited Gateway Visitor Centre, Manager Evelyn Reid is assisted by a small team of dedicated volunteers in both VC events and the running of the Centre. The Norseman VC continue to have a positive reputation from regional VCs and good feedback for tourist visiting our Shire.

This year will see the Visitor Centre Committee look at their membership base, marketing opportunity and the ability to be involved in small projects such as tourist walks.

**Hazard Risk Assessment Workshop Shires of Dundas and Coolgardie**

Shire Staff and members of the Shire of Dundas Local Emergency Management Committee attended a Hazard Risk Assessment Workshop in Kambalda on October 3<sup>rd</sup>, 2018.

In 2009 the Commonwealth formed a national agreement with States and Territories to provide funding for natural disaster resilience. To address the funding the WA Risk Project was initiated with the goal of gaining clear understanding of the risks faced across three levels: state, district and local.



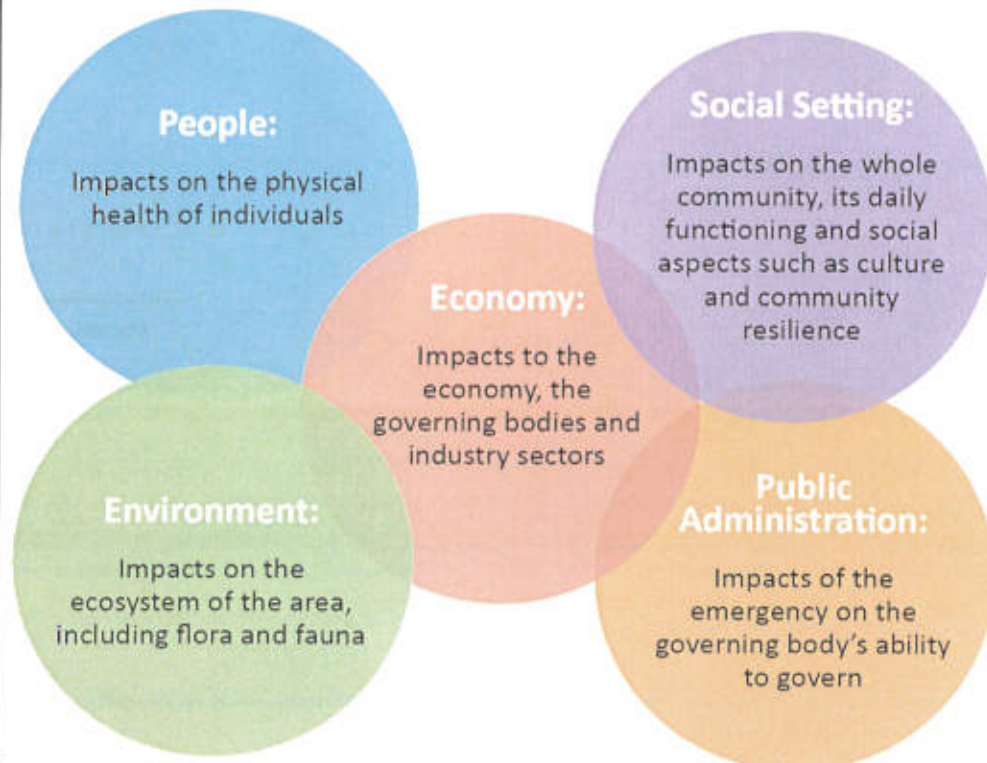
The State Risk Project aims to:

1. help local governments understand their risk
2. assist local governments to complete the emergency risk management ( ERM ) process as required by existing policy
3. allow the State to gain a comprehensive understanding of current risks at the local level, and
4. provide information to enable future mitigation at all levels, reducing the future cost of disasters.

The workshop allowed for robust discussion with each Shire using a matrix to assess the possible maximum consequence of each scenario, the likelihood of that consequence occurring and the confidence level of the decisions made around the likelihood of the consequence.

The October workshop addressed fire, storm and electricity supply disruption and had the core objectives of considering possible impacts on:

- People
- Social Setting
- Economy
- Environment, and
- Public Administration



### Woodlands Centre

Building and construction tender documents for the Woodlands Cultural, Community and Visitor Centre will be ready on October 18<sup>th</sup>, 2018. The Tender process will follow required guidelines ensuring transparency and accountability. Council will be informed of the date of the opening and close of the tender period.

Thank you to Councillors who responded to the images regarding that gate design for the Woodlands Centre. Positive feedback was given by all who responded and forwarded on to Cartman Designs.

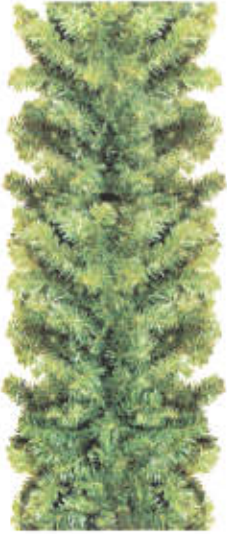
I am investigating a variety of funding options to address Woodlands interpretative design elements that Council and community stakeholders have reported they would like to see.

### Norseman Gardening Group Day Excursion

A bus load of Norseman gardeners from the Norseman Gardening Group enjoyed a day trip to Esperance on Sunday 7<sup>th</sup> October. The free community excursion supported by the Shire of Dundas through staffing and the use of the community bus enabled local residents the opportunity to mix with like-minded green thumbs at the Helms Gardens open garden event. The attendees had access to gardening expertise, fashion shows, seed collector samples, garden sculpture and of course a beautiful garden to explore.

### B2M Community Concert

Well done to the Norseman CRC and the Shire of Dundas for providing an excellent community concert on the 6<sup>th</sup> October. B2M are a Tiwi Islander band who have toured internationally. The event was well attended with over one hundred people enjoying the music. It was great to see tourists, families, youth, seniors and Ngadju all enjoy a family friendly evening. Thank you to the Councillors who were able to attend. Next time we might get you dancing!



### Christmas Decorations

Each Christmas season local residents and Councillors past and present are interested in Norseman (I would include Eucla although I have not had any direct requests) putting on a display of *Christmas Cheer*. Whilst internal decorations are easy to provide and purchase for a relatively low cost, outdoor commercial decorations require significant investment. The other option some local government's use is to contract a company to install and remove hired displays, another costly option considering our remote location.

The preferred option for Council may be to purchase good quality outdoor Christmas bunting/tinsel trialling their use in the Norseman Town Centre to decorate along the shop front verandahs. The costs would be approximately \$2000 including installation. The trial would help Council understand the community appreciation of the decorations, the value for money and longevity of the items; and whether to consider greater

investment in larger displays and lighting. There are a range of options however we may want to steer away from baubles as they can be easily damaged.



**REPORT TO COUNCIL**  
**Ordinary Council Meeting 16<sup>th</sup> October 2018**

**AREA:** Youth

**OFFICER:** Margaret McEwan

**Period of Reporting:** October 2018

**Attendance on average per week: 40**

**School Holidays Activities**

September school holidays was quiet with a few kids away for the holidays and others preparing to start a new school. These holidays were nice a chilled with small activities in the youth centre like board games, cards, Wii sport and creative craft days as the weather was cold and wet, a pool table has been donated to the youth centre comes everything, may need to purchase new pool cues, chalk and a triangle, hoping to have in the centre before the next school holidays. Just got in some canvases, clay and wooden mobile phone holders and door hangers for the kids to design something cool.

Saturday the 29<sup>th</sup> September the youth centre was roaring as it was grand final for the footy and Collingwood and Eagles were playing kids came in wearing their team colours it was a great day had by all.

Over the school holidays the youth centre had a lot of younger kids aged 6 – 9 coming in, being the holidays kids under the age of 10 were allowed in the youth centre from 9am to 12pm.

Out of town excursion to Esperance with 10 kids where we went to mini golf and enjoyed playing at the park before heading off to the movies to watch "Smallfoot" after the movie the kids got treated to lunch at Maccas before heading home all the kids were well behaved and had a great day.



Thursday we were off to Kalgoorlie for another day out where we went and watched "The house with a clock in its walls" followed by lunch before heading to the Palace theatre recreation centre to go roller skating. We had 9 kids come up for the trip some have never skated before but by the end they were definitely picking it up, thank you to all the kids who came on our day trips you were all so well behaved and well-mannered. Thank you for being so awesome!!

Positive talking and random acts of kindness! Creating positivity in the youth centre and how kids talk to each other the youth centre will create a wall for random acts of kindness for positive notes. The way the wall works is all the kids that use the youth centre have their own name tag and a pocket for other people to leave nice/ positive notes about that person. The idea is to stop the put down and nasty trash talk and encourage these kids to speak to each other in a nicer way and to understand that words do hurt and small random acts of kindness can have a huge impact on a person and their wellbeing.

Once again Wesley life force is hosting its annual Suicide Prevention Conference this year it is being held in Cannington Queensland from the 15<sup>th</sup> to 18<sup>th</sup> October 2018. Looking forward to seeing everyone and finding out what they have been doing in their community.

The youth centre is a safe place for youth and members of the community, if you are feeling low or not in a right state of mind or just wanting a yarn, my door is always open. All conversations will remain private and confidential. It's Ok to not be Ok.



#### 10.4.6

Acceptance of Audit Report and Annual Financial  
Report 2017/18



**SHIRE OF DUNDAS**  
**FINANCIAL REPORT**  
**FOR THE YEAR ENDED 30TH JUNE 2018**

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**COMMUNITY VISION**

"We envision sustainability. We strive to be financially, socially and environmentally sustainable".

Principal place of business:  
Shire of Dundas  
88-92 Prinsep Street  
Norseman WA 6443

**SHIRE OF DUNDAS  
FINANCIAL REPORT  
FOR THE YEAR ENDED 30TH JUNE 2018**

**LOCAL GOVERNMENT ACT 1995  
LOCAL GOVERNMENT (FINANCIAL MANAGEMENT) REGULATIONS 1996**

**STATEMENT BY CHIEF EXECUTIVE OFFICER**

The attached financial report of the Shire being the annual financial report and supporting notes and other information for the financial year ended 30th June 2018 are in my opinion properly drawn up to present fairly the financial position of the Shire at 30th June 2018 and the results of the operations for the financial year then ended in accordance with the Australian Accounting Standards and comply with the provisions of the *Local Government Act 1995* and the regulations under that Act.

Signed as authorisation of issue on the

day of

2018

---

Peter Fitchat  
Chief Executive Officer



**STATEMENT OF COMPREHENSIVE INCOME  
BY NATURE OR TYPE  
FOR THE YEAR ENDED 30TH JUNE 2018**

	NOTE	2018 Actual \$	2018 Budget \$	2017 Actual \$
<b>Revenue</b>				
Rates	23(a)	2,071,460	2,000,000	1,907,636
Operating grants, subsidies and contributions	2(a)	1,812,545	1,029,776	2,750,992
Fees and charges	2(a)	279,641	232,540	282,510
Interest earnings	2(a)	228,477	182,000	223,617
Other revenue	2(a)	161,364	153,985	175,689
		<b>4,553,486</b>	<b>3,598,301</b>	<b>5,340,444</b>
<b>Expenses</b>				
Employee costs		(1,878,026)	(1,887,106)	(1,926,986)
Materials and contracts		(908,142)	(1,082,159)	(975,349)
Utility charges		(217,855)	(203,382)	(186,161)
Depreciation on non-current assets	8(b)	(2,338,578)	(2,092,190)	(2,059,206)
Interest expenses	2(b)	(12,654)	(17,300)	(6,775)
Insurance expenses		(148,505)	(158,321)	(158,897)
Other expenditure		(180,164)	(274,898)	(397,391)
		<b>(5,683,925)</b>	<b>(5,715,356)</b>	<b>(5,710,765)</b>
		<b>(1,130,439)</b>	<b>(2,117,055)</b>	<b>(370,321)</b>
Non-operating grants, subsidies and contributions	2(a)	2,947,419	2,933,983	1,695,959
Profit on asset disposals	8(a)	25,762	25,063	398,756
(Loss) on asset disposals	8(a)	(347)	(932)	0
Net result		<b>1,842,395</b>	<b>841,059</b>	<b>1,724,394</b>
<b>Other comprehensive income</b>				
<i>Items that will not be reclassified subsequently to profit or loss</i>				
Changes on revaluation of non-current assets	9	(13,988,910)	0	(741,603)
<b>Total other comprehensive income</b>		<b>(13,988,910)</b>	<b>0</b>	<b>(741,603)</b>
<b>Total comprehensive income</b>		<b>(12,146,515)</b>	<b>841,059</b>	<b>982,791</b>

This statement is to be read in conjunction with the accompanying notes.

**STATEMENT OF COMPREHENSIVE INCOME  
BY PROGRAM  
FOR THE YEAR ENDED 30TH JUNE 2018**

	NOTE	2018 Actual \$	2018 Budget \$	2017 Actual \$
<b>Revenue</b>	2(a)			
Governance		64,088	41,500	57,101
General purpose funding		3,390,814	2,754,118	3,853,440
Law, order, public safety		109,044	19,500	96,727
Health		3,765	4,500	4,709
Education and welfare		82,160	85,000	86,212
Housing		18,603	17,740	19,983
Community amenities		173,890	159,000	193,494
Recreation and culture		42,409	120,150	116,448
Transport		428,576	214,933	667,468
Economic services		178,259	150,985	157,408
Other property and services		61,880	30,875	87,454
		<b>4,553,486</b>	<b>3,598,301</b>	<b>5,340,444</b>
<b>Expenses</b>	2(b)			
Governance		(624,078)	(647,223)	(679,806)
General purpose funding		(315,506)	(374,556)	(554,771)
Law, order, public safety		(234,351)	(138,292)	(180,734)
Health		(164,693)	(148,585)	(137,237)
Education and welfare		(218,659)	(233,470)	(207,141)
Housing		(86,296)	(85,419)	(75,846)
Community amenities		(486,005)	(588,170)	(495,916)
Recreation and culture		(1,178,447)	(1,193,101)	(1,039,841)
Transport		(1,822,656)	(1,903,615)	(1,831,650)
Economic services		(374,052)	(380,218)	(336,786)
Other property and services		(166,531)	(5,408)	(164,262)
		<b>(5,671,271)</b>	<b>(5,698,057)</b>	<b>(5,703,990)</b>
<b>Finance Costs</b>	2(b)			
Health		(12,654)	(17,300)	(6,775)
		<b>(12,654)</b>	<b>(17,300)</b>	<b>(6,775)</b>
		<b>(1,130,439)</b>	<b>(2,117,056)</b>	<b>(370,321)</b>
<b>Non-operating grants, subsidies and contributions</b>	2(a)	<b>2,947,419</b>	<b>2,933,983</b>	<b>1,695,959</b>
Profit on disposal of assets	8(a)	25,762	25,063	398,756
(Loss) on disposal of assets	8(a)	(347)	(932)	0
		<b>2,972,834</b>	<b>2,958,114</b>	<b>2,094,715</b>
<b>Net result</b>		<b>1,842,395</b>	<b>841,059</b>	<b>1,724,394</b>
<b>Other comprehensive income</b>				
<i>Items that will not be reclassified subsequently to profit or loss</i>				
Changes on revaluation of non-current assets	9	(13,988,910)	0	(741,603)
<b>Total other comprehensive income</b>		<b>(13,988,910)</b>	<b>0</b>	<b>(741,603)</b>
<b>Total comprehensive income</b>		<b>(12,146,515)</b>	<b>841,059</b>	<b>982,791</b>

This statement is to be read in conjunction with the accompanying notes.



**STATEMENT OF FINANCIAL POSITION  
AS AT 30TH JUNE 2018**

	NOTE	2018 \$	2017 \$
<b>CURRENT ASSETS</b>			
Cash and cash equivalents	3	7,659,412	7,574,962
Trade and other receivables	5	617,812	548,828
<b>TOTAL CURRENT ASSETS</b>		<b>8,277,224</b>	<b>8,123,790</b>
<b>NON-CURRENT ASSETS</b>			
Other receivables	5	47,861	34,127
Property, plant and equipment	6	12,641,445	13,085,608
Infrastructure	7	53,258,963	64,925,886
<b>TOTAL NON-CURRENT ASSETS</b>		<b>65,948,269</b>	<b>78,045,621</b>
<b>TOTAL ASSETS</b>		<b>74,225,493</b>	<b>86,169,411</b>
<b>CURRENT LIABILITIES</b>			
Trade and other payables	10	653,855	377,378
Current portion of long term borrowings	12(a)	45,983	44,762
Provisions	13	365,782	368,152
<b>TOTAL CURRENT LIABILITIES</b>		<b>1,065,620</b>	<b>790,292</b>
<b>NON-CURRENT LIABILITIES</b>			
Long term borrowings	12(a)	387,321	433,305
Provisions	13	18,849	45,596
<b>TOTAL NON-CURRENT LIABILITIES</b>		<b>406,170</b>	<b>478,901</b>
<b>TOTAL LIABILITIES</b>		<b>1,471,790</b>	<b>1,269,193</b>
<b>NET ASSETS</b>		<b>72,753,703</b>	<b>84,900,218</b>
<b>EQUITY</b>			
Retained surplus		31,068,378	28,970,867
Reserves - cash backed	4	6,028,479	6,283,595
Revaluation surplus	9	35,656,846	49,645,756
<b>TOTAL EQUITY</b>		<b>72,753,703</b>	<b>84,900,218</b>

This statement is to be read in conjunction with the accompanying notes.

**STATEMENT OF CHANGES IN EQUITY  
FOR THE YEAR ENDED 30TH JUNE 2018**

	NOTE	RETAINED SURPLUS	RESERVES CASH BACKED	REVALUATION SURPLUS	TOTAL EQUITY
		\$	\$	\$	\$
Balance as at 1 July 2016		27,424,798	6,105,270	50,387,359	83,917,427
Comprehensive income					
Net result		1,724,394	0	0	1,724,394
Changes on revaluation of assets	9	0	0	(741,603)	(741,603)
Total comprehensive income		1,724,394	0	(741,603)	982,791
Transfers from/(to) reserves		(178,325)	178,325	0	0
Balance as at 30 June 2017		28,970,867	6,283,595	49,645,756	84,900,218
Comprehensive income					
Net result		1,842,395	0	0	1,842,395
Changes on revaluation of assets	9	0	0	(13,988,910)	(13,988,910)
Total comprehensive income		1,842,395	0	(13,988,910)	(12,146,515)
Transfers from/(to) reserves		255,116	(255,116)	0	0
Balance as at 30 June 2018		31,068,378	6,028,479	35,656,846	72,753,703

This statement is to be read in conjunction with the accompanying notes.



**STATEMENT OF CASH FLOWS  
FOR THE YEAR ENDED 30TH JUNE 2018**

	NOTE	2018 Actual	2018 Budget	2017 Actual
		\$	\$	\$
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>				
<b>Receipts</b>				
Rates		2,054,218	2,325,000	1,571,649
Operating grants, subsidies and contributions		1,761,612	1,029,776	2,987,456
Fees and charges		293,203	232,540	310,760
Interest earnings		228,477	182,000	223,617
Goods and services tax		475,754	0	327,189
Other revenue		177,500	153,985	193,258
		4,990,764	3,923,301	5,613,928
<b>Payments</b>				
Employee costs		(1,896,854)	(1,887,106)	(1,956,008)
Materials and contracts		(734,053)	(1,221,985)	(896,861)
Utility charges		(239,642)	(203,382)	(204,777)
Interest expenses		(12,654)	(17,300)	(6,775)
Insurance expenses		(163,356)	(158,321)	(174,787)
Goods and services tax		(254,337)	0	(85,789)
Other expenditure		(198,180)	(274,898)	(437,130)
		(3,499,075)	(3,762,992)	(3,762,126)
<b>Net cash provided by (used in) operating activities</b>	14	1,491,689	160,309	1,851,802
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>				
Payments for purchase of property, plant & equipment		(464,170)	(1,931,000)	(1,351,407)
Payments for construction of infrastructure		(4,097,582)	(3,838,673)	(2,249,865)
Non-operating grants, subsidies and contributions		3,156,281	2,933,983	1,718,159
Proceeds from sale of fixed assets		42,995	40,000	609,027
<b>Net cash provided by (used in) investment activities</b>		(1,362,476)	(2,795,690)	(1,274,086)
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>				
Repayment of long term borrowings		(44,763)	(44,762)	(21,933)
Proceeds from new long term borrowings		0	0	500,000
<b>Net cash provided by (used in) financing activities</b>		(44,763)	(44,762)	478,067
Net increase (decrease) in cash held		84,450	(2,680,143)	1,055,783
Cash at beginning of year		7,574,962	7,574,961	6,519,179
Cash and cash equivalents at the end of the year	14	7,659,412	4,894,818	7,574,962

This statement is to be read in conjunction with the accompanying notes.

**RATE SETTING STATEMENT  
FOR THE YEAR ENDED 30TH JUNE 2018**

	NOTE	2018 Actual	2018 Budget	2017 Actual
		\$	\$	\$
<b>OPERATING ACTIVITIES</b>				
Net current assets at start of financial year - surplus/(deficit)		1,094,663	1,094,665	227,925
		1,094,663	1,094,665	227,925
Revenue from operating activities (excluding rates)				
Governance		64,088	41,500	445,371
General purpose funding		1,320,273	754,118	1,957,343
Law, order, public safety		109,044	19,500	96,727
Health		3,765	4,500	4,709
Education and welfare		82,160	85,000	86,212
Housing		18,603	17,740	19,983
Community amenities		173,890	159,000	193,494
Recreation and culture		42,409	120,150	116,448
Transport		454,322	239,996	677,954
Economic services		178,259	150,985	157,408
Other property and services		61,880	30,875	87,454
		2,508,693	1,623,364	3,843,103
Expenditure from operating activities				
Governance		(624,078)	(647,223)	(679,806)
General purpose funding		(315,506)	(374,556)	(554,770)
Law, order, public safety		(234,351)	(138,292)	(180,734)
Health		(177,347)	(165,885)	(144,012)
Education and welfare		(218,659)	(233,470)	(207,141)
Housing		(86,296)	(85,419)	(75,846)
Community amenities		(486,005)	(588,170)	(495,916)
Recreation and culture		(1,178,447)	(1,193,101)	(1,039,841)
Transport		(1,822,987)	(1,904,547)	(1,831,650)
Economic services		(374,052)	(380,218)	(336,786)
Other property and services		(166,531)	(5,408)	(164,262)
		(5,684,259)	(5,716,289)	(5,710,764)
Operating activities excluded				
(Profit) on disposal of assets	8(a)	(25,762)	(25,063)	(398,756)
Loss on disposal of assets	8(a)	347	932	0
Loss on revaluation of fixed assets	7(b)	0	0	0
(Reversal) of prior year loss on revaluation of fixed assets		0	0	0
Movement in deferred pensioner rates (non-current)		(13,734)	0	0
Movement in employee benefit provisions (non-current)		(26,747)	0	9,268
Depreciation and amortisation on assets	8(b)	2,338,578	2,092,190	2,059,206
<b>Amount attributable to operating activities</b>		<b>191,780</b>	<b>(930,201)</b>	<b>29,982</b>
<b>INVESTING ACTIVITIES</b>				
Non-operating grants, subsidies and contributions		2,947,419	2,933,983	1,695,959
Proceeds from disposal of assets	8(a)	39,086	40,000	601,709
Purchase of property, plant and equipment	6(b)	(421,973)	(1,930,964)	(1,231,469)
Purchase and construction of infrastructure	7(b)	(3,808,099)	(3,838,707)	(2,197,357)
<b>Amount attributable to investing activities</b>		<b>(1,243,567)</b>	<b>(2,795,688)</b>	<b>(1,131,158)</b>
<b>FINANCING ACTIVITIES</b>				
Repayment of long term borrowings	12(a)	(44,763)	(44,762)	(21,933)
Proceeds from new long term borrowings	12(b)	0	0	500,000
Transfers to reserves (restricted assets)	4	(1,345,937)	(371,716)	(691,308)
Transfers from reserves (restricted assets)	4	1,601,053	2,142,367	512,983
<b>Amount attributable to financing activities</b>		<b>210,353</b>	<b>1,725,889</b>	<b>299,742</b>
<b>Surplus(deficiency) before general rates</b>		<b>(841,434)</b>	<b>(2,000,000)</b>	<b>(801,434)</b>
<b>Total amount raised from general rates</b>	23	<b>2,070,541</b>	<b>2,000,000</b>	<b>1,896,097</b>
<b>Net current assets at June 30 c/fwd - surplus/(deficit)</b>	24	<b>1,229,108</b>	<b>(0)</b>	<b>1,094,663</b>

This statement is to be read in conjunction with the accompanying notes.



**1. BASIS OF PREPARATION**

The financial report comprises general purpose financial statements which have been prepared in accordance with Australian Accounting Standards (as they apply to local governments and not-for-profit entities), Australian Accounting Interpretations, other authoritative pronouncements of the Australian Accounting Standards Board, the Local Government Act 1995 and accompanying regulations. Accounting policies which have been adopted in the preparation of this financial report have been consistently applied unless stated otherwise.

Except for cash flow and rate setting information, the report has been prepared on the accrual basis and is based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and liabilities.

**CRITICAL ACCOUNTING ESTIMATES**

The preparation of a financial report in conformity with Australian Accounting Standards requires management to make judgements, estimates and assumptions that effect the application of policies and reported amounts of assets and liabilities, income and expenses.

**CRITICAL ACCOUNTING ESTIMATES (Continued)**

The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances; the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

**THE LOCAL GOVERNMENT REPORTING ENTITY**

All funds through which the Shire controls resources to carry on its functions have been included in the financial statements forming part of this financial report.

In the process of reporting on the local government as a single unit, all transactions and balances between those funds (for example, loans and transfers between funds) have been eliminated.

All monies held in the Trust Fund are excluded from the financial statements. A separate statement of those monies appears at Note 26 to these financial statements.

NOTES TO AND FORMING PART OF THE FINANCIAL REPORT  
FOR THE YEAR ENDED 30TH JUNE 2018

2. REVENUE AND EXPENSES

(a) Revenue

Other revenue

Reimbursements and recoveries

Other

Fees and Charges

Governance

General purpose funding

Law, order, public safety

Health

Housing

Community amenities

Recreation and culture

Transport

Economic services

Other property and services

2018 Actual	2017 Actual
\$	\$
161,364	172,593
0	3,096
161,364	175,689
13,781	16,041
4,323	4,018
3,329	3,887
3,765	4,709
18,603	19,983
169,395	191,215
6,320	10,408
0	237
50,385	24,418
9,739	7,594
279,641	282,510

There were no changes during the year to the amount of the fees or charges detailed in the original budget.

Grant Revenue

Grants, subsidies and contributions are included as operating revenues in the Statement of Comprehensive Income:

Operating grants, subsidies and contributions

Governance

General purpose funding

Law, order, public safety

Health

Education and welfare

Community amenities

Recreation and culture

Transport

Economic services

Other property and services

Non-operating grants, subsidies and contributions

Law, order, public safety

Recreation and culture

Transport

Economic services

2018	2017
\$	\$
15,362	330
1,086,553	1,715,473
105,715	92,440
	86,212
82,160	
4,495	2,280
36,088	106,040
428,576	666,903
1,455	1,455
52,140	79,860
1,812,545	2,750,992
0	92,000
98,000	130,000
1,649,419	1,473,959
1,200,000	0
2,947,419	1,695,959
4,759,964	4,446,951

Total grants, subsidies and contributions

**NOTES TO AND FORMING PART OF THE FINANCIAL REPORT  
FOR THE YEAR ENDED 30TH JUNE 2018**

**2. REVENUE AND EXPENSES (Continued)**

**(a) Revenue (Continued)**

**SIGNIFICANT ACCOUNTING POLICIES**

**Grants, Donations and Other Contributions**

Grants, donations and other contributions are recognised as revenues when the local government obtains control over the assets comprising the contributions.

Where contributions recognised as revenues during the reporting period were obtained on the condition that they be expended in a particular manner or used over a particular period, and those conditions were undischarged as at the reporting date, the nature of and amounts pertaining to those undischarged conditions are disclosed in Note 22.

**Grants, Donations and Other Contributions (Continued)**

That note also discloses the amount of contributions recognised as revenues in a previous reporting period which were obtained in respect of the local government's operations.

**Interest earnings**

- Loans receivable - clubs/institutions

- Reserve funds

- Other funds

Other interest revenue (refer note 23(e))

<b>2018 Actual</b>	<b>2018 Budget</b>	<b>2017 Actual</b>
\$	\$	\$
145,938	125,000	162,782
3,965	4,000	3,521
78,574	53,000	57,314
<b>228,477</b>	<b>182,000</b>	<b>223,617</b>

**(b) Expenses**

**Auditors remuneration**

- Audit of the Annual Financial Report

- Other Services

**Interest expenses (finance costs)**

Long term borrowings (refer Note 12(a) )

**Rental charges**

- Operating leases

<b>2018</b>	<b>2017</b>
\$	\$
21,200	16,768
0	10,774
<b>21,200</b>	<b>27,542</b>
12,654	6,775
<b>12,654</b>	<b>6,775</b>
28,238	22,294
<b>28,238</b>	<b>22,294</b>



NOTES TO AND FORMING PART OF THE FINANCIAL REPORT  
FOR THE YEAR ENDED 30TH JUNE 2018

3. CASH AND CASH EQUIVALENTS

	NOTE	2018	2017
		\$	\$
Unrestricted		1,630,933	1,291,367
Restricted		6,028,479	6,283,595
		<u>7,659,412</u>	<u>7,574,962</u>
The following restrictions have been imposed by regulations or other externally imposed requirements:			
Leave reserve	4	354,693	346,656
Plant reserve	4	775,710	758,133
Aerodrome reserve	4	142,247	139,024
IT reserve	4	93,351	91,236
Unspent grant reserve	22 / 4	1,200,166	1,568,297
Transport reserve	4	1,743,591	1,704,083
Land development reserve	4	1,718,721	1,676,166
		<u>6,028,479</u>	<u>6,283,595</u>

**SIGNIFICANT ACCOUNTING POLICIES**

**Cash and cash equivalents**

Cash and cash equivalents include cash on hand, cash at bank, deposits available on demand with banks and other short term highly liquid investments that are readily convertible to known amounts of cash and which are subject to an insignificant risk

**Cash and cash equivalents (Continued)**

of changes in value and bank overdrafts. Bank overdrafts are reported as short term borrowings in current liabilities in the statement of financial position.

NOTES TO AND FORMING PART OF THE FINANCIAL REPORT  
FOR THE YEAR ENDED 30TH JUNE 2018

4. RESERVES - CASH BACKED

	2018 Actual Opening Balance	2018 Actual Transfer to	2018 Actual Transfer (from)	2018 Actual	2018 Budget Opening Balance	2018 Budget Transfer to	2018 Budget Transfer (from)	2018 Budget Closing Balance	2017 Actual Opening Balance	2017 Actual Transfer to	2017 Actual Transfer (from)	2017 Actual Closing Balance
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Leave reserve	346,656	8,037		354,693	346,656	6,911		353,567	337,524	9,132		346,656
Plant reserve	758,133	17,577		775,710	758,133	15,113		773,246	738,162	19,971		758,133
Aerodrome reserve	139,024	3,223		142,247	139,024	2,771		141,795	135,362	3,662		139,024
IT reserve	91,236	2,115		93,351	91,236	1,819		93,054	88,833	2,403		91,236
Unspent grant reserve	1,568,297	1,232,922	(1,601,053)	1,200,166	1,568,297	37,396	(1,492,367)	113,326	1,826,514	49,416	(307,633)	1,568,297
Transport reserve	1,704,083	39,508		1,743,591	1,704,082	33,971	(125,000)	1,613,053	1,659,194	44,889		1,704,083
Land development reserve	1,676,166	42,555		1,718,721	1,676,166	273,735	(525,000)	1,424,901	1,319,681	561,835	(205,350)	1,676,166
	6,283,595	1,345,937	(1,601,053)	6,028,479	6,283,594	371,716	(2,142,367)	4,512,943	6,105,270	691,308	(512,983)	6,283,595

All of the reserve accounts are supported by money held in financial institutions and match the amount shown as restricted cash in Note 3 to this financial report.

In accordance with council resolutions in relation to each reserve account, the purpose for which the reserves are set aside and their anticipated date of use are as follows:

Name of Reserve	Anticipated date of use	Purpose of the reserve
Leave reserve	Not planned	- to be used to fund annual and long service leave requirements.
Plant reserve	Not planned	- to be used for the purchase of major plant.
Aerodrome reserve	Not planned	- to be used for the maintenance of the airstrip at Norseman.
IT reserve	Not planned	- to be used to purchase and replace computer equipment.
Unspent grant reserve	End of 2019/20	- to be used for completion of projects.
Transport reserve	Not planned	- to be used for the construction, maintenance and seal of the Shire's transport network.
Land development reserve	\$ 542k: end of 2018/19	- to be used for the building, construction and maintenance of the Shire's land and buildings.

**NOTES TO AND FORMING PART OF THE FINANCIAL REPORT  
FOR THE YEAR ENDED 30TH JUNE 2018**

**5. TRADE AND OTHER RECEIVABLES**

	2018	2017
	\$	\$
<b>Current</b>		
Rates outstanding	837,432	833,924
Sundry debtors	174,666	86,521
GST receivable	3,714	1,039
Less: provision for doubtful debts	(398,000)	(372,656)
	617,812	548,828
<b>Non-current</b>		
Rates outstanding - pensioners	47,861	34,127
	47,861	34,127
Information with respect to the impairment or otherwise of the totals of rates outstanding and sundry debtors is as follows:		
<b>Rates outstanding</b>		
Includes:		
Past due and not impaired	439,432	461,268
Impaired	398,000	372,656
<b>Sundry debtors</b>		
Includes:		
Past due and not impaired	650	1,050

**SIGNIFICANT ACCOUNTING POLICIES**

**Trade and other receivables**

Trade and other receivables include amounts due from ratepayers for unpaid rates and service charges and other amounts due from third parties for goods sold and services performed in the ordinary course of business.

Receivables expected to be collected within 12 months of the end of the reporting period are classified as current assets. All other receivables are classified as non-current assets.

Collectability of trade and other receivables is reviewed on an ongoing basis. Debts that are known to be uncollectible are written off when identified. An allowance for doubtful debts is raised when there is objective evidence that they will not be collectible.

**Classification and subsequent measurement**

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market and are subsequently measured at amortised cost. Gains or losses are recognised in profit or loss.

Loans and receivables are included in current assets where they are expected to mature within 12 months after the end of the reporting period.



**NOTES TO AND FORMING PART OF THE FINANCIAL REPORT  
FOR THE YEAR ENDED 30TH JUNE 2018**

**6 (a). PROPERTY, PLANT AND EQUIPMENT**

	<b>2018</b>	<b>2017</b>
	<b>\$</b>	<b>\$</b>
Land and buildings		
Land - freehold land at:		
- Independent valuation 2017 - level 2	512,000	512,000
	<u>512,000</u>	<u>512,000</u>
Land - vested in and under the control of Council at:		
- Independent valuation 2017 - level 3	35,000	35,000
	<u>35,000</u>	<u>35,000</u>
Total land	<u>547,000</u>	<u>547,000</u>
Buildings - non-specialised at:		
- Independent valuation 2017 - level 2	1,335,000	1,335,000
- Addition after valuation - cost	63,029	0
Less: accumulated depreciation	(57,049)	0
	<u>1,340,980</u>	<u>1,335,000</u>
Buildings - specialised at:		
- Independent valuation 2017 - level 3	8,845,780	8,845,780
- Addition after valuation - cost	122,299	0
Less: accumulated depreciation	(374,997)	0
	<u>8,593,082</u>	<u>8,845,780</u>
Total buildings	<u>9,934,062</u>	<u>10,180,780</u>
Total land and buildings	<u>10,481,062</u>	<u>10,727,780</u>
Furniture and equipment at:		
- Management valuation 2016 - level 3	170,089	170,089
- Addition after valuation - cost	25,578	21,958
Less: accumulated depreciation	(84,362)	(39,646)
	<u>111,305</u>	<u>152,401</u>
Plant and equipment at:		
- Management valuation 2016 - level 2	2,346,064	2,346,064
- Addition after valuation - cost	343,256	127,069
Less: accumulated depreciation	(716,292)	(347,981)
	<u>1,973,028</u>	<u>2,125,152</u>
Property, plant and equipment - GVROC joint venture at:		
- Management valuation 2016 - level 3	84,500	84,500
Less: accumulated depreciation	(8,450)	(4,225)
	<u>76,050</u>	<u>80,275</u>
Total property, plant and equipment	<u>12,641,445</u>	<u>13,085,608</u>

NOTES TO AND FORMING PART OF THE FINANCIAL REPORT  
FOR THE YEAR ENDED 30TH JUNE 2018

6. PROPERTY, PLANT AND EQUIPMENT (Continued)

(b) Movements in Carrying Amounts

Movement in the carrying amounts of each class of property, plant and equipment between the beginning and the end of the current financial year.

	Land - freehold land	Land - vested in and under the control of Council	Total land	Buildings - non- specialised	Buildings - specialised	Total buildings	Total land and buildings	Furniture and equipment	Plant and equipment	Property, plant and equipment - GVROC	Total property, plant and equipment
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Balance at 1 July 2016	453,000	450,000	903,000	1,315,000	8,608,047	9,923,047	10,826,047	170,089	2,346,064	84,500	13,426,700
Additions											
(Disposals)											
Revaluation increments/ (decrements) transferred to revaluation surplus	59,000	(415,000)	(356,000)	(749,670)	364,067	(385,603)	(741,603)				(741,603)
Depreciation (expense)											
Carrying amount at 30 June 2017	512,000	35,000	547,000	1,335,000	8,845,780	10,180,780	10,727,780	152,401	2,125,152	80,275	13,085,608
Additions											
(Disposals)											
Depreciation (expense)											
Carrying amount at 30 June 2018	512,000	35,000	547,000	1,340,980	8,593,082	9,934,062	10,481,062	111,305	1,973,028	76,050	12,641,445

**NOTES TO AND FORMING PART OF THE FINANCIAL REPORT  
FOR THE YEAR ENDED 30TH JUNE 2018**

**6. PROPERTY, PLANT AND EQUIPMENT (Continued)**

(c) Fair Value Measurements

<b>Asset Class</b>	<b>Fair Value Hierarchy</b>	<b>Valuation Technique</b>	<b>Basis of Valuation</b>	<b>Date of Last Valuation</b>	<b>Inputs Used</b>
Land and buildings					
Land - freehold land	Level 2	Market approach - Independent valuation	Sales comparison	June 2017	Market value of similar properties
Land - vested in and under the control of Council	Level 3	Cost approach - Independent valuation	Replacement cost	June 2017	Income Capitalisation Approach
Buildings - non-specialised	Level 2	Market approach - Independent valuation	Sales comparison	June 2017	Market value of similar properties
Buildings - specialised	Level 3	Cost approach - Independent valuation	Replacement cost	June 2017	Gross current replacement cost (GCRC), estimated economic working life (EEWL), estimated remaining life years (ERLY),
Furniture and equipment	Level 3	Cost approach - Management valuation	Replacement cost	July 2016	Current replacement cost, estimated economic working life, estimated remaining life years
Plant and equipment	Level 3	Cost approach - Management valuation	Replacement cost	July 2016	Current replacement cost, estimated economic working life, estimated remaining life years
Property, plant and equipment - GVROC joint venture	Level 3	Cost approach - Management valuation	Replacement cost	July 2016	Current replacement cost, estimated economic working life, estimated remaining life years

Level 3 inputs are based on assumptions with regards to future values and patterns of consumption utilising current information. If the basis of these assumptions were varied, they have the potential to result in a significantly higher or lower fair value measurement.

During the period there were no changes in the valuation techniques used by the local government to determine the fair value of property, plant and equipment using either level 2 or level 3 inputs.



NOTES TO AND FORMING PART OF THE FINANCIAL REPORT  
FOR THE YEAR ENDED 30TH JUNE 2018

7 (a). INFRASTRUCTURE

	2018	2017
	\$	\$
Infrastructure - roads		
- Independent valuation 2018 - level 3	40,758,280	68,343,261
- Additions after valuation - cost	0	2,532,695
Less: accumulated depreciation	0	(12,836,637)
	40,758,280	58,039,319
Infrastructure - footpaths		
- Independent valuation 2018 - level 3	1,966,567	3,349,225
- Additions after valuation - cost	0	143,840
Less: accumulated depreciation	0	(1,396,638)
	1,966,567	2,096,427
Infrastructure - drainage		
- Independent valuation 2018 - level 3	654,701	3,158,544
Less: accumulated depreciation	0	(1,598,986)
	654,701	1,559,558
Infrastructure - parks and ovals		
- Independent valuation 2018 - level 3	1,245,535	2,021,000
- Additions after valuation - cost	0	82,548
Less: accumulated depreciation	0	(1,097,162)
	1,245,535	1,006,386
Infrastructure - airport		
- Independent valuation 2018 - level 3	4,943,200	1,349,000
- Additions after valuation - cost	0	1,153,447
Less: accumulated depreciation	0	(1,096,259)
	4,943,200	1,406,188
Infrastructure - other		
- Independent valuation 2018 - level 3	3,690,680	1,433,000
- Additions after valuation - cost	0	288,306
Less: accumulated depreciation	0	(903,298)
	3,690,680	818,008
Total infrastructure	53,258,963	64,925,886

NOTES TO AND FORMING PART OF THE FINANCIAL REPORT  
FOR THE YEAR ENDED 30TH JUNE 2018

7. INFRASTRUCTURE (Continued)

(b) Movements in Carrying Amounts

Movement in the carrying amounts of each class of infrastructure between the beginning and the end of the current financial year.

	Infrastructure - roads \$	Infrastructure - footpaths \$	Infrastructure - drainage \$	Infrastructure - parks and ovals \$	Infrastructure - airport \$	Infrastructure - other \$	Total Infrastructure \$
Balance at 1 July 2016	57,970,703	2,183,753	1,796,354	996,869	391,084	820,969	64,159,732
Additions	985,471			82,548	1,071,348	57,988	2,197,355
Depreciation (Expense)	(916,855)	(87,326)	(236,796)	(73,031)	(56,244)	(60,949)	(1,431,200)
Carrying amount at 30 June 2017	58,039,319	2,096,427	1,559,558	1,006,386	1,406,188	818,008	64,925,886
Additions	329,682	98,071	0	119,716	3,161,122	99,507	3,808,099
(Decrements) Transferred to revaluation Surplus	(16,647,523)	(140,604)	(668,061)	197,432	433,819	2,836,027	(13,988,910)
Depreciation (Expense)	(963,197)	(87,328)	(236,796)	(78,000)	(57,930)	(62,863)	(1,486,113)
Carrying amount at 30 June 2018	40,758,280	1,966,567	654,701	1,245,535	4,943,200	3,690,680	53,258,963

NOTES TO AND FORMING PART OF THE FINANCIAL REPORT  
FOR THE YEAR ENDED 30TH JUNE 2018

7. INFRASTRUCTURE (Continued)

(c) Fair Value Measurements

Asset Class	Fair Value Hierarchy	Valuation Technique	Basis of Valuation	Date of Last	Inputs Used
Infrastructure - roads	Level 3	Cost approach	Depreciated replacement cost	June 2018	Standard replacement cost (SRC), total useful lives (TUL), residual value (RV), remaining useful lives (RUL), expected condition and Actual condition
Infrastructure - footpaths	Level 3	Cost approach	Depreciated replacement cost	June 2018	Standard replacement cost (SRC), total useful lives (TUL), residual value (RV), remaining useful lives (RUL), expected condition and Actual condition
Infrastructure - drainage	Level 3	Cost approach	Depreciated replacement cost	June 2018	Gross current replacement cost (GCRC), estimated economic working life (EEWL), estimated remaining life years (ERLY), residual value (RV)
Infrastructure - parks and ovals	Level 3	Cost approach	Depreciated replacement cost	June 2018	Gross current replacement cost (GCRC), estimated economic working life (EEWL), estimated remaining life years (ERLY), residual value (RV)
Infrastructure - airport	Level 3	Cost approach	Depreciated replacement cost	June 2018	Gross current replacement cost (GCRC), estimated economic working life (EEWL), estimated remaining life years (ERLY), residual value (RV)
Infrastructure - other	Level 3	Cost approach	Depreciated replacement cost	June 2018	Gross current replacement cost (GCRC), estimated economic working life (EEWL), estimated remaining life years (ERLY), residual value (RV)

Level 3 inputs are based on assumptions with regards to future values and patterns of consumption utilising current information. If the basis of these assumptions were varied, they have the potential to result in a significantly higher or lower fair value measurement.

During the period there were no changes in the valuation techniques used to determine the fair value of infrastructure using level 3 inputs.



## 8. FIXED ASSETS

### SIGNIFICANT ACCOUNTING POLICIES

#### Fixed assets

Each class of fixed assets within either property, plant and equipment or infrastructure, is carried at cost or fair value as indicated less, where applicable, any accumulated depreciation and impairment losses.

#### Initial recognition and measurement between mandatory revaluation dates

All assets are initially recognised at cost and subsequently revalued in accordance with the mandatory measurement framework.

In relation to this initial measurement, cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition. The cost of non-current assets constructed by the Shire includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overheads.

Individual assets acquired between initial recognition and the next revaluation of the asset class in accordance with the mandatory measurement framework, are recognised at cost and disclosed as being at fair value as management believes cost approximates fair value. They are subject to subsequent revaluation at the next anniversary date in accordance with the mandatory measurement framework.

#### Revaluation

The fair value of fixed assets is determined at least every three years in accordance with the regulatory framework. At the end of each period the valuation is reviewed and where appropriate the fair value is updated to reflect current market conditions. This process is considered to be in accordance with *Local Government (Financial Management) Regulation 17A (2)* which requires property, plant and equipment to be shown at fair value.

Increases in the carrying amount arising on revaluation of assets are credited to a revaluation surplus in equity. Decreases that offset previous increases of the same asset are recognised against revaluation surplus directly in equity. All other decreases are recognised in profit or loss.

#### Land under control

In accordance with *Local Government (Financial Management) Regulation 16(a)(ii)*, the Shire was required to include as an asset (by 30 June 2013), Crown Land operated by the local government as a golf course, showground, racecourse or other sporting or recreational facility of State or Regional significance.

Upon initial recognition, these assets were recorded at cost in accordance with AASB 116. They were then classified as Land and revalued along with other land in accordance with the other policies detailed in this Note.

#### Land under roads

In Western Australia, all land under roads is Crown Land, the responsibility for managing which, is vested in the local government.

Effective as at 1 July 2008, Council elected not to recognise any value for land under roads acquired on or before 30 June 2008. This accords with the treatment available in Australian Accounting Standard AASB 1051 Land Under Roads and the fact *Local Government (Financial Management) Regulation 16(a)(i)* prohibits local governments from recognising such land as an asset.

In respect of land under roads acquired on or after 1 July 2008, as detailed above, *Local Government (Financial Management) Regulation 16(a)(i)* prohibits local governments from recognising such land as an asset.

Whilst such treatment is inconsistent with the requirements of AASB 1051, *Local Government (Financial Management) Regulation 4(2)* provides, in the event of such an inconsistency, the *Local Government (Financial Management) Regulations* prevail.

Consequently, any land under roads acquired on or after 1 July 2008 is not included as an asset of the Shire.

NOTES TO AND FORMING PART OF THE FINANCIAL REPORT  
FOR THE YEAR ENDED 30TH JUNE 2018

8. FIXED ASSETS (Continued)

(a) Disposals of Assets

The following assets were disposed of during the year.

	Actual Net Book Value	Actual Sale Proceeds	Actual Profit	Actual Loss	Budget Net Book Value	Budget Sale Proceeds	Budget Profit	Budget Loss
	\$	\$	\$	\$	\$	\$	\$	\$
Plant and Equipment								
<b>Transport</b>								
Amman Multi Tyred Roller	4,751	28,000	23,249		4,937	30,000	25,063	
Kubota Excavator					10,932	10,000		(932)
Mitsubishi Rubbish Truck	0	455	455					
Kubota Trailer	0	205	205					
600l Slip On Fire Unit & Trailer	730	745	16					
Hunter 650cc Dune Buggy (Black) and Custom Trailer	2,440	4,273	1,832					
Hunter 650cc Dune Buggy (Orange) and Custom Trailer	4,267	4,273	6					
Kubota Mower Unleaded with Grass Catcher	1,483	1,136		(347)				
	13,671	39,086	25,762	(347)	15,869	40,000	25,063	(932)

(b) Depreciation

	2018	2017
	\$	\$
Buildings - non-specialised	57,048	26,520
Buildings - specialised	374,997	208,065
Furniture and equipment	44,716	39,646
Plant and equipment	371,478	349,550
Property, plant and equipment - GVROC	4,225	4,225
Infrastructure - roads	963,197	916,855
Infrastructure - footpaths	87,328	87,326
Infrastructure - drainage	236,796	236,796
Infrastructure - parks and ovals	78,000	73,031
Infrastructure - airport	57,930	56,244
Infrastructure - other	62,863	60,949
	2,338,578	2,059,206

**NOTES TO AND FORMING PART OF THE FINANCIAL REPORT  
FOR THE YEAR ENDED 30TH JUNE 2018**

**8. FIXED ASSETS (Continued)**

**(b) Depreciation (Continued)**

**SIGNIFICANT ACCOUNTING POLICIES**

**Depreciation**

The depreciable amount of all fixed assets including buildings but excluding freehold land, are depreciated on a straight-line basis over the individual asset's useful life from the time the asset is held ready for use. Leasehold improvements are depreciated over the shorter of either the unexpired period of the lease or the estimated useful life of the improvements.

When an item of property, plant and equipment is revalued, any accumulated depreciation at the date of the revaluation is treated in one of the following ways:

- a) Restated proportionately with the change in the gross carrying amount of the asset so that the carrying amount of the asset after revaluation equals its revalued amount; or
- b) Eliminated against the gross carrying amount of the asset and the net amount restated to the revalued amount of the asset.

**Depreciation rates**

Major depreciation periods used for each class of depreciable asset are:

Buildings	30 to 50 years
Furniture and Equipment	4 to 10 years
Plant and Equipment	4 to 15 years
Sealed roads and streets	not depreciated
formation	60 to 80 years
pavement	15 to 20 years
seal	20 years
- bituminous seals	
- asphalt surfaces	

**Depreciation (Continued)**

Gravel roads	not depreciated
formation	60 to 80 years
pavement	5 - 15 years
gravel sheet	
Formed roads	not depreciated
formation	60 to 80 years
pavement	80 years
Footpaths - slab	12 to 15 years
Sewerage piping	10 to 80 years
Airport infrastructure	10 to 80 years
Water supply piping	60 to 80 years
Other infrastructure	10 - 50 years

The assets residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

An asset's carrying amount is written down immediately to its estimated recoverable amount.

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains and losses are included in the statement of comprehensive income in the period in which they arise.



9. REVALUATION SURPLUS

	2018 Opening Balance	2018 Revaluation Increment	2018 Revaluation (Decrement)	2018 Total Movement on Revaluation	2018 Closing Balance	2017 Opening Balance	2017 Revaluation Increment	2017 Revaluation (Decrement)	2017 Total Movement on Revaluation	2017 Closing Balance
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Revaluation surplus - Land - freehold land	4,343,767	0	0	0	4,343,767	5,085,370		(741,603)	(741,603)	4,343,767
Revaluation surplus - Furniture and equipment	41,774	0	0	0	41,774	41,774		0	0	41,774
Revaluation surplus - Plant and equipment	81,645	0	0	0	81,645	81,645		0	0	81,645
Revaluation surplus - Property, plant and equipment - GVR	16,575	0	0	0	16,575	16,575		0	0	16,575
Revaluation surplus - Infrastructure - roads	41,151,755	0	(16,647,524)	(16,647,524)	24,504,231	41,151,755				41,151,755
Revaluation surplus - Infrastructure - footpaths	2,123,643	0	(99,033)	(99,033)	2,024,609	2,123,643				2,123,643
Revaluation surplus - Infrastructure - drainage	1,380,390	0	(668,062)	(668,062)	712,328	1,380,390				1,380,390
Revaluation surplus - Infrastructure - parks and ovals	103,683	197,433		197,433	301,116	103,683				103,683
Revaluation surplus - Infrastructure - airport	141,733	433,820		433,820	575,553	141,733				141,733
Revaluation surplus - Infrastructure - other	260,793	2,794,456		2,794,456	3,055,249	260,793				260,793
	49,645,756	3,425,709	(17,414,619)	(13,988,910)	35,656,847	50,387,360	0	(741,603)	(741,603)	49,645,756

Movements on revaluation of fixed assets are not able to be reliably attributed to a program as the assets were revalued by class as provided for by AASB 116 Aus 40.1.

**NOTES TO AND FORMING PART OF THE FINANCIAL REPORT  
FOR THE YEAR ENDED 30TH JUNE 2018**

**10. TRADE AND OTHER PAYABLES**

**Current**

Sundry creditors  
Accrued salaries and wages  
Other payables  
Accrued expenses

2018	2017
\$	\$
642,141	237,552
10,290	0
1,424	0
0	139,826
653,855	377,378

**SIGNIFICANT ACCOUNTING POLICIES**

**Trade and other payables**

Trade and other payables represent liabilities for goods and services provided to the Shire prior to the end of the financial year that are unpaid and arise when the Shire becomes obliged to make future payments in respect

**Trade and other payables (Continued)**

of the purchase of these goods and services. The amounts are unsecured, are recognised as a current liability and are normally paid within 30 days of recognition.

**11. SHORT-TERM BORROWINGS**

The following restrictions have been imposed by regulations or other externally imposed requirements:

Unspent Grants

2018	2017
\$	\$
1,200,000	1,541,783
1,200,000	1,541,783

**12. INFORMATION ON BORROWINGS**

**(a) Repayments - Borrowings**

Health - Doctor's House Loan

Principal - 1 July 2017

Add : new loans

Less: principal repayments

Principal - 30 June 2018 2017

Interest repayment

2018 Actual	2018 Budget
\$	\$
478,067	478,067
0	0
(44,763)	(44,763)
433,304	433,304
12,654	17,300

All loan repayments were financed by general purpose revenue.

**Borrowings**

Current

Non-current

2018	2017
\$	\$
45,983	44,762
387,321	433,305
433,304	478,067

**(b) New Borrowings - 2017/18**

The Shire has not obtained new borrowings during 2017/18 financial year.

**(c) Unspent Borrowings**

The Shire did not have any unspent debentures as at 30 June 2018.

**(d) Undrawn Borrowing Facilities / Credit Standby Arrangements**

The Shire does not have an overdraft facility in place.

## 12. INFORMATION ON BORROWINGS (Continued)

### SIGNIFICANT ACCOUNTING POLICIES

#### Financial liabilities

Financial liabilities are recognised at fair value when the Shire becomes a party to the contractual provisions to the instrument.

Non-derivative financial liabilities (excluding financial guarantees) are subsequently measured at amortised cost. Gains or losses are recognised in profit or loss.

Financial liabilities are derecognised where the related obligations are discharged, cancelled or expired. The difference between the carrying amount of the financial liability extinguished or transferred to another party and the

#### Financial liabilities (Continued)

fair value of the consideration paid, including the transfer of non-cash assets or liabilities assumed, is recognised in profit or loss.

#### Borrowing costs

Borrowing costs are recognised as an expense when incurred except where they are directly attributable to the acquisition, construction or production of a qualifying asset. Where this is the case, they are capitalised as part of the cost of the particular asset until such time as the asset is substantially ready for its intended use or sale.

## 13. PROVISIONS

Opening balance at 1 July 2017

Current provisions

Non-current provisions

Additional provision

Amounts used

Balance at 30 June 2018

Comprises

Current

Non-current

Provision for Annual Leave	Provision for Long Service Leave	Total
\$	\$	\$
226,824	141,328	368,152
0	45,596	45,596
226,824	186,924	413,748
(22,724)	(29,267)	(51,991)
0	22,874	22,874
204,100	180,531	384,631
204,100	161,682	365,782
	18,849	18,849
204,100	180,531	384,631

### SIGNIFICANT ACCOUNTING POLICIES

#### Employee benefits

##### Short-term employee benefits

Provision is made for the Shire's obligations for short-term employee benefits. Short-term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service, including wages, salaries and sick leave. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled.

The Shire's obligations for short-term employee benefits such as wages, salaries and sick leave are recognised as a part of current trade and other payables in the statement of financial position. The Shire's obligations for employees' annual leave and long service leave entitlements are recognised as provisions in the statement of financial position.

##### Other long-term employee benefits

Provision is made for employees' long service leave and annual leave entitlements not expected to be settled wholly within 12 months after the end of the annual reporting period in which the employees render the related service. Other long-term employee benefits are measured at the present value of the expected future payments to be made to employees. Expected future payments incorporate

#### Other long-term employee benefits (Continued)

anticipated future wage and salary levels, durations of service and employee departures and are discounted at rates determined by reference to market yields at the end of the reporting period on government bonds that have maturity dates that approximate the terms of the obligations. Any remeasurements for changes in assumptions of obligations for other long-term employee benefits are recognised in profit or loss in the periods in which the changes occur.

The Shire's obligations for long-term employee benefits are presented as non-current provisions in its statement of financial position, except where the Shire does not have an unconditional right to defer settlement for at least 12 months after the end of the reporting period, in which case the obligations are presented as current provisions.

#### Provisions

Provisions are recognised when the Shire has a present legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured.

Provisions are measured using the best estimate of the amounts required to settle the obligation at the end of the reporting period.



**NOTES TO AND FORMING PART OF THE FINANCIAL REPORT  
FOR THE YEAR ENDED 30TH JUNE 2018**

**14. NOTES TO THE STATEMENT OF CASH FLOWS**

**Reconciliation of Cash**

For the purposes of the Statement of Cash Flows, cash includes cash and cash equivalents, net of outstanding bank overdrafts. Cash at the end of the reporting period is reconciled to the related items in the Statement of Financial Position as follows:

	<b>2018 Actual</b>	<b>2018 Budget</b>	<b>2017 Actual</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>
Cash and cash equivalents	7,659,412	4,894,818	7,574,962
<b>Reconciliation of Net Cash Provided By Operating Activities to Net Result</b>			
Net result	1,842,395	841,059	1,724,394
Non-cash flows in Net result:			
Depreciation	2,338,578	2,092,190	2,059,206
(Profit)/loss on sale of asset	(25,415)	(24,131)	(398,756)
Changes in assets and liabilities:			
(Increase)/decrease in receivables	(82,718)	325,000	(111,013)
Increase/(decrease) in payables	395,385	(139,826)	166,212
Increase/(decrease) in provisions	(29,117)		107,718
Grants contributions for the development of assets	(2,947,419)	(2,933,983)	(1,695,959)
Net cash from operating activities	1,491,689	160,309	1,851,802

**15. TOTAL ASSETS CLASSIFIED BY FUNCTION AND ACTIVITY**

	<b>2018</b>	<b>2017</b>
	<b>\$</b>	<b>\$</b>
Unallocated	74,225,493	86,169,411
	74,225,493	86,169,411

**16. CONTINGENT LIABILITIES**

There were no contingent liabilities against the Shire as at 30th June 2018.

**NOTES TO AND FORMING PART OF THE FINANCIAL REPORT  
FOR THE YEAR ENDED 30TH JUNE 2018**

**17. CAPITAL AND LEASING COMMITMENTS**

	<b>2018</b>	<b>2017</b>
	<b>\$</b>	<b>\$</b>
<b>(a) Capital Expenditure Commitments</b>		
Contracted for:		
- capital expenditure projects	0	2,300,000
- plant & equipment purchases		
Payable:		
- not later than one year	0	2,300,000
Tender for the construction of the Woodlands Cultural, Visitor and Community Precinct may finalise in March/April 2019.		
<b>(b) Operating Lease Commitments</b>		
Non-cancellable operating leases contracted for but not capitalised in the accounts.		
Payable:		
- not later than one year	34,200	34,200
- later than one year but not later than five years	31,450	65,650
- later than five years		
	<b>65,650</b>	<b>99,850</b>

**SIGNIFICANT ACCOUNTING POLICIES**

**Leases**

Leases of fixed assets where substantially all the risks and benefits incidental to the ownership of the asset, but not legal ownership, are transferred to the Shire, are classified as finance leases.

Finance leases are capitalised recording an asset and a liability at the lower amounts equal to the fair value of the leased property or the present value of the minimum lease payments, including any guaranteed residual values. Lease payments are allocated between the reduction of the lease liability and the lease interest expense for the period.

**Leases (Continued)**

Leased assets are depreciated on a straight line basis over the shorter of their estimated useful lives or the lease term.

Lease payments for operating leases, where substantially all the risks and benefits remain with the lessor, are charged as expenses in the periods in which they are incurred.

Lease incentives under operating leases are recognised as a liability and amortised on a straight line basis over the life of the lease term.

**NOTES TO AND FORMING PART OF THE FINANCIAL REPORT  
FOR THE YEAR ENDED 30TH JUNE 2018**

**18. JOINT VENTURE ARRANGEMENTS**

The Shire together with the Shire's of Esperance, Coolgardie, Laverton, Leonora, Menzies, Ngaanyatjaraku, Ravensthorpe, Wiluna and the City of Kalgoorlie have a joint venture arrangement with regard to the provision of a regional record service. The assets included in the joint venture recorded at councils one-tenth share are as follows .

	<b>2018</b>	<b>2017</b>
	<b>\$</b>	<b>\$</b>
Non-current assets		
Land and buildings	69,416	69,416
Less: accumulated depreciation	(5,776)	(2,305)
	<b>63,640</b>	<b>67,111</b>
Plant and equipment	7,940	7,940
Less: accumulated depreciation	(1,321)	(924)
	<b>6,619</b>	<b>7,016</b>
Furniture and equipment	4,047	4,047
Less: accumulated depreciation	(715)	(513)
	<b>3,332</b>	<b>3,534</b>
Light vehicles	3,097	3,097
Less: accumulated depreciation	(638)	(483)
	<b>2,459</b>	<b>2,614</b>

**SIGNIFICANT ACCOUNTING POLICIES**

**Interests in joint arrangements**

Joint arrangements represent the contractual sharing of control between parties in a business venture where unanimous decisions about relevant activities are required.

Separate joint venture entities providing joint ventures with an interest to net assets are classified as a joint venture and accounted for using the equity method. Refer to note 28 for a description of the equity method of accounting.

**Interests in joint arrangements (Continued)**

Joint venture operations represent arrangements whereby joint operators maintain direct interests in each asset and exposure to each liability of the arrangement. The Shire's interests in the assets, liabilities, revenue and expenses of joint operations are included in the respective line items of the financial statements.



NOTES TO AND FORMING PART OF THE FINANCIAL REPORT  
FOR THE YEAR ENDED 30TH JUNE 2018

## 19. RELATED PARTY TRANSACTIONS

### Elected Members Remuneration

The following fees, expenses and allowances were paid to council members and/or the Mayor/President.

	2018 Actual	2018 Budget	2017 Actual
	\$	\$	\$
Meeting Fees	21,199	15,000	13,150
Mayor/President's allowance	12,000	12,000	12,000
Deputy Mayor/President's allowance	3,000	3,000	3,000
Travelling expenses	6,610	10,000	4,170
	42,809	40,000	32,320

### Key Management Personnel (KMP) Compensation Disclosure

The total of remuneration paid to KMP of the Shire during the year are as follows:

	2018	2017
	\$	\$
Short-term employee benefits	311,014	288,641
Post-employment benefits	48,441	45,824
Other long-term benefits	5,911	8,419
	365,365	342,884

#### Short-term employee benefits

These amounts include all salary, paid leave, fringe benefits and cash bonuses awarded to KMP except for details in respect to fees and benefits paid to elected members which may be found above.

#### Post-employment benefits

These amounts are the current-year's estimated cost of providing for the Shire's superannuation contributions made during the year.

#### Other long-term benefits

These amounts represent long service benefits accruing during the year.

### Transactions with related parties

Transactions between related parties, and the Shire are on normal commercial terms and conditions no more favourable than those available to other parties unless otherwise stated.

No outstanding balances or provisions for doubtful debts or guaranties exist in relation to related parties at year end.

The following transactions occurred with related parties:

	2018	2017
	\$	\$
Sale of goods and services	2,727	6,545
Purchase of goods and services	5,481	41,884
Amounts payable to related parties:		
Trade and other payables	160	1,540

### Related Parties

The Shire's main related parties are as follows:

#### i. Key management personnel

Any person(s) having authority and responsibility for planning, directing and controlling the activities of the entity, directly or indirectly, including any elected member, are considered key management personnel.

#### iii. Joint venture entities accounted for under the proportionate consolidation method

The Shire has a one-tenth interest in a joint venture arrangement with regard to the provision of a regional record service. The interest in the joint venture entity is accounted for in these financial statements using the proportionate consolidation method of accounting. For details of interests held in joint venture entities, refer to Note 18.

**NOTES TO AND FORMING PART OF THE FINANCIAL REPORT  
FOR THE YEAR ENDED 30TH JUNE 2018**

**20. MAJOR LAND TRANSACTIONS**

The Shire did not participate in any major land transactions during the 2017/2018 financial year.

**21. TRADING UNDERTAKINGS AND MAJOR TRADING UNDERTAKINGS**

The Shire did not participate in any trading undertakings or major trading undertakings during the 2017/2018 financial year.

**22. CONDITIONS OVER GRANTS/CONTRIBUTIONS**

Grant/Contribution	Opening Balance <sup>(1)</sup> 1/07/16	Received (2) 2016/17	Expended (3) 2016/17	Closing Balance <sup>(1)</sup> 30/06/17	Received (2) 2017/18	Expended (3) 2017/18	Closing Balance 30/06/18
	\$	\$	\$	\$	\$	\$	\$
<b>General purpose funding</b>							
CLGF (12/13) - Various	26,514	0	0	26,514	0	(26,348)	166
<b>Transport</b>							
Department of Infrastructure and Regional Development – RAAP	450,000	650,000	(700,584)	399,416	530,000	(929,416)	0
Department of Primary Industries and Regional Development – Royalties for Region	1,450,000	0	(307,633)	1,142,367	0	(1,142,367)	0
Department of Transport – RADS	0			0	496,512	(496,512)	0
<b>Economic services</b>							
Department of Primary Industries and Regional Development – Royalties for Region	0			0	1,200,000	0	1,200,000
<b>Total</b>	<b>1,926,514</b>	<b>650,000</b>	<b>(1,008,217)</b>	<b>1,568,297</b>	<b>2,226,512</b>	<b>(2,594,643)</b>	<b>1,200,166</b>

**Notes:**

(1) - Grants/contributions recognised as revenue in a previous reporting period which were not expended at the close of the previous reporting period.

(2) - New grants/contributions which were recognised as revenues during the reporting period and which had not yet been fully expended in the manner specified by the contributor.

(3) - Grants/contributions which had been recognised as revenues in a previous reporting period or received in the current reporting period and which were expended in the current reporting period in the manner specified by the contributor.

NOTES TO AND FORMING PART OF THE FINANCIAL REPORT  
FOR THE YEAR ENDED 30TH JUNE 2018

23. RATING INFORMATION

(a) Rates

RATE TYPE	Rate in \$	Number of Properties	Value	Rate Revenue	Interim Rates	Back Rates	Total Revenue	Budget Rate Revenue	Budget Interim Rate	Budget Back Rate	Budget Total Revenue
Differential general rate / general rate			\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Gross rental valuations</b>											
GRV Townsite / Roadhouses	0.1586	538	4,183,452	663,596	(41)	(124)	663,431	663,140			663,140
GRV - Mining	0.2350	2	383,000	89,992			89,992	89,992			89,992
<b>Unimproved valuations</b>											
UV - Mining	0.1496	372	7,664,729	1,146,567	0	0	1,146,567	1,105,456			1,105,456
UV - Pastoral	0.0500	15	708,393	35,420	0	0	35,420	35,420			35,420
<b>Sub-Total</b>		927	12,939,574	1,935,575	(41)	(124)	1,935,410	1,894,008	0	0	1,894,008
<b>Minimum payment</b>	<b>Minimum \$</b>										
<b>Gross rental valuations</b>											
GRV Townsite / Roadhouses	349	147	65,709	51,303	0	0	51,303	50,605			50,605
GRV - Mining	349	0	0	0	0	0	0	0			0
<b>Unimproved valuations</b>											
UV - Mining	349	84	96,445	29,316	29,123	262	58,701	37,692			37,692
UV - Pastoral	349	27	27,843	9,423	0	0	9,423	1,745			1,745
UV - Mining - Prospecting	290	54	58,217	15,660	1,257	(1,212)	15,704	15,950			15,950
<b>Sub-Total</b>		312	248,214	105,702	30,380	(950)	135,131	105,992	0	0	105,992
<b>Total amount raised from general rate</b>		1,239	13,187,788	2,041,277	30,339	(1,074)	2,070,541	2,000,000	0	0	2,000,000
<b>Movement in Excess Rates</b>							2,070,541				2,000,000
<b>Totals</b>							919				2,000,000

SIGNIFICANT ACCOUNTING POLICIES

Rates

Control over assets acquired from rates is obtained at the commencement of the rating period or, where earlier, upon receipt of the rates.



**NOTES TO AND FORMING PART OF THE FINANCIAL REPORT  
FOR THE YEAR ENDED 30TH JUNE 2018**

**23. RATING INFORMATION (Continued)**

**(b) Specified Area Rate**

No specified area rates were imposed by the Shire during the year 2017/2018.

**(c) Service Charges**

No service charges were imposed by the Shire during the year 2017/2018.

**(d) Discounts, Incentives, Concessions, & Write-offs**

The Shire has not granted any discount, incentive or concession on rates during the year 2017/2018.

**(e) Interest Charges & Instalments**

<b>Instalment Options</b>	<b>Date Due</b>	<b>Instalment Plan Admin Charge</b>	<b>Instalment Plan Interest Rate</b>	<b>Unpaid Rates Interest Rate</b>
		<b>\$</b>	<b>%</b>	<b>%</b>
<b>Option One</b>				
Single full payment	28-Aug-17	0	0.0%	7.5%
<b>Option Two</b>				
First instalment	28-Aug-17	0	0.0%	7.5%
Second instalment	3-Nov-17	10	5.5%	7.5%
<b>Option Three</b>				
First instalment	28-Aug-17	0	0.0%	7.5%
Second instalment	3-Nov-17	10	5.5%	7.5%
Third instalment	19-Jan-18	10	5.5%	7.5%
Fourth instalment	6-Apr-18	10	5.5%	7.5%

	<b>2018</b>	<b>2018 Budget</b>
	<b>\$</b>	<b>\$</b>
Interest on unpaid rates	74,994	50,000
Interest on instalment plan	3,580	3,000
Charges on instalment plan	3,090	2,000
	<b>81,664</b>	<b>55,000</b>

**NOTES TO AND FORMING PART OF THE FINANCIAL REPORT  
FOR THE YEAR ENDED 30TH JUNE 2018**

**24. NET CURRENT ASSETS**

Composition of net current assets

	<b>2018 (30 June 2018 Carried Forward)</b>	<b>2018 (1 July 2017 Brought Forward)</b>	<b>2017 (30 June 2017 Carried Forward)</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>
Surplus/(Deficit) 1 July 17 brought forward	1,229,108	1,094,663	1,094,663
<b>CURRENT ASSETS</b>			
Cash and cash equivalents			
Unrestricted	1,630,933	1,291,367	1,291,367
Restricted	6,028,479	6,283,595	6,283,595
Receivables			
Rates outstanding	837,432	833,924	833,924
Sundry debtors	174,666	86,521	86,521
GST receivable	3,714	1,039	1,039
Less: provision for doubtful debts	(398,000)	(372,656)	(372,656)
<b>LESS: CURRENT LIABILITIES</b>			
Trade and other payables			
Sundry creditors	(642,141)	(237,552)	(237,552)
Accrued salaries and wages	(10,290)	0	0
Other payables	(1,424)	0	0
Accrued expenses	0	(139,826)	(139,826)
Current portion of long term borrowings	(45,983)	(44,762)	(44,762)
Provisions			
Provision for annual leave	(204,100)	(226,824)	(226,824)
Provision for long service leave	(161,682)	(141,328)	(141,328)
<b>Unadjusted net current assets</b>	<b>7,211,604</b>	<b>7,333,496</b>	<b>7,333,496</b>
<b>Adjustments</b>			
Less: Reserves - restricted cash	(6,028,479)	(6,283,595)	(6,283,595)
Add: Current portion of long term borrowings	45,983	44,762	44,762
<b>Adjusted net current assets - surplus/(deficit)</b>	<b>1,229,108</b>	<b>1,094,663</b>	<b>1,094,663</b>

**Difference**

There was no difference between the surplus/(deficit) 1 July 2017 brought forward position used in the 2018 audited financial report and the surplus/(deficit) carried forward position as disclosed in the 2017 audited financial report.

**NOTES TO AND FORMING PART OF THE FINANCIAL REPORT  
FOR THE YEAR ENDED 30TH JUNE 2018**

**25. FINANCIAL RISK MANAGEMENT**

The Shire's activities expose it to a variety of financial risks including price risk, credit risk, liquidity risk and interest rate risk. The Shire's overall risk management focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the financial performance of the Shire.

The Shire does not engage in transactions expressed in foreign currencies and is therefore not subject to foreign currency risk.

Financial risk management is carried out by the finance area under policies approved by the Council.

The Shire held the following financial instruments at balance date:

	Carrying Value		Fair Value	
	2018	2017	2018	2017
	\$	\$	\$	\$
<b>Financial assets</b>				
Cash and cash equivalents	7,659,412	7,574,962	7,659,412	7,574,962
Receivables	665,673	582,955	665,673	582,955
	<b>8,325,085</b>	<b>8,157,917</b>	<b>8,325,085</b>	<b>8,157,917</b>
<b>Financial liabilities</b>				
Payables	653,855	377,378	653,855	377,378
Borrowings	433,304	478,067	431,492	473,707
	<b>1,087,159</b>	<b>855,445</b>	<b>1,085,347</b>	<b>851,085</b>

Fair value is determined as follows:

Cash and cash equivalents, receivables, payables - estimated to the carrying value which approximates net market value.

Borrowings, held to maturity investments, estimated future cash flows discounted by the current market interest rates applicable to assets and liabilities with similar risk profiles.



**NOTES TO AND FORMING PART OF THE FINANCIAL REPORT  
FOR THE YEAR ENDED 30TH JUNE 2018**

**25. FINANCIAL RISK MANAGEMENT (Continued)**

**(a) Cash and Cash Equivalents**

The Shire's objective is to maximise its return on cash whilst maintaining an adequate level of liquidity and preserving capital. The finance area manages the cash portfolio. Council has an Investment Policy and the Policy is subject to review by Council. An Investment Report is provided to Council on a monthly basis setting out the make-up and performance of the portfolio.

The major risk associated with investments is price risk - the risk that the capital value of investments may fluctuate due to changes in market prices, whether these changes are caused by factors specific to individual financial instruments or factors affecting similar instruments traded in a market.

Cash is subject to interest rate risk - the risk that movements in interest rates could affect returns.

Another risk associated with cash is credit risk – the risk that a contracting entity will not complete its obligations under a financial instrument resulting in a financial loss to the Shire.

The Shire manages these risks by diversifying its portfolio and only investing in investments authorised by Local Government (Financial Management) Regulation 19C.

	2018	2017
Impact of a 1% <sup>(1)</sup> movement in interest rates on cash	\$	\$
- Equity	76,594	75,750
- Statement of Comprehensive Income	76,594	75,750

**Notes:**

<sup>(1)</sup> Sensitivity percentages based on management's expectation of future possible interest rate movements.

**NOTES TO AND FORMING PART OF THE FINANCIAL REPORT  
FOR THE YEAR ENDED 30TH JUNE 2018**

**25. FINANCIAL RISK MANAGEMENT (Continued)**

**(b) Receivables**

The Shire's major receivables comprise rates and annual charges and user charges and fees. The major risk associated with these receivables is credit risk – the risk that the debts may not be repaid. The Shire manages this risk by monitoring outstanding debt and employing debt recovery policies. It also encourages ratepayers to pay rates by the due date through incentives.

Credit risk on rates and annual charges is minimised by the ability of the Shire to recover these debts as a secured charge over the land, that is, the land can be sold to recover the debt. The Shire is also able to charge interest on overdue rates and annual charges at higher than market rates, which further encourages payment.

The level of outstanding receivables is reported to Council monthly and benchmarks are set and monitored for acceptable collection performance.

The Shire makes suitable provision for doubtful receivables as required and carries out credit checks on most non-rate debtors.

There are no material receivables that have been subject to a re-negotiation of repayment terms.

The profile of the Shire's credit risk at balance date was:

	<b>2018</b>	<b>2017</b>
	<b>%</b>	<b>%</b>
Percentage of rates and annual charges		
- Current		
- Overdue	100%	100%
Percentage of other receivables		
- Current	99.5%	99.0%
- Overdue	0.5%	1.0%

NOTES TO AND FORMING PART OF THE FINANCIAL REPORT  
FOR THE YEAR ENDED 30TH JUNE 2018

25. FINANCIAL RISK MANAGEMENT (Continued)

(c) Payables and borrowings

Payables and borrowings are both subject to liquidity risk – that is the risk that insufficient funds may be on hand to meet payment obligations as and when they fall due. The Shire manages this risk by monitoring its cash flow requirements and liquidity levels and maintaining an adequate cash buffer. Payment terms can be extended and overdraft facilities drawn upon if required.

The contractual undiscounted cash flows of the Shire's Payables and Borrowings are set out in the Liquidity Sensitivity Table below:

	Due within 1 year	Due between 1 & 5 years	Due after 5 years	Total contractual cash flows	Carrying values
	\$	\$	\$	\$	\$
<b>2018</b>					
Payables	653,855	0	0	653,855	653,855
Borrowings	45,983	196,826	190,494	433,304	433,304
	699,838	196,826	190,494	1,087,159	1,087,159

**2017**

Payables	377,378			377,378	377,378
Borrowings	44,762	191,599	241,706	478,067	478,067
	422,140	191,599	241,706	855,445	855,445

Borrowings are also subject to interest rate risk - the risk that movements in interest rates could adversely affect funding costs. The Shire manages this risk by borrowing long term and fixing the interest rate to the situation considered the most advantageous at the time of negotiation.

The following tables set out the carrying amount, by repayment period, of the financial instruments exposed to interest rate risk:

Year ended 30 June 2018	<1 year	>1<2 years	>2<3 years	>3<4 years	>4<5 years	>5 years	Total	Weighted Average Effective Interest Rate
	\$	\$	\$	\$	\$	\$	\$	%
Borrowings								
Fixed rate								
Long term borrowings	45,983	47,238	48,527	49,851	51,211	190,493	433,304	2.73%
Weighted average								
Effective interest rate	2.71%	2.71%	2.71%	2.71%	2.71%	2.71%		
<b>Year ended 30 June 2017</b>								
Borrowings								
Fixed rate								
Long term borrowings	44,762	45,983	47,238	48,527	49,851	241,705	478,067	2.73%
Weighted average								
Effective interest rate	2.71%	2.71%	2.71%	2.71%	2.71%	2.71%		



NOTES TO AND FORMING PART OF THE FINANCIAL REPORT  
FOR THE YEAR ENDED 30TH JUNE 2018

## 26. TRUST FUNDS

Funds held at balance date over which the Shire has no control and which are not included in the financial statements are as follows:

Trust Types	1 July 2017	Amounts Received	Amounts Paid	30 June 2018
	\$	\$	\$	\$
Community Resource Centre	121,719	172,731	(200,773)	93,677
Builders Registration	(62)	582	(572)	(52)
Chamber of Commerce	2,650	0	(2,650)	0
Demolition Deposits	1,000	0	(500)	500
Excess (Overpaid) Rates	2,893	720	(1,681)	1,932
Gym Key Deposits	3,600	2,600	(2,000)	4,200
Tennis Key Deposit	600	300	(300)	600
Building Construction Industry				
Training Fund (BCITF)	3,010	533	(2,994)	549
Library	483	0	0	483
Community Garden	2,539	0	0	2,539
Ngadju Womens Caring				
Programme	0	25,000	(1,384)	23,616
Licensing (Transport)	40,037	11,303	0	51,340
Nomination Deposits	0	560	(560)	0
Bank Interest	283	10	0	293
	<u>178,752</u>			<u>179,677</u>

## 27. NEW ACCOUNTING STANDARDS AND INTERPRETATIONS FOR APPLICATION IN FUTURE PERIODS

The AASB has issued a number of new and amended Accounting Standards and Interpretations that have mandatory application dates for future reporting some of which are relevant to the Shire.

Management's assessment of the new and amended pronouncements that are relevant to the Shire, applicable to future reporting periods and which have not yet been adopted are set out as follows:

	Title	Issued / Compiled	Applicable (1)	Impact
(i)	AASB 9 Financial Instruments (incorporating AASB 2014-7 and AASB 2014-8)	December 2014	1 January 2018	Nil – The objective of this Standard is to improve and simplify the approach for classification and measurement of financial assets compared with the requirements of AASB 139. Given the nature of the financial assets of the Shire, it is not anticipated the Standard will have any material effect.
(ii)	AASB 15 Revenue from Contracts with Customers	December 2014	1 January 2019	This Standard establishes principles for entities to apply to report useful information to users of financial statements about the nature, amount, timing and uncertainty of revenue and cash flows arising from a contract with a customer.  The effect of this Standard will depend on the nature of future transactions the Shire has with those third parties it has dealings with. It may or may not be significant.
(iii)	AASB 16 Leases	February 2016	1 January 2019	Under AASB 16 there is no longer a distinction between finance and operating leases. Lessees will now bring to account a right-to-use asset and lease liability into the statement of financial position for all leases. Effectively this means the vast majority of operating leases as defined by the current AASB 117 Leases which currently do not impact the statement of financial position will be required to be capitalised on the statement of financial position when AASB 16 is adopted.  Currently, operating lease payments are expensed as incurred. This will cease and will be replaced by both depreciation and interest charges. Based on the current number of operating leases held by the Shire, the impact is not expected to be significant.
Notes: (1) Applicable to reporting periods commencing on or after the given date.				
(iv)	AASB 1058 Income of Not-for-Profit Entities (incorporating AASB 2016-7 and AASB 2016-8)	December 2016	1 January 2019	These standards are likely to have a significant impact on the income recognition for NFP's. Key areas for consideration are: - Assets received below fair value; - Transfers received to acquire or construct non-financial assets; - Grants received; - Prepaid rates; - Leases entered into at below market rates; and - Volunteer services.  Whilst it is not possible to quantify the financial impact (or if it is material) of these key areas until the details of future transactions are known, they will all have application to the Shire's operations.
Notes: (1) Applicable to reporting periods commencing on or after the given date.				

### Adoption of New and Revised Accounting Standards

During the current year, the Shire adopted all of the new and revised Australian Accounting Standards and Interpretations which were compiled, became and which were applicable to its operations.

Whilst many reflected consequential changes associate with the amendment of existing standards, the only new standard with material application is as follows:

(i)	AASB 2016-4 Amendments to Australian Accounting Standards - Recoverable Amount of Non-Cash-Generating Specialised Assets of Not-for-Profit Entities	1 January 2017
(ii)	AASB 2016-7 Amendments to Accounting Standards - Deferral of AASB 15 for Not-for-Profit Entities	1 January 2017

## 28. SIGNIFICANT ACCOUNTING POLICIES

### a) Goods and services tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO).

Receivables and payables are stated inclusive of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with receivables or payables in the statement of financial position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to, the ATO are presented as operating cash flows.

### b) Current and non-current classification

In the determination of whether an asset or liability is current or non-current, consideration is given to the time when each asset or liability is expected to be settled. The asset or liability is classified as current if it is expected to be settled within the next 12 months, being the Shire's operational cycle. In the case of liabilities where the Shire does not have the unconditional right to defer settlement beyond 12 months, such as vested long service leave, the liability is classified as current even if not expected to be settled within the next 12 months. Inventories held for trading are classified as current even if not expected to be realised in the next 12 months except for land held for sale where it is held as non-current based on the Shire's intentions to release for sale.

### c) Rounding off figures

All figures shown in this annual financial report, other than a rate in the dollar, are rounded to the nearest dollar. Amounts are presented in Australian Dollars.

### d) Comparative figures

Where required, comparative figures have been adjusted to conform with changes in presentation for the current financial year.

When the Shire applies an accounting policy retrospectively, makes a retrospective restatement or reclassifies items in its financial statement, an additional (third) statement of financial position as at the beginning of the preceding period in addition to the minimum comparative financial statements is presented.

### e) Budget comparative figures

Unless otherwise stated, the budget comparative figures shown in this annual financial report relate to the original budget estimate for the relevant item of disclosure.

### f) Superannuation

The Shire contributes to a number of Superannuation Funds on behalf of employees. All funds to which the Shire contributes are defined contribution plans.

### g) Fair value of assets and liabilities

Fair value is the price that the Shire would receive to sell the asset or would have to pay to transfer a liability, in an orderly (i.e. unforced) transaction between independent, knowledgeable and willing market participants at the measurement date.

As fair value is a market-based measure, the closest equivalent observable market pricing information is used to determine fair value. Adjustments to market values may be made having regard to the characteristics of the specific asset or liability. The fair values of assets that are not traded in an active market are determined using one or more valuation techniques. These valuation techniques maximise, to the extent possible, the use of observable market data.

To the extent possible, market information is extracted from either the principal market for the asset or liability (i.e. the market with the greatest volume and level of activity for the asset or liability) or, in the absence of such a market, the most advantageous market available to the entity at the end of the reporting period (i.e. the market that maximises the receipts from the sale of the asset after taking into account transaction costs and transport costs).

For non-financial assets, the fair value measurement also takes into account a market participant's ability to use the asset in its highest and best use or to sell it to another market participant that would use the asset in its highest and best use.

### h) Fair value hierarchy

AASB 13 requires the disclosure of fair value information by level of the fair value hierarchy, which categorises fair value measurement into one of three possible levels based on the lowest level that an input that is significant to the measurement can be categorised into as follows:

#### Level 1

Measurements based on quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date.

#### Level 2

Measurements based on inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly or indirectly.

#### Level 3

Measurements based on unobservable inputs for the asset or liability.

The fair values of assets and liabilities that are not traded in an active market are determined using one or more valuation techniques. These valuation techniques maximise, to the extent possible, the use of observable market data. If all significant inputs required to measure fair value are observable, the asset or liability is included in Level 2. If one or more significant inputs are not based on observable market data, the asset or liability is included in Level 3.

### Valuation techniques

The Shire selects a valuation technique that is appropriate in the circumstances and for which sufficient data is available to measure fair value. The availability of sufficient and relevant data primarily depends on the specific characteristics of the asset or liability being measured. The valuation techniques selected by the Shire are consistent with one or more of the following valuation approaches:

#### Market approach

Valuation techniques that use prices and other relevant information generated by market transactions for identical or similar assets or liabilities.

#### Income approach

Valuation techniques that convert estimated future cash flows or income and expenses into a single discounted present value.

#### Cost approach

Valuation techniques that reflect the current replacement cost of an asset at its current service capacity.

Each valuation technique requires inputs that reflect the assumptions that buyers and sellers would use when pricing the asset or liability, including assumptions about risks. When selecting a valuation technique, the Shire gives priority to those techniques that maximise the use of observable inputs and minimise the use of unobservable inputs. Inputs that are developed using market data (such as publicly available information on actual transactions) and reflect the assumptions that buyers and sellers would generally use when pricing the asset or liability are considered observable, whereas inputs for which market data is not available and therefore are developed using the best information available about such assumptions are considered unobservable.

### i) Impairment of assets

In accordance with Australian Accounting Standards the Shire's cash generating non-specialised assets, other than inventories, are assessed at each reporting date to determine whether there is any indication they may be impaired.

Where such an indication exists, an impairment test is carried out on the asset by comparing the recoverable amount of the asset, being the higher of the asset's fair value less costs to sell and value in use, to the asset's carrying amount.

Any excess of the asset's carrying amount over its recoverable amount is recognised immediately in profit or loss, unless the asset is carried at a revalued amount in accordance with another Standard (e.g. AASB 116) whereby any impairment loss of a revalued asset is treated as a revaluation decrease in accordance with that other Standard.

For non-cash generating specialised assets such as roads, drains, public buildings and the like, no annual assessment is required. Rather AASB 116.31 applies and revaluations need only be made with sufficient regulatory to ensure the carrying value does not differ materially from that which would be determined using fair value at the ends of the reporting period.



**NOTES TO AND FORMING PART OF THE FINANCIAL REPORT  
FOR THE YEAR ENDED 30TH JUNE 2018**

**29. ACTIVITIES/PROGRAMS**

Shire operations as disclosed in these financial statements encompass the following service orientated activities/programs.

<b>PROGRAM NAME</b>	<b>OBJECTIVE</b>	<b>ACTIVITIES</b>
<b>GOVERNANCE</b>	To provide a decision making process for the efficient allocation of scarce resources.	Includes the activities of members of Council and the administrative support available to the council for the provision of governance of the district. Other costs relate to the task of assisting elected members and ratepayers on matters which do not concern specific council services.
<b>GENERAL PURPOSE FUNDING</b>	To collect revenue to allow for the provision of services.	Rates, general purpose funding and interest revenue.
<b>LAW, ORDER, PUBLIC SAFETY</b>	To provide services to help ensure a safer and environmentally conscious community.	Supervision and enforcement of various local laws relating to fire prevention, animal control and other aspects of public safety including emergency services.
<b>HEALTH</b>	To provide an operational framework for environmental and community health.	Inspection of food outlets and their control, provision of meat inspection services, noise control and waste disposal compliance.
<b>EDUCATION AND WELFARE</b>	To provide services to disadvantaged persons, the elderly, children and youth.	Maintenance of child minding centre, playgroup centre, senior citizen centre and aged care centre. Provision and maintenance of home and community care programs and youth services.
<b>HOUSING</b>	To provide and maintain elderly resident housing.	Provision and maintenance of elderly residents housing.
<b>COMMUNITY AMENITIES</b>	To provide services required by the community.	Rubbish collection services, operation of rubbish disposal sites, litter control, construction and maintenance of urban storm water drains, protection of the environment and administration of town planning schemes, cemetery and public conveniences.
<b>RECREATION AND CULTURE</b>	To establish and effectively manage infrastructure and resource which will help the social well being of the community.	Maintenance of public halls, civic centre, aquatic centre, recreation centres and various sporting facilities. Provision and maintenance of parks, gardens and playgrounds. Operation of library, museum and other cultural facilities.
<b>TRANSPORT</b>	To provide safe, effective and efficient transport services to the community.	Construction and maintenance of roads, footpaths, depots, cycle ways, parking facilities and traffic control. Cleaning of streets and maintenance of street trees, street lighting etc.
<b>ECONOMIC SERVICES</b>	To help promote the shire and its economic wellbeing.	Tourism and area promotion including the maintenance and operation of a caravan park. Provision of rural services including weed control, vermin control and standpipes. Building Control.
<b>OTHER PROPERTY AND SERVICES</b>	To monitor and control council's overheads operating accounts.	Private work private works operation, plant repairs and operation costs and engineering operating costs.

**NOTES TO AND FORMING PART OF THE FINANCIAL REPORT  
FOR THE YEAR ENDED 30TH JUNE 2018**

**30. FINANCIAL RATIOS**

	2018	2017	2016
Current ratio	3.16	4.15	2.41
Asset sustainability ratio	0.35	0.74	1.72
Debt service cover ratio	21.70	72.96	N/A
Operating surplus ratio	(0.40)	0.01	(0.60)
Own source revenue coverage ratio	0.49	0.52	0.51

The above ratios are calculated as follows:

Current ratio	$\frac{\text{current assets minus restricted assets}}{\text{current liabilities minus liabilities associated with restricted assets}}$
Asset sustainability ratio	$\frac{\text{capital renewal and replacement expenditure}}{\text{depreciation expenses}}$
Debt service cover ratio	$\frac{\text{annual operating surplus before interest and depreciation}}{\text{principal and interest}}$
Operating surplus ratio	$\frac{\text{operating revenue minus operating expenses}}{\text{own source operating revenue}}$
Own source revenue coverage ratio	$\frac{\text{own source operating revenue}}{\text{operating expenses}}$

**Notes:**

Information relating to the asset consumption ratio and the asset renewal funding ratio can be found at Supplementary Ratio Information on Page 44 of this document.

Three of the ratios disclosed above were distorted by the early receipt of Financial Assistance Grants.

	2017/18	2016/17	2015/16
	\$	\$	\$
Amount of Financial Assistance Grant received during the year relating to the subsequent year.	767,839	778,075	0
Amount of Financial Assistance Grant received in prior year relating to current year.	778,075	0	778,392

If the events detailed above did not occur, the impacted ratios in the 2018, 2017 and 2016 columns above would be as follows:

	2018	2017	2016
Current ratio	3.18	2.39	4.60
Debt service cover ratio	21.88	45.85	N/A
Operating surplus ratio	(0.40)	(0.25)	(0.32)
Own source revenue coverage ratio	0.49	0.52	0.51

**INDEPENDENT AUDIT REPORT  
FOR THE YEAR ENDED 30TH JUNE 2018**

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FOR THE YEAR ENDED 30TH JUNE 2018**

**INDEPENDENT AUDIT REPORT( (Continued)**

**INDEPENDENT AUDIT REPORT  
FOR THE YEAR ENDED 30TH JUNE 2018**

**INDEPENDENT AUDIT REPORT( (Continued)**

**SUPPLEMENTARY RATIO INFORMATION  
FOR THE YEAR ENDED 30TH JUNE 2018**

**RATIO INFORMATION**

The following information relates to those ratios which only require attestation they have been checked and are supported by verifiable information. It does not form part of the audited financial report.

	2018	2017	2016
Asset consumption ratio	0.73	0.80	0.81
Asset renewal funding ratio	0.64	0.78	0.96

The above ratios are calculated as follows:

Asset consumption ratio	$\frac{\text{depreciated replacement costs of assets}}{\text{current replacement cost of depreciable assets}}$
Asset renewal funding ratio	$\frac{\text{NPV of planning capital renewal over 10 years}}{\text{NPV of required capital expenditure over 10 years}}$





10.4.7

Corporate Business Plan 2018-2022

# Corporate Business Plan - Updated

2018/19 - 2021/22

SHIRE OF

**DUNDAS**

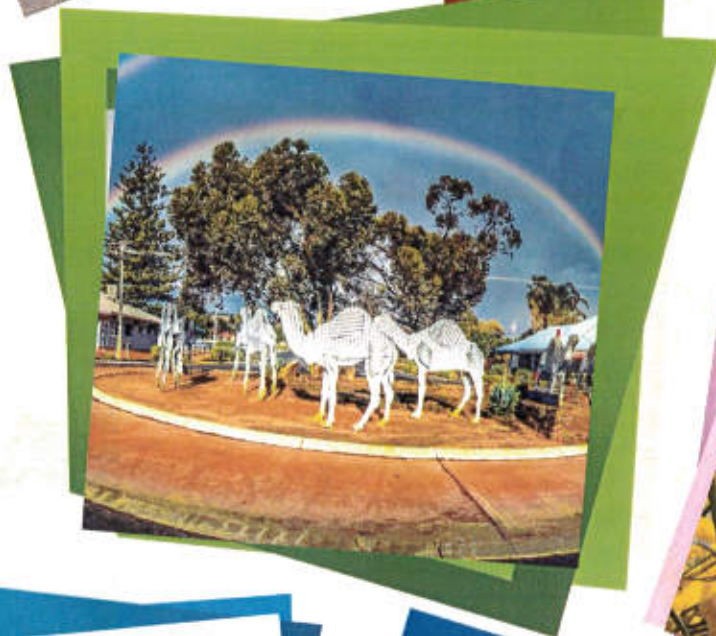
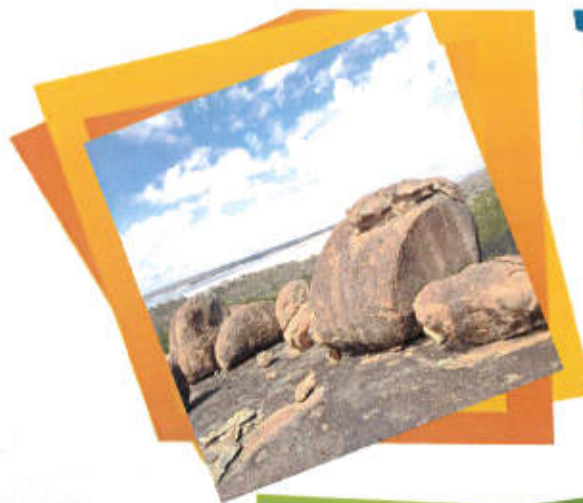






Image: Eucla Jetty, Cissy  
Ellison People's Choice Award  
Dundas Images photographic  
competition August, 2016.



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## 1. Introduction

The 4 Year Corporate Business Plan (CBP) activates the Community aspirations that have been identified in the 10 Year Strategic Community Plan (SCP). It sets the strategic priorities that will drive the operation of the Shire over the short to medium term, taking consideration of the human resources, assets and financial capacity of the Shire. The SCP and CBP are inter-related, as changes in the SCP can impact and require review and adjustment in the CBP.

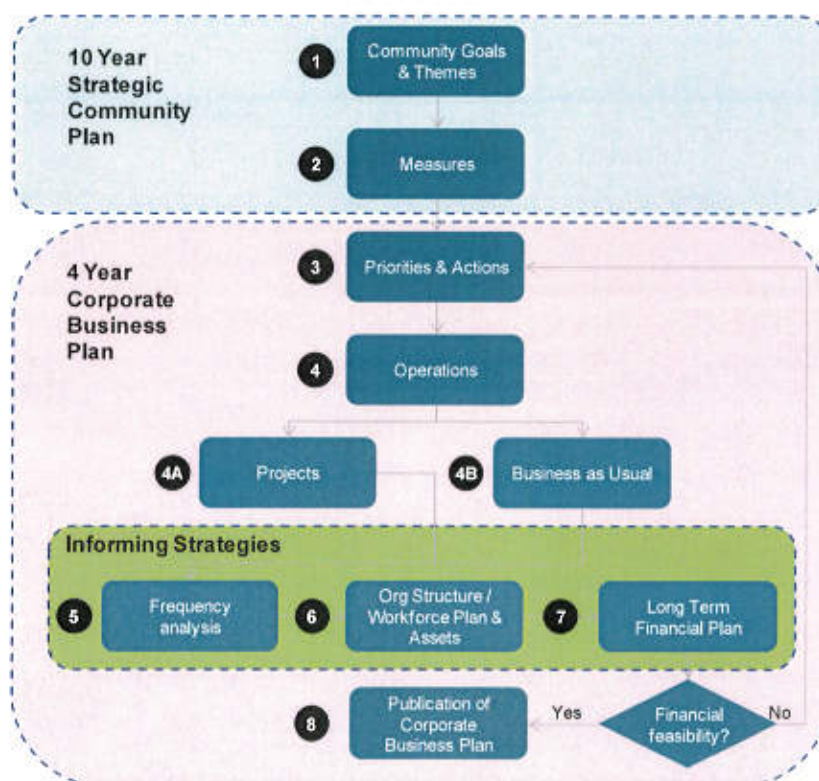
The CBP ensures the integration of the following informing strategies:

- Long Term Financial Plan;
- Workforce Plan;
- Asset Management Plan;
- Service Plans.

The CBP is a dynamic, living document that is reviewed annually and adjusted according to the minor and major review cycles of the SCP, as well as a result of any performance and internal or external issues that will have an impact in the near future.

The following diagram illustrates the process undertaken to develop the CBP.

Figure –CBP process



We **value** our life  
**lifestyle.**

The bush, the peace, our health, our safety and  
where we live.

We **expect** quality services.

Improved streetscapes, good footpaths, quality health  
services, housing and strong educational facilities.

We **envision** sustainability.

We strive to be financially, socially and  
environmentally sustainable.

Our **mission** is: “That as a Community  
we work collectively within an ethical framework to  
enhance our Community and its social fabric by way  
of consultation, lobbying and promotion.”



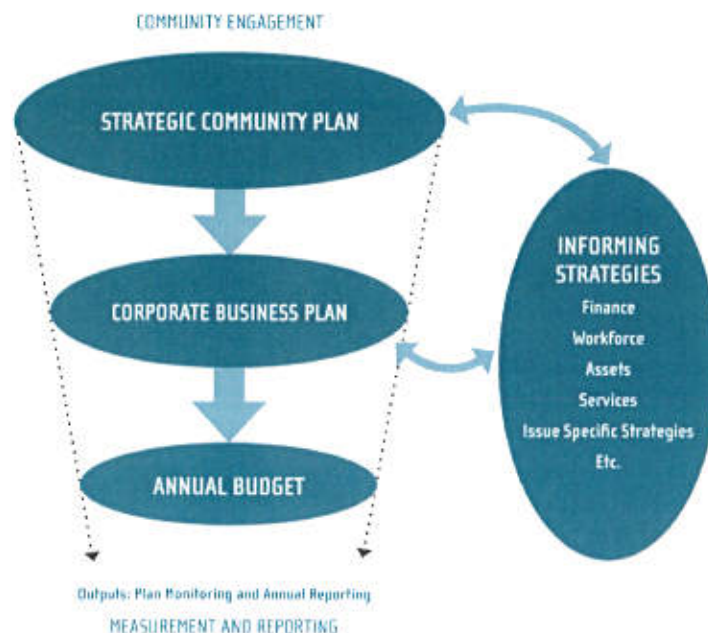
## What is Integrated Strategic Planning and Reporting?

The Integrated Planning and Reporting (IPR) Framework has been established in order to allow Local Governments to plan sustainably for the future and to equip our organisation to respond to short, medium and long term Community requirements.

The three major components of the IPR include:

- 1) Strategic Community Plan
  - A 10 year plan
  - Provides the long term view informed by Community aspirations
- 2) Corporate Business Plan
  - A 4 year plan
  - Activates the Strategic Community Plan
  - Integrates other plans
  - Is reviewed annually
- 3) Annual Budget
  - Driven out of the annual Corporate Business Plan review process.

Figure –IPR process



## Why are we doing this?

The Corporate Business Plan (CBP) is a way of ensuring that the aspirations of the Community are realised, through a program of work that details the timeframe, accountabilities, resources required and the cost.

## 2. Priorities and Planning

This section identifies the actions required to achieve the goals and priorities identified in the SCP. The guiding principles of external and internal analysis, integration of plans within our resource capability are utilised to ensure goals are achieved in a sustainable manner.

The following aspirations or goals from the SCP will be a priority of this CBP:

- (1) ***A vibrant, active and healthy socially connected Community***  
A strong, healthy, educated and well-connected Community that is actively engaged and involved.
- (2) ***A thriving local economy and economic base***  
A strong and diversified economy with a number of commercial businesses and industries providing new and varied employment opportunities for all age groups.
- (3) ***A protected and enhanced environment that is aesthetically pleasing and provides benefits to the Community for generations to come***  
A protected and enhanced environment that is aesthetically pleasing and provides benefits to the Community for generations to come.

The following tables outline the actions and their relationship to the goals and strategies in the SCP. Each action has a corresponding priority level, success indicator, accountable staff member/s and timeframe as detailed further below:

- 1) **Priority**  
The goals have been determined in the SCP and have been assigned rankings of importance (high, medium, or low);
- 2) **Success indicator**  
The measure of how the Community and Councillors will know when the action has been completed successfully;
- 3) **Budget**  
The financial requirements to complete the action;
- 4) **Responsible person/s**  
The person/s accountable for the completion of the action; and
- 5) **Timeframe**  
The length of time required to complete the action.  
Note that this is in terms of financial years. e.g. 2018 designates 2018-19, 2019 designates 2019-20 and so on.

Theme 1: A vibrant, active, healthy and socially connected Community								
A vibrant, active, healthy and socially connected Community								
Strategy	1.1	Accessibility to medical services			Priority	High		
Goal	1.1							
A Community capable of providing adequate health services to all residents recognising that particular Community group needs may include adequate medical facilities for local health issues. Advocate on the Community's behalf to ensure that adequate health services are provided.								
	Actions	Success Indicator	Budget	Who	Timeframe			
					2018	2019	2020	2021
a	Meet with relevant stakeholders health care such as Department of Health, Population Health for them to understand healthcare issues in the region.	Meetings held with health care providers and stake holders on a regular basis.	Within normal operations	CEO CDM	●	●	●	●
b	Provide incentives for a doctor to live and work in the Shire.	List of incentives regarding these outcomes has been produced and is being offered.	\$50,000 pa	CEO	●	●	●	●
c	Advocate on behalf of the Community the need to maintain the local hospital at or above the current service standard.	Meetings held with the WA Department of Health to support the need for the local hospital.	Within normal operations	CEO	●	●	●	●
d	Ensure the provision of adequate aged care facilities in the community, including aged accommodation.	Aged care facilities are being provided to the elderly.	\$25,000 pa	CEO	●	●	●	●
e	Provide psychologic cognitive therapy service.	Psychologic cognitive therapy service to necessary community members.	\$8,000 pa	CEO	●	●	●	●
f	All-weather access airstrip in Norseman to manage emergency services.	Being able to access the airstrip throughout the year for emergency services.	\$20,000pa	CEO MW	●	●	●	●



Them 1: contd....									
Strategy 1.1: Goal 1.1 contd....									
Actions		Success Indicator	Budget	Who	Timeframe				
					2018	2019	2020	2021	
g	All-weather access airstrip in Eucla to manage emergency services.	Being able to access the airstrip throughout the year for emergency services.	\$3,000,000	CEO MW	●	●			
h	Seek community feedback and input of health care services available and required in the community.	Regular consultation with community stake holders and service providers regarding health services in the community.	Within normal operations	CDM	●	●	●	●	
Strategy	1.2	Recreation, sport and leisure							
Goal	1.2		Priority	High					
A socially connected Community that is physically active.									
Actions		Success Indicator	Budget	Who	Timeframe				
					2018	2019	2020	2021	
a	Construct a new Community Hall in Eucla.	Purpose built Eucla community hall constructed.	\$870,000	CEO DCEO PM	●	●			
b	Upgrade of the parks in the town to provide more opportunities of recreation and leisure and to provide inclusive community spaces by improving disability access.	<ul style="list-style-type: none"> <li>Toilet facilities at Bromus Dam with disability access constructed</li> <li>Installed new play equipment - Childcare Centre</li> <li>Improved landscaping at welcome park</li> <li>Improved amenities at Rotunda and Johns street parks</li> </ul>	\$210,000	MW / PM	●	●	●	●	

Them 1: contd.....								
Strategy		Engagement of the community						
Goal		1.3		Priority		Medium		
The Community are engaged in constructive activities that encourage social and Community development								
Actions		Success Indicator	Budget	Who	Timeframe			
					2018	2019	2020	2021
a	Identify appropriate activities for the youth in the Shire.	A list of activities has been created.	Within normal operations (Total cost of youth programme \$150,000 pa)	CDM YO	●	●	●	●
b	Identify a range of appropriate and inclusive community activities that can engage all age groups and abilities.	A list of activities has been created.	Within normal operations (Total cost of community dev. programme \$240,000 pa)	CDM	●	●	●	●
c	Community Surveys and consultation.	Consultation is delivered in a variety of formats and venues to ensure accessibility for people different physical, social and cultural needs. Analysed feedback of community survey.	Within normal operations	CDM	●	●	●	●
d	Ngadju community engagement.	Ngadju community consultation when consider shire projects that have cultural and family impacts to the Ngadju community.	Within normal operations	CEO CDM	●	●	●	●

Them 1: contd....									
Strategy		1.4	Highly developed educational facilities						
Goal		1.4	Priority		Medium				
A Shire which has highly developed educational opportunities & facilities available to the Community.									
Actions			Success Indicator	Budget	Who	Timeframe			
						2018	2019	2020	2021
a	Work with the Norseman District High School to provide increased opportunities for students.	A strong relationship with the NDHS that promotes educational opportunities.	Within normal operations	CEO CDM		●	●	●	●
b	Advocate for strong funding and resourcing of rural and remote schools including the school of the air (Kalgoorlie school of the air).	Regular meetings with community and regional stakeholders. Regular meetings with political leaders.	Within normal operations	CEO CDM		●	●	●	●
c	Advocate for traineeship opportunities from industry and business. Ensure opportunities for people with disability are promoted.	Regular meetings with community and regional stakeholders. Regular meetings with industry leaders. Increased traineeships available to local residents including people with disability are engaged in traineeships.	Within normal operations	CEO CDM		●	●	●	●



Theme 2: A thriving local economy and economic base								
Strategy	2.1	Provide infrastructure that simulate growth						
Goal	2.1	Priority High						
To assist in the provision of infrastructure that encourages development of existing and new business opportunities.								
	Actions	Success Indicator	Budget	Who	Timeframe			
					2018	2019	2020	2021
a	Woodlands Cultural, Community and Visitor Centre to attract tourists and to promote natural, built and cultural heritage.	Full functioning Woodlands Cultural, Community and Visitor Centre.	\$2,500,000	CEO CDM	●	●		
B	Encourage tourist access within the town to promote activity from motels and caravan parks etc. to the CBD.	Ensure the tourism strategy has provision for tourist access in and around the town.	Within normal operations	MW	●	●	●	●
C	Ensure continuous improvement of the transport access between Hyden and Norseman to facilitate tourism and mining activities.	The condition of the Hyden to Norseman road is improved.	\$500,000 pa	MW	●	●	●	●
d	All-weather access airstrip in Norseman to facilitate economic growth.	Being able to access the airstrip throughout the year for economic services.	\$20,000pa	CEO MW	●	●	●	●

Them 2: contd....

Strategy	2.2	Opportunity for economic diversification							
Goal	2.2	Priority Medium							
A vibrant economy that includes opportunities for mining, tourism, industry, shopping and business.									
	Actions	Success Indicator	Budget	Who	Timeframe				
					2018	2019	2020	2021	
a	Promote more tourism opportunities in the Shire to minimise the dependency on mining industry / Support development of creative industries through cultural tourism	Full functioning Woodlands Cultural, Community and Visitor Centre.	\$175,000 pa	CEO CDM			●	●	●
b	Growth of the Norseman Community Markets to encourage local creative industry.	Market Coordinators appointed. Norseman Community Markets Grow.	Within normal operations	CDM	●	●	●	●	●
Strategy	2.3	Attracting new businesses							
Goal	2.3	Priority Medium							
New businesses are attracted to the area and existing ones encouraged to grow through promotion of the area as an attractive place to work and live.									
	Actions	Success Indicator	Budget	Who	Timeframe				
					2018	2019	2020	2021	
a	Promote a safe and conducive environment for new and existing businesses.	<ul style="list-style-type: none"><li>Safe environment through CCTV surveillance</li><li>Provision of health and building services</li><li>Ranger services</li></ul>	Within normal operations	CEO PM	●	●	●	●	●

Them 2: contd....									
Strategy		2.4	Future growth and sustainability						
Goal		2.4	Priority		Medium				
Our Shire will maintain the existing population and provide opportunities for future growth for continued sustainability of the Community.									
Actions			Success Indicator	Budget	Who	Timeframe			
						2018	2019	2020	2021
a	Promote more tourism opportunities in the Shire to minimise the dependency on mining industry.		<ul style="list-style-type: none"><li>Projects as mentioned in 2.1.a</li><li>Tourism stakeholder networks established and maintained to promote tourism in Dundas (Goldfields Tourism Network).</li></ul>	Within normal operations	CEO CDM	●	●	●	●
b	Continue to develop and maintain a strong working relationship with the mining companies within the Shire and assist where possible to facilitate further mining ventures (promote responsible mining).		Negotiations with key mining contacts are occurring on a regular basis.	Within normal operations	CEO	●	●	●	●
c	Negotiate with the mining sector to increase residential workforce and decrease the amount of FIFO activity.		Increased residency in the area.	Within normal operations	CEO	●	●	●	●



Theme 3:

A protected and enhanced environment that is aesthetically pleasing and provides benefits to the Community for generations to come

Strategy	3.1	Enhanced transport access and infrastructure							
Goal	3.1			Priority	High				
Improved infrastructure within the Shire and good transport access to and around Norseman.									
	Actions	Success Indicator	Budget	Who	Timeframe				
					2018	2019	2020	2021	
a	Conduct a review of key infrastructure assets (footpath, drainage) to identify potential risks and remedial actions.	Identified risks and hazards. Plan to implement remedial actions. Use of Shire of Dundas DAIP when assessing footpaths and pedestrian spaces.	Within normal operations	MW	●				
b	Conduct safety audits regularly to identify safety and maintenance issues for roads and footpaths within agreed timeframes.	Audits and completed check lists. Use of Shire of Dundas DAIP when assessing footpaths and pedestrian spaces.	Within normal operations	MW	●	●	●		●
c	Footpath replacement program that prioritises type, priority and timing of renewal.	A footpath replacement program is developed and implemented New footpaths meet disability access requirements.	\$210,000	MW		●	●		●
d	Ensure continuous improvement of the transport access across the Great Western Woodlands.	Work is being undertaken to improve the transport networks.	Within normal operations subject to availability of funding	MW	●	●	●		●

Them 3: contd.....									
Strategy		3.2 Management of environmental impact							
Goal		3.2		Priority		Medium			
To minimise the impact of Shire activities on the environment.									
		Actions	Success Indicator	Budget	Who	Timeframe			
						2018	2019	2020	2021
a		Effective management of liquid waste.	Construction and commission of two new liquid water ponds in line with the regulatory requirements.	\$200,000	CEO PM		●		
b		Effective management of solid waste in Norseman town site.	Expansion of Norseman waste facility.	\$100,000	PM	●			
c		Effective management of solid waste in Eucla town site.	Expansion of Eucla waste facility.	\$35,000	PM		●		
d		Drainage system replacement program that prioritises type, priority and timing of renewal.	A drainage system replacement program is developed and implemented.	\$110,000	MW		●	●	●
e		Undertake a review of sewerage system in Norseman to identify the current and future requirements.	Feasibility study and upgrade sewerage system.	\$100,000	MW			●	●
f		To provide the community with a range of socially acceptable burials.	Expansion of Norseman cemetery.	\$112,000	PM		●		
Strategy		3.3 Provision of sustainable power							
Goal		3.3		Priority		Medium			
Sustainable power generation in Norseman and regular meetings with utility service providers.									
		Actions	Success Indicator	Budget	Who	Timeframe			
						2018	2019	2020	2021
a		Undertake a review of power generation in Norseman to identify the current and future power needs.	Review is complete with an accompanying list of recommendations.	Within normal operations	CEO		●		

Them 3: contd....									
Strategy		3.4 Improved streetscape							
Goal		3.4		Priority		Medium			
To improve the streetscape for the town sites of Norseman and Eucla.									
		Actions	Success Indicator	Budget	Who	Timeframe			
						2018	2019	2020	2021
a		Home and business owners are encouraged to improve the streetscape of their property & buildings.	An improved state of building repair and streetscape in the town.	Within normal operations	CEO	●	●	●	●
b		Undertake continuous improvements to street signs, verges and passive recreation areas.	Street verges and recreation areas are well presented and attractive.	Within normal operations	MW	●	●	●	●
Strategy		3.5 Enhancement of natural tourist destinations							
Goal		3.5		Priority		Low			
Development of the Great Western Woodlands that maintains the overall natural beauty of the area however still provides opportunities for tourism and other uses.									
		Actions	Success Indicator	Budget	Who	Timeframe			
						2018	2019	2020	2021
a		Liaise with the Gondwana Link through Ngadju Conservation project to ensure appropriate development and conservation of the GWW.	Regular meetings with Gondwana Link and Ngadju Conservation to build a framework for the protection and use of the area.	Within normal operations	CEO	●	●	●	●



### 3. Operations

This section outlines the operations within the Shire that will deliver services to the Community and progress towards the achievement of Community goals as identified in the SCP.

Operations within the Shire can be categorised into internal and external services as well as project services, as identified below:

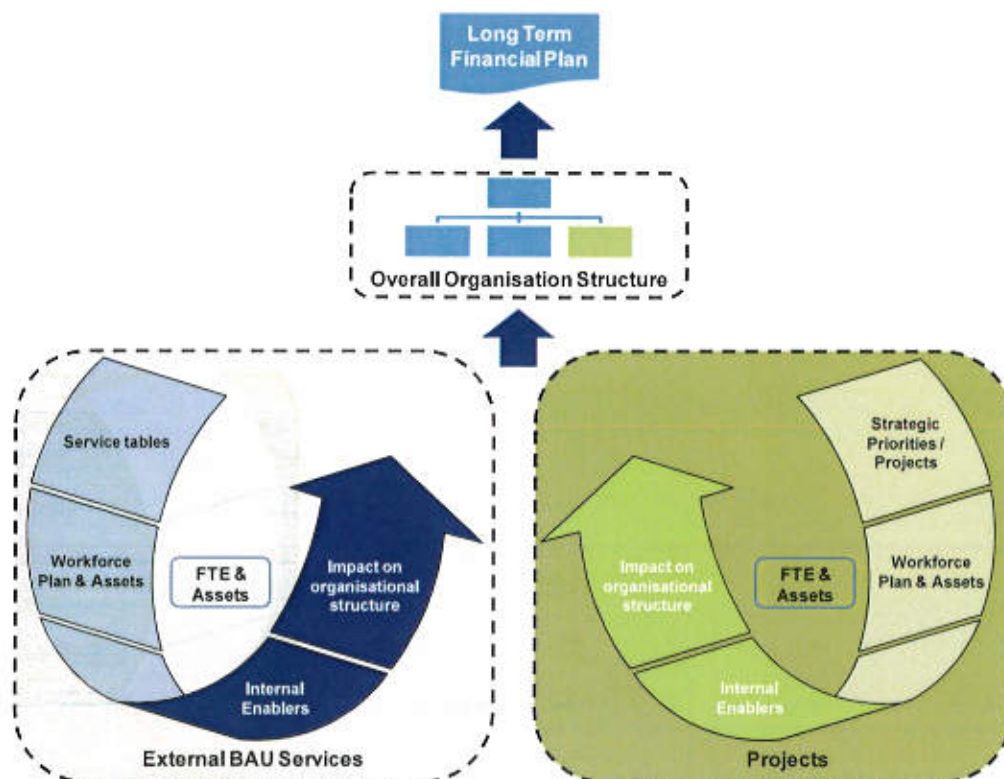
- **Internal enablers** – support services within the Shire that ensure the effective running of day-to-day business activities and allow core service delivery to happen (e.g. HR, Finance, Payroll, Program / Contract Management); and
- **External services (business-as-usual)** – this is comprised of core service delivery to the Community, included those required by government legislation (e.g. events, parks and gardens, bin collection, road and path maintenance);
- **Project services (one-off specific projects)** – the delivery of projects as required to meet the Strategic Community Plan objectives. On completion, these projects will become incorporated into the business-as-usual service delivery.

External services are defined by various means that include the following:

- Service levels;
- Service frequency;
- Service delivery options; and
- Charging arrangements.

The external and project service tables later in this section shape the organisational structure of the Shire, its workforce and the associated assets that will be required. These then drive the internal enablers that are provided in order to support these and define the staff required, as demonstrated in the following diagram.

Figure – Flowchart showing interaction of the External, Internal and Project Based Services



### Service level and frequency

This section explores the ideal service delivery options and frequencies to be operated by the Shire over the next four years. Service level and frequency describe the defined service quality for a particular activity (i.e. roads) or service area (i.e. Street lighting) against which service performance may be measured. Service levels usually relate to quality, quantity, reliability, responsiveness, environmental acceptability and cost.

The table sets the baseline for meeting Community expectations with regard to external service delivery going forward and allows for the delivery of short, medium and long term strategies, which are key to aligning with the Community aspirations in the SCP.

Service levels are based on the Community's expectations of what and how often a service is delivered. Service levels and frequency have been determined on the basis of extensive Community engagement processes and reflect both the Community's ideal state balanced with the realistic constraints on the Shire. The detail of the frequency of services will be determined during the detailed planning phase.

To ensure the effective and efficient allocation of resources (labour, assets and financial capacity) across day-to-day operations as well as delivery of strategic priorities identified in the SCP, the following service levels and frequencies desired by the Community have been outlined.

## Service Frequency

There are several frequencies determined by the Community for how often a service occurs:

- Ad hoc
- Daily
- Weekly
- Fortnightly
- Monthly
- Quarterly
- Annually

## Service Delivery

The Shire provides a range of services and actively seeks out the most cost effective and efficient manner to do this. Some services are provided conventionally through Shire employed staff, however where savings, efficiencies or improved quality outcomes are possible, service delivery will be outsourced.

Outsourcing is often necessary due to the difficulty of finding and retaining qualified staff or the cost of operating specialised plant and equipment. In these situations, services are being maintained or improved for the benefit of the Community in a manner that is sustainable in the medium to longer term.

There are several options for service delivery in terms of how the service is delivered and by whom:

- Fully Outsourced: work is fully undertaken by an external contractor;
- Partially Outsourced: work is partially undertaken by an external contractor;
- Local Government: work is undertaken by the local government staff; and
- Volunteers: work is undertaken by volunteers in the Community.

## Charging arrangements

The Shire provides a range of services to the Community and must cover the cost of these through various funding sources. The primary source of funding is from general revenue which is made up of rates levied on property owners and State and Federal Government grants. Where possible the Shire will recoup a fee for service either partially or fully. This is an equitable approach to generating revenue as fees are charged to the Community members using the facilities or receiving services.

There are several methods available for the payment of a service:

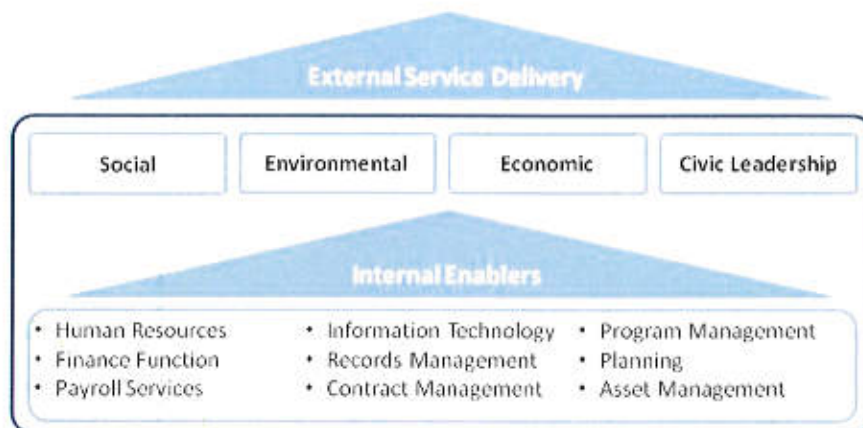
- Fee for Service – Fully recouped (F)
- Fee for Service – Partially recouped (PR)
- Subsidised Service – Government funded (G)
- Free at point of use – Funded from general revenue (FR)



## Internal Enablers

The Shire undertakes a range of activities called internal enablers. These services include human resources, financial management and other functions that enable the Shire to provide services to the Community. The diagram below illustrates this relationship:

Figure – Internal Enablers



Whilst the Community does not see these internal enabling services, the provision of external services would not be possible without these internal enablers. For example, payroll ensures that the Shire staff are paid for the work they complete and without payment they would not be completing the service. The list of the internal enablers with frequency of service and the service provider is captured in the table below.

Table of internal enablers within the Shire

Internal Enabler	Frequency	Service Provider
Finance & Compliance Function	Daily	Shire
Human Resource	Weekly	Shire
Payroll Service	Fortnightly	Shire
Information Technology	Ad hoc	Fully Outsourced
Records Management	Daily	Shire
Project & Contract Management	Ad hoc	Shire
Planning	Ad hoc	Shire
Asset Management	Weekly	Shire
Administration Function	Daily	Shire

## External Services

External services are those services provided by the Shire as part of its business-as-usual activities. These services are comprised of core service delivery to the Community, included those required by government legislation e.g. events, parks and gardens, bin collection, road and footpath maintenance.

The table below is a summary of the external services to be performed with an indication of how often, the service provider and how it will be paid for.

Table of external services provided.

External Service	Frequency	Service Provider	Charging Arrangement
<b>Works &amp; Services</b>			
Parks gardens & reserves	Daily	Shire	FR
Construction and maintenance - Road	Daily	Partially Outsourced	G & FR
Construction and maintenance - Stormwater & drainage	Ad hoc	Shire	G & FR
Construction and maintenance - Footpaths & kerbing	Ad hoc	Partially Outsourced	G & FR
Refuse disposal sites	Daily	Shire	PR
Waste / refuse collection	Weekly	Shire	PR
Private works	Ad hoc	Shire	F
Sewerage / waste water	Daily	Shire	PR
Airports	Daily	Shire	PR
Lighting of streets	Daily	Outsourced	FR
Street tree planting	Annually	Shire	FR
Street tree watering	Daily	Shire	FR
Street signs	Ad hoc	Shire	G & FR
Street tree pruning	Monthly	Partially Outsourced	FR
Weed control	Ad hoc	Shire	FR
Construction and maintenance - Crossovers	Ad hoc	Partially Outsourced	FR
<b>Regulatory Services</b>			
Building applications, control and licenses	Ad hoc	Partially Outsourced	F
Planning applications, control and licenses	Ad hoc	Partially Outsourced	F
Demolition permits	Ad hoc	Partially Outsourced	F
Health and food inspections	Bi annually	Partially Outsourced	PR
Public & environmental health services	Ad hoc	Partially Outsourced	FR

External Service	Frequency	Service Provider	Charging Arrangement
<b>Regulatory Services – contd...</b>			
Ranger services	Daily	Shire	FR
Dog / cat control	Daily	Shire	PR
Bush fire control	Ad hoc	Partially Outsourced	G & FR
Infringements	Ad hoc	Shire	FR
<b>Community Services</b>			
Community groups & functions	Ad hoc	Shire	FR
Community development	Daily	Shire	FR
Community halls	Daily	Shire	FR / PR
Youth Service	Daily	Shire	G & FR
Recreation and sporting services	Ad hoc	Shire	FR
Recreation centre	Daily	Shire	FR
Gymnasium	Daily	Shire	PR
Swimming pool	Pool open period	Shire	PR
Public conveniences	Daily	Shire	FR
<b>Other Services</b>			
Asset and building maintenance	Monthly	Partially Outsourced	FR
Citizenship ceremonies	Ad hoc	Shire	FR
Complaint handling	Ad hoc	Shire	FR
Community information services	Daily	Partially Outsourced	G & FR
Leases	Annually	Shire	FR
Public building hire	Ad hoc	Shire	PR
Library	Daily	Shire	FR
Cemetery	Ad hoc	Shire	PR
Community awards	Ad hoc	Shire	FR
Tourism	Ad hoc	Partially Outsourced	FR
Department of Transport licensing	Daily	Shire	PR
Visitor Centre	Annually	Fully Outsourced	FR
Community Resource Centre	Daily	Shire	G & PR
Centre Link Service	Daily	Shire	G & FR



## Project Services

The Shire has a range of projects presently being undertaken, as well as projects that are in the pipeline and awaiting Council approval or funding. These projects originate from the Strategic Community Plan, existing operational plans and the forward capital works plan. The projects have been identified as being those that will meet the Communities strategic objectives in the long term.

The projects are timed to occur over the currency of the plan according to the identified timing and level of priority, however projects are also dependent on existing resource capability and external funding opportunities. Individual projects may be reprioritised if circumstances warrant or funding opportunities arise.

All the current and proposed projects have been allocated to financial years from 2017/18 to 2020/21 and within specific project areas as follows:

1. Buildings;
2. Roads;
3. Drainage;
4. Parks;
5. Footpaths;
6. Airport;
7. Sewerage; and
8. Other.

Capital projects have been identified for a 10 year period as included in the forward capital works plan, however these projects will be reviewed every year to ensure continued validity and relevance during the review of the Strategic Community Plan

The following tables lists the proposed projects that are to be completed in subsequent financial years.

Forward Capital Works Program (in \$)	Ref. to priority	Total	Renewal	Upgrade	New	Funding note
<b>Year 1 - 2018/2019</b>						
<b>Buildings</b>						
Woodland Cultural and Visitor Centre - Phase 1	2.1	2,488,860			2,488,860	Royalties for Regions / Lotterywest / BBR
Eucla town hall	1.2	870,000		870,000		Lotterywest / Insurance claim
Museum Structure	1.2	30,000	30,000			
<b>Sub-Total - Buildings</b>		<b>3,388,860</b>	<b>30,000</b>	<b>870,000</b>	<b>2,488,860</b>	
<b>Furniture &amp; Equipment</b>						
Admin office upgrade -Server upgrade	n/a	10,000	10,000			
<b>Sub-Total - Furniture &amp; Equipment</b>		<b>10,000</b>	<b>10,000</b>	<b>-</b>	<b>-</b>	
<b>Infrastructure - Roads</b>						
Hyden Norseman Rd - RRG 2017/18	3.1	129,238	129,238			RRG
Mort Harslett Dr - RRG - 2017/18	3.1	130,468	130,468			RRG
Mort Harslett Rd - Black Spot Funding (c/f from 2016/17)	3.1	184,754		184,754		RRG
R2R Projects 2017/18	3.1	355,464	355,464			R2R
R2R Projects 2018/19	3.1	252,530	252,530			R2R
<b>Sub-Total - Infrastructure - Roads</b>		<b>1,052,454</b>	<b>867,700</b>	<b>184,754</b>	<b>-</b>	
<b>Infrastructure - Airports</b>						
Eucla Airstrip Upgrade	1.1	3,000,000		3,000,000		Federal and State
Norseman Upgrade - Surface Upgrade - Stage 2	1.1	77,617		77,617		
<b>Sub-Total - Infrastructure - Airports</b>		<b>3,077,617</b>	<b>-</b>	<b>3,077,617</b>	<b>-</b>	
<b>Infrastructure - Other</b>						
Expansion Of Norseman Tip	3.2	100,000		100,000		
Bromus Dam Toilets	3.2/3.5	50,000		50,000		
<b>Sub-Total - Infrastructure - Infrastructure - Other</b>		<b>150,000</b>	<b>-</b>	<b>150,000</b>	<b>-</b>	
<b>Grand Total</b>		<b>7,678,931</b>	<b>907,700</b>	<b>4,282,371</b>	<b>2,488,860</b>	

Forward Capital Works Program (in \$)	Ref. to priority	Total	Renewal	Upgrade	New	Funding note
<b>Year 2 - 2019/2020</b>						
<b>Buildings</b>						
Rotunda - Repairs to Structure	1.2	75,000	75,000			
139 Roberts St - Replace Carport	n/a	15,000	15,000			
139 Roberts St - Concrete Driveway & Carport	n/a	18,000	18,000			
<b>Sub-Total - Buildings</b>		<b>108,000</b>	<b>108,000</b>	-	-	
<b>Plant &amp; Equipment</b>						
P288 Sedan (Doctor)	1.1	35,083	35,083			
P266 HINO 500 Series water truck	3.1	126,925	126,925			
P296 Tray top ute (Gardeners' ute)	3.4	25,146	25,146			
P239 Mitsubishi Triton 4x2 Cab (Ranger's ute)	n/a	30,600	30,600			
P297 Tray top ute (Gardeners' ute)	3.1	25,146	25,146			
P307 AWD station wagon large (CEO's)	n/a	55,265	55,265			
P254 2010 721E Case Front End Loader (DS16)	3.1	198,199	198,199			
P268 Kubota Tractor Diesel with Canopy	3.4	20,500	20,500			
<b>Sub-Total - Plant &amp; Equipment</b>		<b>516,864</b>	<b>516,864</b>	-	-	
<b>Infrastructure - Roads</b>						
Hyden Norseman Rd - RRG 2018/19	3.1	457,707	457,707			RRG
Hyden Norseman Rd - RRG 2019/20	3.1	457,707	457,707			RRG
Mort Harslett Dr - RRG 2018/19	3.1	112,467	112,467			RRG
Mort Harslett Rd - Black Spot Funding 2018/19	3.1	137,644		137,644		RRG
<b>Sub-Total - Infrastructure - Roads</b>		<b>1,165,525</b>	<b>1,027,881</b>	<b>137,644</b>	-	
<b>Infrastructure - Drainage</b>						
Replace 1 Bridge with Culverts Angove St between Talbot and Alsopp west side	3.4	10,000	10,000			
Install drainage Crampton/Goodliffe - V drain	3.4	50,000	50,000			
<b>Sub-Total - Infrastructure - Drainage</b>		<b>60,000</b>	<b>60,000</b>			
<b>Infrastructure - Footpaths and Cycleways</b>						
Roberts Street - McIvor to Morgan - East	3.4	30,000	30,000			



Forward Capital Works Program (in \$)	Ref. to priority	Total	Renewal	Upgrade	New	Funding note
<b>Year 2 - 2019/2020 – contd....</b>						
Roberts Street - Morgan to Richardson - East	3.4	27,000	27,000			
Roberts Street - Richardson to Sinclair - East	3.4	27,750	27,750			
Roberts Street - McIvor to Old Eyer Hw - East	3.4	14,400	14,400			
<b>Sub-Total - Infrastructure - Footpaths and Cycleways</b>		<b>99,150</b>	<b>99,150</b>	-	-	
<b>Infrastructure - Parks, Gardens &amp; Reserves</b>						
Childcare Centre Play Equipment - Install New Play Equipment	1.2	60,000	60,000			
<b>Sub-Total - Infrastructure - Parks, Gardens &amp; Reserves</b>		<b>60,000</b>	<b>60,000</b>	-	-	
<b>Infrastructure - Sewerage</b>						
2 New Evaporative Ponds	3.2	200,000	200,000			
<b>Sub-Total - Infrastructure - Sewerage</b>		<b>200,000</b>	<b>200,000</b>	-	-	
<b>Infrastructure - Other</b>						
Cemetery Upgrade	n/a	112,500		112,500		
Expansion of Eucla Waste Facility	3.2	35,000		35,000		
<b>Sub-Total - Infrastructure - Other</b>		<b>147,500</b>	-	<b>147,500</b>	-	
<b>Grand Total</b>		<b>2,357,039</b>	<b>2,071,895</b>	<b>285,144</b>	-	

Forward Capital Works Program (in \$)	Ref. to priority	Total	Renewal	Upgrade	New	Funding note
<b>Year 3 - 2020/2021</b>						
<b>Buildings</b>						
36 Angove St - Replace rear Patio	n/a	15,000	15,000			
36 Angove St - Concrete Driveway & Patio	n/a	18,000	18,000			
Medical Centre - Replace Floor Coverings	1.1	24,000	24,000			
<b>Sub-Total - Buildings</b>		<b>57,000</b>	<b>57,000</b>	-	-	
<b>Plant &amp; Equipment</b>						
P295 AWD station wagon small (Community)	n/a	30,650	30,650			

Forward Capital Works Program (in \$)	Ref. to priority	Total	Renewal	Upgrade	New	Funding note
<b>Year 3 - 2020/2021 – contd.....</b>						
P293 Tray top King cab 4x4 (Projects)	n/a	46,364	46,364			
P294 Dual Cab 4x4 (Works)	n/a	50,128	50,128			
P285 DS10 Isuzu Tip Truck 2014	3.1	223,300	223,300			
<b>Sub-Total - Plant &amp; Equipment</b>		<b>350,441</b>	<b>350,441</b>	-	-	
<b>Infrastructure - Roads</b>						
Hyden Norseman Rd - RRG	3.1	457,707	457,707			
Mort Harslett Rd - Black Spot Funding 2019/20	3.1	137,644		137,644		
Mort Harslett Rd - Black Spot Funding 2020/21	3.1	137,644		137,644		
<b>Sub-Total - Infrastructure - Roads</b>		<b>732,995</b>	<b>457,707</b>	<b>275,288</b>	-	
<b>Infrastructure - Drainage</b>						
Robert St Drainage Design - Welcome Park to Richardson (East) - Undertake Improvements	3.4	10,000	10,000			
Talbot St Drainage Handrails - Install Handrails between Prinsep and Robert St	3.4	20,000	20,000			
<b>Sub-Total - Infrastructure - Drainage</b>		<b>30,000</b>	<b>30,000</b>	-	-	
<b>Infrastructure - Parks, Gardens &amp; Reserves</b>						
Welcome Park - Landscaping and Resealing	1.2	50,000	50,000			
<b>Sub-Total - Infrastructure - Parks, Gardens &amp; Reserves</b>		<b>50,000</b>	<b>50,000</b>	-	-	
<b>Infrastructure - Footpaths and Cycleways</b>						
Roberts Street - Talbot to Alsopp - West	3.1	16,800	16,800			
Roberts Street - Alsopp to Austin - West	3.1	33,150	33,150			
<b>Sub-Total - Infrastructure - Footpaths and Cycleways</b>		<b>49,950</b>	<b>49,950</b>	-	-	
<b>Infrastructure - Sewerage</b>						
Sewerage System Upgrade - Feasibility Study	2.4	25,000		25,000		
<b>Sub-Total - Infrastructure - Sewerage</b>		<b>25,000</b>	-	<b>25,000</b>	-	
<b>Grand Total</b>		<b>1,295,386</b>	<b>995,098</b>	<b>300,288</b>	-	

Forward Capital Works Program (in \$)	Ref. to priority	Total	Renewal	Upgrade	New	Funding note
<b>Year 4 - 2021/2022</b>						
<b>Buildings</b>						
Administration - External Paint ( Building )	n/a	35,000	35,000			
Medical Centre & Child Care Centre - Internal Paint	n/a	15,000	15,000			
Child Care Floor Coverings	1.4	24,000	24,000			
<b>Sub-Total - Buildings</b>		<b>74,000</b>	<b>74,000</b>	-	-	
<b>Plant &amp; Equipment</b>						
P319 AWD station wagon small (DCEO)	n/a	30,650	30,650			
P299 Town Skid Steer	3.4	51,713	51,713			
P278 VOLVO Rubbish truck	3.4	320,574	320,574			
<b>Sub-Total - Plant &amp; Equipment</b>		<b>402,936</b>	<b>402,936</b>	-	-	
<b>Infrastructure - Roads</b>						
Hyden Norseman Rd - RRG	3.1	457,707	457,707			
<b>Sub-Total - Infrastructure - Roads</b>		<b>457,707</b>	<b>457,707</b>	-	-	
<b>Infrastructure - Drainage</b>						
Guard Railing - Talbot St Drain - Upgrade Guard Rails at Mildura Intersection	3.4	12,000	12,000			
Guard Railing - Mildura St Drain - Install Guard Rails at Ramsay Intersection	3.4	5,000	5,000			
<b>Sub-Total - Infrastructure - Drainage</b>		<b>17,000</b>	<b>17,000</b>	-	-	
<b>Infrastructure - Parks, Gardens &amp; Reserves</b>						
Rotunda Park - Renewal	1.2	25,000	25,000			
Johns Street Park - Renewal	1.2	25,000	25,000			
<b>Sub-Total - Infrastructure - Parks, Gardens &amp; Reserves</b>		<b>50,000</b>	<b>50,000</b>	-	-	
<b>Infrastructure - Footpaths and Cycleways</b>						
Roberts Street - Austin to Hicks - West	3.1	28,350	28,350			
Roberts Street - Hicks to Crampton - West	3.1	29,100	29,100			
<b>Sub-Total - Infrastructure - Footpaths and Cycleways</b>		<b>57,450</b>	<b>57,450</b>	-	-	



Forward Capital Works Program (in \$)	Ref. to priority	Total	Renewal	Upgrade	New	Funding note
Year 4 - 2021/2022 – contd....						
<b>Infrastructure - Sewerage</b>						
CBD Sewerage Connection Upgrade - Stage 1	2.4	75,000		75,000		
<b>Sub-Total - Infrastructure - Sewerage</b>		<b>75,000</b>	<b>-</b>	<b>75,000</b>	<b>-</b>	
<b>Grand Total</b>		<b>1,134,093</b>	<b>1,059,093</b>	<b>75,000</b>	<b>-</b>	

### Operations – summary

In summary, all elements of the Shire's operations drive the overall labour requirements captured in the Workforce Plan, the assets required to support operations as captured in the Asset Management Plan, and the finances required to fund the activity as captured in the Long Term Financial Plan.

The Corporate Business Plan is intended to link all aspects of the Integrated Planning and Reporting Framework and as changes are made to one component of the plan, these feed into the other components of the plan.

The Workforce Plan is developed by examining the staff required to deliver services externally, internally as well as for projects which occur on a once-off basis. If, for example, a particular project is deemed to be outside of the Shire's financial capacity in the Long Term Financial Plan, then a decision should be made not to proceed with the project. This may in turn affect the staff composition, which will feed back into the Workforce Plan, as well as the assets required in the Asset Management Plan, and thus affect financial projections in the Long Term Financial Plan.

The IPR framework is intended to create an iterative foundation for planning and reporting that is flexible not only to the needs of the Community, but also within the capacity of the Shire to deliver.

## 4. Workforce

### Summary

Work Force Planning (WFP) is a core component of the Integrated Planning and Reporting Framework and is imperative to informing the Shire of how capable it is to deliver the services to the Community. The WFP takes into consideration the Strategic Community Plan (SCP); the immediate strategic priorities set by the Council; information around external factors impacting the workforce including current and projected economic factors, market factors, competitor factors & the level of supply; data about the current workforce to be sourced including demographics and position requirements.

The plan incorporates the capability of the labour market in terms of achieving Corporate Business Plan (CBP) objectives; an analysis of the risks currently facing the workforce, recommendations for strategy development, and a high level analysis of how the workforce will need to change over time to deliver the core objectives in the Corporate Business Plan. By completing this process, the Shire will have a workforce plan adequately addressing the human resourcing requirements to deliver the Shires operations in accordance with the amendments specified by the Local Government (Administration) Amendment Regulations (No. 2) 2011.

The WFP is separated into the following areas:

- Current Workforce Analysis – To provide an overview of the current workforce structure, recruitment and associated issues;
- Environmental Analysis – Discussion of the factors that influence labour resources in the Shire;
- Forecast Future Needs - Analysis of the Shire's strategic direction/objectives, future projects and the future WFP requirements to meet these strategic objectives from an external services and projects perspective;
- Gap Analysis – A high level analysis of future required workforce and the current workforce to determine gaps in FTE numbers and organisational structure; and
- Strategies Development – Recommendations on the development of both short-term and long-term strategies to address the gap analysis and meet the future workforce requirements.

### Organisational Structure

Based on the entire range of inputs that inform the organisational requirements of the Shire, a desired 'to-be' future state organisational structure will be generated through the workforce plan.

The organisational structure is designed to be flexible to respond to the changing needs of the organisation over the next four years and will be reviewed to ensure that the Shire is meeting the needs of the Community as well running as an efficient and effective organisation.

## 5. Assets

### Summary

The Integrated Planning and Reporting Framework (IPR) requires all local governments to plan for the future, including consideration of how our Shire will continue to deliver services to the Community on a long-term basis.

In the majority of cases service delivery is underpinned by assets, for example to deliver library services, a building is needed to function as a library. If the building fails and the roof leaks for instance, it threatens the delivery of the service.

Asset Management is about ensuring that the Shire has the necessary plans in place to ensure that funds and resources are on hand at the optimum time to repair or replace the building roof before it starts to leak and threaten the ongoing delivery of the service.

What complicates this issue is that the Shire has care, control and responsibility for a large network of differing assets. This network of assets supports existing and new service delivery which creates significant demand to renew / refurbish / replace them with finite resources. The management of these assets and the balance of available resources is a complex issue.

The Executive team have prepared a separate Asset Management Improvement Framework setting out how we will implement and improve asset management practices and processes. The key objective being credible asset management plans which link to the long-term financial plan (LTFP) and set out what resources we intend to allocate in the coming years.

This Asset Management Improvement Framework (AMIS) is part of the overall Asset Management approach that includes Strategy, Policy, Plans and Systems. The AMIS is a key component of the IPR (as can be seen in Figure below) and sets out the following:

- Where are we now with asset management?
- Where do we want to be in 5 years' time?
- What are the tasks that we need to undertake to fill the gap?
- What are the timeframes over which each task will be carried out?
- Who will be responsible for each task? and
- What resources do we need (\$ and/or Officer time) to achieve each task in the selected timeframe.



## 6. Long Term Financial Plan

### Summary

The Long Term Financial Plan (LTFP) details our costs to deliver the Corporate Business Plan (CBP). It projects financial information beyond the four years of the CBP to cover operations for ten years as a means of capturing the likely financial position over the forward years to give us an indication of our sustainability.

The LTFP is a core component of the IPR framework for the Shire. The LTFP allows for analysis of financial trends over a ten year period on a range of assumptions and provides us with information to assess resourcing requirements to achieve long term Community objectives in a financially sustainable manner.

In developing the LTFP a number of objectives need to be realised:

- Critically review the cost of current service levels and ensure this is within likely future financial capacity;
- Ensure that we have the capacity to provide services as a result of Community growth or changing demographics;
- Maintain a strong cash position;
- Ensure that we remain financially sustainable in the long-term, with reserve capacity to respond to unexpected opportunities or unpredictable events such as natural disasters;
- Achieve ongoing operating surpluses (excluding non-operational items such as granted assets and capital income - underlying surplus);
- Maintain debt levels at manageable levels;
- Strategically pursue grant funding opportunities;
- Plan rate increases to provide for service delivery that meets reasonable Community needs; and
- Ensure that critical infrastructure asset renewal is adequately funded.

The LTFP covers a ten year period and is underpinned by a number of assumptions. It is therefore an overview of reasonable estimates only. As a Shire we will undertake a broad review of our operations annually that will result in changes to the Corporate Business Plan and will require regular updates to our LTFP.

As LTFP is constantly changing and evolving, this is kept as a separate tool to ensure it is always up to date and can give us the most relevant financial information.

The LTFP supports the delivery of services for our whole Shire and will ensure we plan delivery and financial solutions based on Community need rather than traditional bottom up approaches.

## 7. Reporting Process

### Summary

It is important for the Shire to measure and monitor progress in relation to goals, strategies and actions. This section outlines the reporting process that will be utilised by the Shire for the CBP.

In the priorities and planning tables, each goal has a series of actions that have been identified in order to achieve the desired outcome. Each action has a corresponding success indicator, budget, responsible person and timeframe which will be used to conduct internal reports and subsequently feed into annual reporting to the Council and Community.

Success indicators represent an element of a goal that is an essential part of the organisation's responsibility and form part of the organisation's performance management system.

By undertaking this reporting process, the Shire is able to identify the level of performance in terms of actions, budget and timeframe. This subsequently allows the proactive management and implementation of mitigation steps to ensure the completion of actions and the achievement of goals.

Whilst review of progress is important in shaping the CBP, there are guidelines and legislative requirements by which this CBP aligns.

One of the requirements of the CBP under **S5.56 of the Local Government Act (1995)** is as follows:

*"The plan is reviewed annually. (Review can be scheduled to align with the setting of the Annual Budget.)"*

Therefore, the Shire will ensure that the CBP is reviewed and amended in collaboration with the setting of the annual budget. Through the annual budgeting process, actions may be reprioritised according to the resources, assets and finances available.

This will result in the CBP being a dynamic four year plan that adapts to the changes in the environment in which the Shire operates.

The CBP will also be informed by the review process of the SCP which has a major review every four years.

## 8. Risk

Risk management is the identification, assessment and reporting of potential risks that could impact on all areas of the Shire and prevent the Shire from achieving its objectives. Risks can be either positive (risk as lost opportunity) and negative (risk as a hazard) for a local government.

Strategies to mitigate, manage and eliminate risks are then created to minimise the impact on the local government. Effective risk management brings together both risk governance and a culture of risk aware decision making within all aspects of the Shire.

Risk management within the Shire operates under the following key principles:

- Risk management is the responsibility of all staff within the Shire;
- Risk management processes are active in all areas within the Shire;
- Strategies to minimise risk within the Shire add value to the organisation; and
- Risk management is transparent within the Shire.

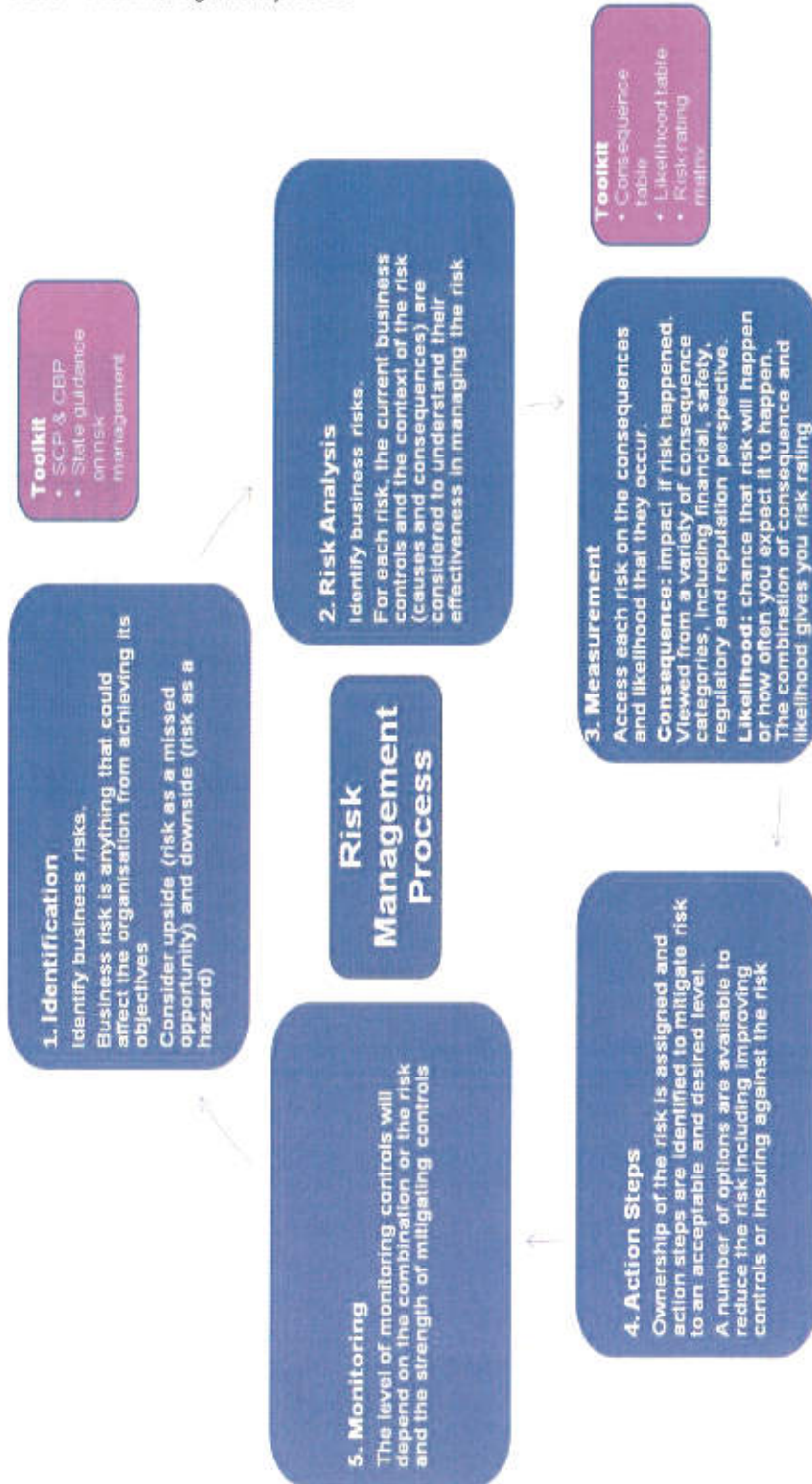
### **Risk Process**

The Shire of Dundas has established a risk management policy, risk management guidelines and a corporate-level risk register.

The following diagram provides an overview of the risk management process:



Table – Risk management process



Once identified, each risk undergoes further analysis to determine the priority of the risk and the strategies to manage the risk. Each risk is analysed based on the consequence if the risk were to occur, the likelihood that the risk will occur and allocated a risk rating.

Having considered the consequence and likelihood of each risk an overall risk rating is allocated. Risk rating is the priority of a risk (low, medium, high or very high) based on the potential consequence and likelihood of the risk occurring.

Those risks which have a higher frequency (likelihood of occurrence) and will have significant consequence on business operations will have a higher priority rating than those with a lower frequency and minor impact. Risks that are rated as 'high' and 'very high' require a mitigation strategy to be developed and documented in the business plans.

		CONSEQUENCE				
		Insignificant	Minor	Moderate	Major	Catastrophic
LIKELIHOOD	Almost certain	Medium	Medium	High	Very High	Very High
	Likely	Medium	Medium	High	High	Very High
	Possible	Low	Medium	Medium	High	High
	Unlikely	Low	Low	Medium	Medium	High
	Rare	Low	Low	Medium	Medium	High

Rating:	Description:
Very High	Immediate action required to actively manage risk and limit exposure
High	Cost benefit analysis to assess extent to which risk should be mitigated. Monitor to ensure risk does not increase over time
Medium	Attention required to ensure risk exposure is managed effectively, disruptions minimised and outcomes monitored
Low	Effectively manage through routine procedures and internal controls

## Shire of Dundas - Risks

The following table identifies the risks (very high and high) that could possibly occur that will adversely affect the achievement of the Shires objectives. Each risk has a risk description, mitigation strategy and dependencies on managing the risk as outlined in the risk register:

No.	Asset providing the Service	What can happen?	Likelihood	Overall Consequences	Risk Rating	Action Required Timing
1	Population	Decline in population result in decline in rate revenue / unused assets	Almost certain	Major	Very High	Immediate corrective action
2	Rates revenue	High dependency on one mining tenements	Likely	Major	High	Prioritised action required
3	Grant funding	Key funding restrictions	Possible	Catastrophic	High	Prioritised action required
4	Staff	Staff limitations	Possible	Major	High	Prioritised action required
5	Building - Renewal	Buildings deteriorate due to inadequate renewal program	Possible	Major	High	Prioritised action required
6	Footpaths	Pedestrian tripping due to footpath failure and conditions	Likely	Major	High	Prioritised action required
7	Parks & Reserves	Accidents and Injuries to users due to not being to standard	Likely	Major	High	Prioritised action required
8	Parks and Reserves	Parks and reserves standard deteriorate due to insufficient maintenance / upkeep	Likely	Major	High	Prioritised action required
9	Waste	Decline in efficiency of waste services, increased costs, environmental impacts	Possible	Moderate	High	Prioritised action required
10	Norseman Swimming Pool	Swimming Pool infrastructure deteriorate due to insufficient funding for maintenance and upkeep	Possible	Major	High	Prioritised action required





Shire of Dundas

# Long Term Financial Plan 2018/19 to 2027/28

## Long Term Financial Plan 2018/19 - 2027/28

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## 1.0 Purpose of the Plan

The Long Term Financial Plan (LTFP) is a modelling tool to project our Local Governments financial commitments over the next ten years as a means of helping ensure financial sustainability. The LTFP is part of the Integrated Planning & Reporting Framework that includes the following separate components;

- A ten year Strategic Community Plan (SCP)
- A four year Corporate Business Plan (CBP)
- A Workforce Plan
- The Asset Management Framework

The LTFP is a dynamic tool which analyses financial trends over a ten year period on a range of assumptions and provides us with information to assess the impacts of current decisions and budgets on our future financial sustainability.

The aim of developing the LTFP is to achieve the following objectives;

- Help us to project commitments regards costs for new services or projects as a result of community growth or changing demographics;
- Maintain a strong cash position, ensuring that the Council remains financially sustainable in the long-term, and delivering capacity to respond to unexpected opportunities or unpredictable events such as natural disasters;
- Strategically pursue State and Federal government grant funding opportunities where aligned with the Strategic Community Plan and the Corporate Business Plan requirements;
- Plan rate increases to balance the budget so we can provide for service delivery that meets reasonable community needs;
- Ensure that critical infrastructure asset renewal is funded at the optimum time.
- We are required to undertake a broad review of our Strategic Community Plan every two years and a full review every four years. This LTFP will be reviewed annually in conjunction with the budget process to ensure continued sustainability.



## 2.0 Key Statistics

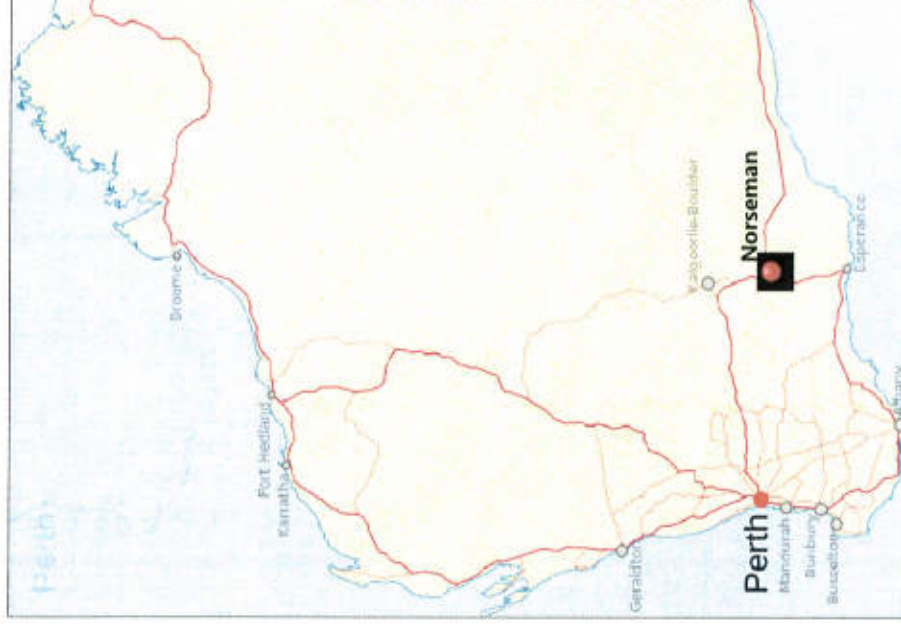
Key Statistics that are shown in the SCP include the following topics.

Geographic Statistics	
Distance from Perth by Road	721.5 km
Distance from Perth by Air	562 km
Area	93,179 km <sup>2</sup>

Population Statistics	
Population	772 (ABS 2016)
Estimated Indigenous Population	82 (ABS 2016)
Number of Dwellings	746 (Total, ABS 2016)
Number of Dwellings Occupied	406 (ABS 2016)
Occupancy Rate	56% (Calculated 2016)

Economic Statistics	
Median Weekly Household Income	\$ 794 (ABS 2016)
Median Rent	\$ 132 (ABS 2016)

Rating & Income Statistics	
Rateable Properties	1,201 (2018/19 Budget)
Rateable Value	\$ 14,687,750 (2018/19 Budget)
Predominant Minimum Rate	\$349 (2018/19 Budget)
Total Rates Levied	\$ 2,293,326 (2018/19)
Total Revenue	\$ 3,769,292 (2018/19 Budget)



### 3.0 Our Services

We provide an extensive range of services to the community which fall into the following programs prescribed under the Local Government (Financial Management) Regulations 1996. Estimates of expenditure and income have been calculated for each of these programs in this LTFP:

**Governance** – relates to the support of members of Council (Councillors) and administration and operation of services and facilities to support the Council's function.

**General Purpose Funding** – expenses and income associated with levying and collecting rates, general purpose grants and interest from investments.

**Law, Order and Public Safety** – covers expenses and income principally associated with the Ranger Services. This includes administration and implementation of various local laws, animal control (licensing and enforcement), fire prevention and emergency services.

**Health** – operation of child health clinics and immunisation services, monitoring of food quality and licensing of food premises and pest control measures (e.g. mosquito control).

**Education and Welfare** - operation of day care centres, pre-schools, senior citizens' centres and 'meals on wheels' services.

**Community Amenities** – principally covers operations of waste services (rubbish collection, disposal and recycling), town planning and development and urban stormwater drainage functions.

**Recreation and Culture** – maintenance of halls, various sporting grounds and facilities, ovals, parks and reserves throughout the district. The operation of libraries and cultural centres are also included.

**Transport** – maintenance of streets, roads, bridges, parking areas and footpaths including street cleaning and lighting of streets. Costs associated with operation of works depot/s are also included.

**Economic Services** – building control services (licences), support for any local tourist centre, area promotion and economic development initiatives undertaken .

**Other Property and Services** – private works undertaken and operating and maintenance costs of the plant and equipment used in maintenance and construction works.

## 4.0 Service Delivery

It is proposed that existing service levels will be maintained for all operational areas in the short term. However, a key objective in the Corporate Business Plan, which directly impacts future service delivery, is to improve existing service levels in the longer term, and strive to achieve annual operating surpluses each year to fund the provision of infrastructure.

Service levels will be reviewed periodically when reviews of the Corporate Business Plan are undertaken and the impact of any growth can be monitored and assessed.

## 5.0 Asset Management

As part of the Integrated Planning and Reporting we have developed a strategic approach to asset management and developed asset management plans based on the total life cycle of assets. The Asset Management Plans assist the Council in predicting infrastructure renewal demand; that is the cost of bringing an asset back to new at the optimum time in its lifecycle.

The renewal demand profile is then compared to the current renewal expenditure profile to determine the renewal gap. The renewal gap is the difference between what Council is currently spending on infrastructure asset renewal and what it ideally needs to spend given the portfolio of assets held or controlled by ourselves, the asset life and the level of service needed by the community .

The separate documents of the Asset Management Framework determine the financial inputs for this model and should be viewed in conjunction with this model if Council need to understand the figures used.



## 6.0 Financial Strategies

A principle aim of long term financial planning is to ensure that the local government remains financially sustainable. Whilst there are many definitions of sustainability, the definition of financial sustainability can be found in the report entitled "National Financial Sustainability Study of Local Government" for the Australian Local Government Association is as follows;

***"The financial sustainability of a council is determined by its ability to manage expected financial requirements and financial risks and shocks over the long term without the use of disruptive revenue or expenditure measures; which is determined by:***

- ***healthy finances in the current period and long term outlook based on continuation of the council's present spending and funding policies and given likely economic and demographic developments, and***
- ***ensuring infrastructure renewals/replacement expenditure matches forward looking asset management plan expenditure needs."***

To ensure we remain financially sustainable, it is important that sound financial strategies and principles are developed and continually reviewed in line with the changing economic and demographic outlook for the community.

## 6.1 Rating Strategy

The rating strategy determined by our Local Government has a direct impact on our long term financial sustainability and thus the ability to continue the delivery of services to meet the Strategic Community Plan and Corporate Business Plan requirements. As part of the LTFP process we enter the proposed budget and amount to be raised by rates which will allow Council to determine if the current rating strategy will meet our needs now and in the future.

An example of a funding gap that could occur is as follow:

The LTFP may show an identified renewal funding gap. If this is the case and the gap remains in the longer term, the community will start to suffer one of two likely scenarios;

1. Infrastructure will begin to fail and this will impact on the economic prosperity of the community.
2. The Shire will start to run out of cash as increasing effort will be required to fund maintenance activities in an attempt to prolong infrastructure life. This will significantly reduce the Shire's ability to fund existing and/or new services.

There are essentially only three ways to close a funding gap:

1. Reduce the asset base (i.e. rationalise assets).
2. Reduce the level of service (however this may not be a long term sustainable strategy).
3. Secure more funds via:
  - a. Targeting grant funding
  - b. Increasing rates.

As part of the inputs to the LTFP we can develop a rating strategy to ensure financial sustainability and meet the agreed community requirements.

## 6.2 Debt Strategy

We look at our future sustainability through various means and Council has a separate debt strategy which determines the appetite and willingness for any debt provision.

## 6.3 Budget Surpluses

The underlying operating result as defined by the Institute of Chartered Accountants in Australia is a measure of the financial sustainability of a Council. Continuous underlying operating deficits lead to a loss in equity, reduction in asset base, drop in service standards over time and a deferral of costs to future generations.

The underlying operating result is the operational result (balanced, surplus or deficit) less gifted assets, developer contributions, asset revaluations, and write offs and impacts of asset sales. Capital income is further deducted on the grounds it represents an "unmatched" income (expenditure is not included) and it is a non-recurring income source.

## 7.0 Overview

### 7.1 Planning for a Sustainable Future

The Shire of Dundas is planning for a positive and sustainable future. The Shire seeks to maintain, and where possible, improve service levels into the future while maintaining a healthy financial position.

### 7.2 Assumptions

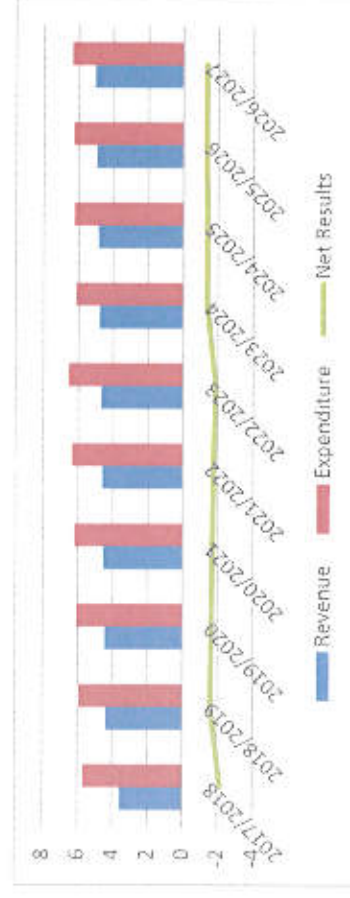
The Plan has been prepared based on the following broad assumptions:

- The Shire population is forecast to remain stable;
- The Shire will maintain its current service levels and, where financially prudent, increase services;
- The level of grants and contributions for capital projects and operations will remain relatively stable over the term; and
- The Regional and State economy will remain stable;
- Assets are expected to be adequately maintained and continue to provide existing levels of service.

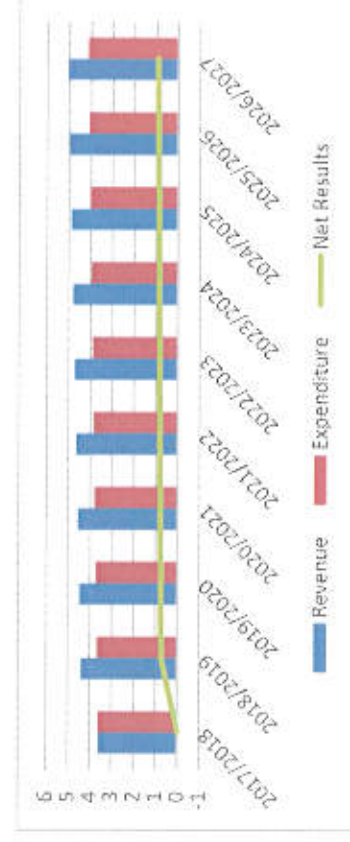
### 7.3 Operation

The chart below shows the operating revenues and expenses over the years as columns and the net result (Operating revenues less Operating expenses) as a line. Over the balance of the Plan, the net result (net loss) fluctuate around \$1.3 to \$2.1 million mainly due to very high depreciation expenses resulting from the revaluation of infrastructure assets. Without depreciation expenses, the average net result is around \$0.75 million. In other words, the Shire could only spend in average \$0.75 million each year for capital renewal and new capital projects without drawing funds out from the reserves.

Graph 1 Forecast Revenue, Expenses and Net Result  
\$ Million



Graph 2 Forecast Revenue, Expenses and Net Result with out Depreciation  
\$ Million





#### Rates Revenue

Rate revenue is forecast to increase with an inflator of 2% per annum except for 2019/20 of 3%. The Shire's rate in dollar value for GRV town site category is the highest in the Goldfield-Esperance region. Any decision about an increase in rate in dollar value of this category, need to be carefully evaluated to ensure equity in the rating of properties across the Shire.

#### Operating Grants

Operating grants are forecast to increase by inflation at 1.5% per annum for the remainder of the Plan. There is a high level of uncertainty in relation to this forecast as the actual level of grants allocation has not been determined and is subject to the amount of Federal funds allocated to WA and the allocation methodology adopted by the WA Local Government Grants Commission.

#### Operating Expenses

Operating expenses are forecast to increase only by inflation at 1.5% per annum for the remainder of the Plan except for 2019/20 at 1%. Employee costs are approximately 50% of the total operating cost other excluding depreciation.

#### 7.4 Employee Cost

The Shire currently employs 26.5 full-time equivalent (FTE) employees to deliver a range of services to the community and to maintain existing assets.

The Shire's Workforce Plan has been considered in the development of this Long Term Financial Plan. Council encourages a work-life balance, multi-skilling, flexibility and effective application of staff capability.

Employee costs are forecast to increase in line with inflation. The total staff cost, including the staff cost applicable for the capital works (staff involved with the construction and renewal of roads), has already exceeded the amount of the revenue generated through rates. As a result, the Shire does not have the capacity to increase staff resources further.

### 7.5 Assets Management Plan

The Shire of Dundas has developed a formal Asset Management Plan for the following asset classes:

- Roads;
- Drainage;
- Buildings;
- Airport;
- Parks and Gardens ; and
- Other Infrastructure.

The Plans set service standards for assets and estimates the financial resources required to renew assets over the next 10 years.

It is predicted that the Shire will experience 35% funding gap in managing life cycle cost of the existing infrastructure assets over next 10 year period. Current challenges associated with the rates revenue could further deteriorate the funding position and that could result in the Shire not being able to maintain an optimal replacement and renewal strategy. This will weaken the Shire's ability to maintain current service standards in medium to long term.

### 7.6 New Capital Work

Have listed below the most significant capital projects planned for next 10 years. These are mainly funded by capital grants. However, the exact timing of these projects will depend on the availability of capital grants as the Shire is not in a position to commit its own resources for these new capital projects.

Project	Timing	Cost (\$)
Woodland Cultural and Visitor Centre	2018 - 2019	2,500,000
Eucla Community Hall	2018 - 2019	870,000
Eucla Airstrip Upgrade	2018 - 2019	3,000,000
Tourist Trail Upgrade	2023 - 2027	1,916,200

### 7.7 Borrowings

Except for the current outstanding debenture that will be settled during the planning period, none planned in the 10 year Plan.

#### 7.8 Cash Reserves

The balance of cash reserves at the end of the planning period is forecast to build up to the current levels of around \$5.4m. .

Declining rate base and increased cost of operations, make it impossible for the Shire to maintain an acceptable level of capital renewal programme without drawing funds out from the reserve funds during early years. However, the Shire will be able to replenish reserve funds during the latter part of the planning period if the Shire successfully resist the inclination to undertake any major project other than the projects included in the 10-year plan.

Hence, the Shire need to critically assess the necessity of new infrastructure assets in line with the affordability of the community considering the life cycle cost of those assets and more importantly future demand.



# Shire of Dundas Long Term Financial Plan 2018/2019 - 2027/2028

## Statement of Projected Comprehensive Income by Nature and Type

	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028
	\$0s	\$0s	\$0s	\$0s	\$0s	\$0s	\$0s	\$0s	\$0s	\$0s
<b>INCOME: REVENUES FROM ORDINARY ACTIVITIES</b>										
EXCLUDING PROFIT ON ASSET DISPOSAL, NON-OPERATING GRANTS, SUBSIDIES & CONTRIBUTIONS										
Rates	2,293,326	2,362,126	2,409,368	2,457,556	2,506,707	2,556,841	2,607,978	2,660,137	2,713,340	2,767,607
Operating Grants, Subsidies & Contributions	908,331	1,689,795	1,715,142	1,740,869	1,766,982	1,793,487	1,820,389	1,847,695	1,875,410	1,903,542
Fees & Charges	257,635	261,500	265,422	269,403	273,444	277,546	281,709	285,935	290,224	294,577
Interest Earnings	158,000	160,370	162,776	165,217	167,695	170,211	172,764	175,355	177,986	180,656
Other Revenue	152,000	154,280	156,594	158,943	161,327	163,747	166,203	168,696	171,227	173,795
<b>Total Revenue</b>	<b>3,769,292</b>	<b>4,673,937</b>	<b>4,756,086</b>	<b>4,839,708</b>	<b>4,924,830</b>	<b>5,011,479</b>	<b>5,099,684</b>	<b>5,189,472</b>	<b>5,280,873</b>	<b>5,373,916</b>
<b>EXPENDITURE: EXPENSES FROM ORDINARY ACTIVITIES</b>										
EXCLUDING LOSS ON ASSET DISPOSAL										
Employee Costs	(1,939,342)	(1,978,129)	(2,017,691)	(2,058,045)	(2,099,206)	(2,141,190)	(2,184,014)	(2,227,694)	(2,272,248)	(2,317,693)
Materials & Contracts	(1,269,432)	(1,294,821)	(1,320,717)	(1,347,131)	(1,374,074)	(1,401,556)	(1,429,587)	(1,458,178)	(1,487,342)	(1,517,089)
Utilities	(223,284)	(227,750)	(232,305)	(236,951)	(241,690)	(246,524)	(251,454)	(256,483)	(261,613)	(266,845)
Insurance	(161,839)	(163,457)	(166,727)	(170,061)	(173,462)	(176,932)	(180,470)	(184,080)	(187,761)	(191,516)
Other Expenditure	(276,610)	(279,376)	(284,964)	(290,663)	(296,476)	(302,406)	(308,454)	(314,623)	(320,915)	(327,334)
Interest Expenses	(11,433)	(10,179)	(8,890)	(7,566)	(6,206)	(4,808)	(3,373)	(1,899)	(384)	-
Depreciation	(2,384,778)	(2,532,833)	(2,566,788)	(2,648,266)	(2,755,141)	(2,481,661)	(2,611,225)	(2,589,189)	(2,584,190)	(2,569,757)
<b>Total Expenditure</b>	<b>(6,266,718)</b>	<b>(6,486,544)</b>	<b>(6,598,081)</b>	<b>(6,758,683)</b>	<b>(6,946,255)</b>	<b>(6,755,076)</b>	<b>(6,968,576)</b>	<b>(7,032,145)</b>	<b>(7,114,453)</b>	<b>(7,190,234)</b>
<b>Sub-total</b>	<b>(2,497,426)</b>	<b>(1,812,608)</b>	<b>(1,841,996)</b>	<b>(1,918,975)</b>	<b>(2,021,425)</b>	<b>(1,743,597)</b>	<b>(1,868,893)</b>	<b>(1,842,673)</b>	<b>(1,833,580)</b>	<b>(1,816,318)</b>
Non-Operating Grants, Subsidies & Contributions	4,943,776	822,017	488,663	305,138	305,138	892,103	650,011	733,703	381,886	305,138
Profit on Asset Disposals	-	-	-	-	-	-	-	-	-	-
<b>Sub-total</b>	<b>4,943,776</b>	<b>822,017</b>	<b>488,663</b>	<b>305,138</b>	<b>305,138</b>	<b>892,103</b>	<b>650,011</b>	<b>733,703</b>	<b>381,886</b>	<b>305,138</b>
<b>NET RESULT</b>	<b>2,446,350</b>	<b>(990,591)</b>	<b>(1,353,332)</b>	<b>(1,613,837)</b>	<b>(1,716,287)</b>	<b>(851,494)</b>	<b>(1,218,882)</b>	<b>(1,108,970)</b>	<b>(1,451,695)</b>	<b>(1,511,180)</b>
<b>Other Comprehensive Income/ Expenses</b>										
Provision expense	-	(8,258)	(8,452)	(8,650)	(8,854)	(9,064)	(9,280)	(9,502)	(9,729)	(9,964)
Total Other Comprehensive Income/ Expenses	-	(8,258)	(8,452)	(8,650)	(8,854)	(9,064)	(9,280)	(9,502)	(9,729)	(9,964)
<b>TOTAL COMPREHENSIVE INCOME</b>	<b>2,446,350</b>	<b>(998,849)</b>	<b>(1,361,784)</b>	<b>(1,622,487)</b>	<b>(1,725,141)</b>	<b>(860,558)</b>	<b>(1,228,162)</b>	<b>(1,118,472)</b>	<b>(1,461,424)</b>	<b>(1,521,144)</b>

# Shire of Dundas Long Term Financial Plan 2018/2019 - 2027/2028

## Statement of Projected Comprehensive Income by Program

	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028
	\$0s	\$0s	\$0s	\$0s	\$0s	\$0s	\$0s	\$0s	\$0s	\$0s
<b>INCOME: REVENUES FROM ORDINARY ACTIVITIES</b>										
<b>EXCLUDING PROFIT ON ASSET DISPOSAL AND NON-OPERATING GRANTS, SUBSIDIES &amp; CONTRIBUTIONS</b>										
Governance	21,000	26,040	26,498	26,964	27,438	27,921	28,412	28,912	29,422	29,940
General Purpose Funding	3,000,738	3,720,927	3,786,326	3,852,897	3,920,663	3,989,645	4,059,865	4,131,345	4,204,110	4,278,181
Law, Order, Public Safety	15,800	19,592	19,936	20,287	20,644	21,007	21,377	21,753	22,136	22,526
Health	4,000	4,960	5,047	5,136	5,226	5,318	5,412	5,507	5,604	5,703
Education and Welfare	90,000	111,600	113,562	115,538	117,591	119,660	121,766	123,910	126,092	128,314
Housing	26,600	32,984	33,564	34,154	34,755	35,366	35,989	36,622	37,267	37,924
Community Amenities	171,935	213,200	216,947	220,762	224,644	228,597	232,620	236,716	240,885	245,129
Recreation and Culture	9,500	11,780	11,987	12,198	12,412	12,631	12,853	13,079	13,310	13,544
Transport	221,219	274,312	279,134	284,041	289,037	294,123	299,299	304,569	309,933	315,394
Economic Services	178,500	221,341	225,231	229,191	233,222	237,325	241,503	245,755	250,083	254,489
Other Property and Services	30,000	37,200	37,854	38,519	39,197	39,887	40,589	41,303	42,031	42,771
<b>Total Revenue</b>	<b>3,769,292</b>	<b>4,673,937</b>	<b>4,756,086</b>	<b>4,839,708</b>	<b>4,924,830</b>	<b>5,011,479</b>	<b>5,099,684</b>	<b>5,189,472</b>	<b>5,280,873</b>	<b>5,373,916</b>
<b>EXPENDITURE: EXPENSES FROM ORDINARY ACTIVITIES</b>										
<b>EXCLUDING LOSS ON ASSET DISPOSAL AND FINANCE COSTS</b>										
Governance	(655,115)	(678,269)	(690,085)	(707,043)	(726,830)	(706,954)	(729,465)	(736,277)	(745,055)	(753,032)
General Purpose Funding	(419,861)	(434,700)	(442,273)	(453,142)	(465,823)	(453,085)	(467,511)	(471,877)	(477,503)	(482,616)
Law, Order, Public Safety	(128,141)	(132,670)	(134,981)	(138,298)	(142,169)	(138,281)	(142,684)	(144,016)	(145,733)	(147,294)
Health	(175,815)	(182,029)	(185,200)	(189,751)	(195,061)	(189,727)	(195,768)	(197,597)	(199,953)	(202,093)
Education and Welfare	(260,297)	(269,497)	(274,192)	(280,930)	(288,792)	(280,894)	(289,838)	(292,545)	(296,033)	(299,202)
Housing	(110,664)	(134,575)	(116,571)	(119,436)	(122,778)	(119,421)	(123,223)	(124,374)	(125,857)	(127,204)
Community Amenities	(567,113)	(587,156)	(597,385)	(612,066)	(629,195)	(611,989)	(631,475)	(637,372)	(644,972)	(651,877)
Recreation and Culture	(1,279,144)	(1,324,353)	(1,347,425)	(1,380,537)	(1,419,172)	(1,380,363)	(1,424,315)	(1,437,616)	(1,454,757)	(1,470,332)
Transport	(2,045,293)	(2,117,581)	(2,154,472)	(2,207,416)	(2,269,192)	(2,207,139)	(2,277,416)	(2,298,684)	(2,326,091)	(2,350,994)
Economic Services	(417,491)	(432,246)	(439,777)	(450,584)	(463,194)	(450,527)	(464,872)	(469,214)	(474,808)	(479,891)
Other Property and Services	(196,351)	(203,291)	(206,832)	(211,915)	(217,845)	(211,888)	(218,635)	(220,677)	(223,308)	(225,699)
<b>Total Expenditure</b>	<b>(6,255,285)</b>	<b>(6,476,367)</b>	<b>(6,589,193)</b>	<b>(6,751,118)</b>	<b>(6,940,050)</b>	<b>(6,750,268)</b>	<b>(6,965,204)</b>	<b>(7,030,248)</b>	<b>(7,114,070)</b>	<b>(7,190,235)</b>
<b>Net Result from Operating Activities</b>	<b>(2,485,993)</b>	<b>(1,802,430)</b>	<b>(1,833,107)</b>	<b>(1,911,410)</b>	<b>(2,015,220)</b>	<b>(1,738,789)</b>	<b>(1,865,520)</b>	<b>(1,840,776)</b>	<b>(1,833,197)</b>	<b>(1,816,319)</b>



# Shire of Dundas Long Term Financial Plan 2018/2019 - 2027/2028 Statement of Projected Comprehensive Income by Program

	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028
	\$0s	\$0s	\$0s	\$0s	\$0s	\$0s	\$0s	\$0s	\$0s	\$0s
<b>FINANCE COSTS</b>										
Health	(11,433)	(10,179)	(8,890)	(7,566)	(6,206)	(4,808)	(3,373)	(1,899)	(384)	-
Sub-total	(11,433)	(10,179)	(8,890)	(7,566)	(6,206)	(4,808)	(3,373)	(1,899)	(384)	-
<b>NON-OPERATING GRANTS, SUBSIDIES, CONTRIBUTIONS</b>										
Recreation and Culture	190,000	45,000								
Transport	3,474,558	777,017	488,663	305,138	305,138	305,138	305,138	305,138	305,138	305,138
Economic Services	1,279,218					586,965	344,873	478,565	76,748	
Sub-total	4,943,776	822,017	488,663	305,138	305,138	892,103	650,011	733,703	381,886	305,138
<b>PROFIT / (LOSS) ON DISPOSAL OF ASSETS</b>										
Transport	-	-	-	-	-	-	-	-	-	-
Sub-total	-	-	-	-	-	-	-	-	-	-
<b>NET RESULT</b>	<b>2,446,350</b>	<b>(990,592)</b>	<b>(1,353,333)</b>	<b>(1,613,838)</b>	<b>(1,716,288)</b>	<b>(851,495)</b>	<b>(1,218,883)</b>	<b>(1,108,371)</b>	<b>(1,451,696)</b>	<b>(1,511,181)</b>
<b>OTHER COMPREHENSIVE INCOME</b>										
Changes in Valuation of non-current assets	-	(8,258)	(8,452)	(8,650)	(8,854)	(9,064)	(9,280)	(9,502)	(9,729)	(9,964)
Total Other Comprehensive Income	-	(8,258)	(8,452)	(8,650)	(8,854)	(9,064)	(9,280)	(9,502)	(9,729)	(9,964)
<b>TOTAL COMPREHENSIVE INCOME</b>	<b>2,446,350</b>	<b>(998,850)</b>	<b>(1,361,785)</b>	<b>(1,622,488)</b>	<b>(1,725,142)</b>	<b>(860,559)</b>	<b>(1,228,163)</b>	<b>(1,118,473)</b>	<b>(1,461,425)</b>	<b>(1,521,145)</b>



# Shire of Dundas Long Term Financial Plan 2018/2019 - 2027/2028

## Statement of Projected Cash Flows

	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028
	\$0s	\$0s	\$0s	\$0s	\$0s	\$0s	\$0s	\$0s	\$0s	\$0s
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>										
<b>RECEIPTS</b>										
Rates	2,293,326	2,407,992	2,456,152	2,505,275	2,555,381	2,606,488	2,658,618	2,711,790	2,766,026	2,821,347
Operating Grants, Subsidies & Contributions	908,331	1,689,795	1,715,142	1,740,869	1,766,982	1,793,487	1,820,389	1,847,695	1,875,410	1,903,542
Fees & Charges	257,635	261,500	265,422	269,403	273,444	277,546	281,709	285,935	290,224	294,577
Interest Earnings	158,000	160,370	162,776	165,217	167,695	170,211	172,764	175,355	177,986	180,656
Other Revenue	152,000	154,280	156,594	158,943	161,327	163,747	166,203	168,696	171,227	173,795
Net Movement Receivables	203,380	(10,361)	(10,620)	(10,885)	(11,157)	(11,436)	(11,722)	(12,015)	(12,316)	(12,624)
Sub-total	3,972,672	4,663,576	4,745,466	4,828,823	4,913,672	5,000,043	5,087,962	5,177,457	5,268,557	5,361,293
<b>PAYMENTS</b>										
Employee Costs	(1,939,342)	(1,978,129)	(2,017,691)	(2,058,045)	(2,099,206)	(2,141,190)	(2,184,014)	(2,227,694)	(2,272,248)	(2,317,693)
Materials & Contracts	(1,269,432)	(1,294,821)	(1,320,717)	(1,347,131)	(1,374,074)	(1,401,556)	(1,429,587)	(1,458,178)	(1,487,342)	(1,517,089)
Utilities (gas, electricity, water, etc.)	(223,284)	(227,750)	(232,305)	(236,951)	(241,690)	(246,524)	(251,454)	(256,483)	(261,613)	(266,845)
Insurance	(161,839)	(163,457)	(166,727)	(170,061)	(173,462)	(176,932)	(180,470)	(184,080)	(187,761)	(191,516)
Other Expenditure	(276,610)	(279,376)	(284,964)	(290,663)	(296,476)	(302,406)	(308,454)	(314,623)	(320,915)	(327,334)
Sub-total	(3,870,507)	(3,943,533)	(4,022,403)	(4,102,851)	(4,184,908)	(4,268,607)	(4,353,979)	(4,441,058)	(4,529,879)	(4,620,477)
Net Cash Provided by (Used in) Operating Activities	102,165	720,043	723,063	725,971	728,764	731,436	733,983	736,399	738,678	740,816
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>										
Payments for Buildings	(3,388,860)	(108,000)	(57,000)	(74,000)	(50,000)	-	(105,000)	(35,000)	(73,000)	(30,000)
Payments for Plant & Equipment	-	(516,864)	(350,441)	(402,936)	(501,865)	(390,375)	(518,250)	(214,829)	(186,524)	(276,083)
Payments for Infrastructure - Roads	(1,052,454)	(1,165,525)	(732,995)	(457,707)	(457,707)	(457,707)	(457,707)	(457,707)	(457,707)	(457,707)
Payments for Infrastructure - Drainage	-	(60,000)	(30,000)	(17,000)	(40,000)	-	(20,000)	(12,000)	(15,000)	-
Payments for Infrastructure - Parks, Gardens and Reserves	-	(60,000)	(50,000)	(50,000)	(25,000)	(20,000)	(25,000)	(25,000)	(25,000)	-
Payments for Infrastructure - Footpaths and Cycleways	-	(99,150)	(49,950)	(57,450)	(98,850)	(113,250)	(46,800)	(47,400)	(43,350)	(61,950)
Payments for Infrastructure - Airports	(3,077,617)	-	-	-	-	-	(459,830)	(571,420)	(102,330)	-
Payments for Infrastructure - Other	(150,000)	(147,500)	-	-	-	(782,620)	(459,830)	(571,420)	(102,330)	-
Grants / Contributions for the Development of Assets	4,943,776	822,017	488,663	305,138	305,138	892,103	650,011	733,703	381,886	305,138
Proceeds from Sale of Assets	-	95,000	65,000	50,000	100,000	40,000	115,000	42,500	80,000	55,000
Net Cash Provided by (Used in) Investing Activities	(2,735,155)	(1,440,023)	(741,723)	(778,955)	(843,284)	(831,849)	(867,576)	(587,153)	(441,025)	(465,602)
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>										
Interest Paid on Loans	(11,433)	(10,179)	(8,890)	(7,566)	(6,206)	(4,808)	(3,373)	(1,899)	(384)	-
Payments on Loans	(45,983)	(47,238)	(48,527)	(49,851)	(51,211)	(52,608)	(54,044)	(55,518)	(57,000)	-
Net Cash Provided by (Used in) Financing Activities	(57,417)	(57,417)	(57,417)	(57,417)	(57,417)	(57,417)	(57,417)	(57,417)	(57,417)	-
NET INCREASE (DECREASE) IN CASH HELD	(2,690,407)	(777,396)	(76,077)	(110,400)	(171,937)	(157,829)	(191,010)	(91,829)	(268,945)	(275,214)
Cash at Beginning of Year	7,659,412	4,969,005	4,191,610	4,115,533	4,005,132	3,833,196	3,675,366	3,484,356	3,576,186	3,845,130
Cash at the End of Year	4,969,005	4,191,610	4,115,533	4,005,132	3,833,196	3,675,366	3,484,356	3,576,186	3,845,130	4,120,344

# Shire of Dundas Long Term Financial Plan 2018/2019 - 2027/2028 Statement of Projected Financial Position

	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028
	\$0s	\$0s	\$0s	\$0s	\$0s	\$0s	\$0s	\$0s	\$0s	\$0s	\$0s
<b>ASSETS</b>											
<b>CURRENT ASSETS</b>											
Cash and Cash Equivalents	7,659,412	4,969,005	4,191,610	4,115,533	4,005,132	3,833,196	3,675,366	3,484,356	3,576,186	3,845,130	4,120,344
Receivables	617,812	414,432	434,793	435,413	446,298	457,455	468,892	480,614	492,629	504,945	517,569
<b>Total Current Assets</b>	<b>8,277,224</b>	<b>5,383,437</b>	<b>4,616,402</b>	<b>4,550,945</b>	<b>4,451,430</b>	<b>4,290,651</b>	<b>4,144,258</b>	<b>3,964,970</b>	<b>4,068,815</b>	<b>4,350,075</b>	<b>4,637,913</b>
<b>NON-CURRENT ASSETS</b>											
Receivables	47,861	47,861	47,861	47,861	47,861	47,861	47,861	47,861	47,861	47,861	47,861
Land	547,000	547,000	547,000	547,000	547,000	547,000	547,000	547,000	547,000	547,000	547,000
Investment Property											
Buildings	9,934,061	12,878,032	12,537,535	12,144,135	11,765,263	11,360,722	10,906,181	10,553,134	10,128,918	9,740,265	9,307,609
Furniture and Equipment	111,305	75,706	30,106	26,347	26,347	26,347	26,347	26,347	26,347	26,347	26,347
Plant and Equipment	1,973,028	1,594,211	1,538,021	1,296,365	1,057,320	780,447	775,149	730,904	517,567	265,578	158,263
Property, plant and equipment - GVRDC JV.	76,050	76,050	76,050	76,050	76,050	76,050	76,050	76,050	76,050	76,050	76,050
Infrastructure - Roads	40,758,280	40,725,927	40,776,404	40,375,333	39,687,099	38,986,989	38,275,004	37,551,143	36,815,407	36,067,795	35,308,308
Infrastructure - Drainage	654,701	646,517	697,583	718,275	725,753	755,732	745,711	755,440	757,018	761,410	750,801
Infrastructure - Parks, Gardens and Reserves	1,245,535	1,165,994	1,142,621	1,106,055	1,066,296	999,941	927,308	858,079	787,253	714,831	617,409
Infrastructure - Footpaths and Cycleways	1,966,567	1,877,515	1,883,124	1,837,270	1,796,316	1,792,285	1,797,525	1,734,197	1,669,322	1,598,434	1,543,340
Infrastructure - Airports	4,943,200	7,920,557	7,820,297	7,720,036	7,619,776	7,519,516	7,419,256	7,318,996	7,218,735	7,118,475	7,018,215
Infrastructure - Other Work in Progress	3,690,680	3,687,053	3,675,026	3,515,498	3,355,971	3,196,444	3,788,232	4,038,837	4,378,175	4,244,330	4,008,154
<b>Total Non-Current Assets</b>	<b>65,948,268</b>	<b>71,242,422</b>	<b>70,971,628</b>	<b>69,635,226</b>	<b>68,071,053</b>	<b>66,464,334</b>	<b>65,706,625</b>	<b>64,612,987</b>	<b>63,344,654</b>	<b>61,583,375</b>	<b>59,784,358</b>
<b>TOTAL ASSETS</b>	<b>74,225,492</b>	<b>76,625,859</b>	<b>75,588,030</b>	<b>74,186,171</b>	<b>72,522,483</b>	<b>70,754,985</b>	<b>69,850,883</b>	<b>68,577,958</b>	<b>67,413,469</b>	<b>65,933,450</b>	<b>64,422,271</b>



# Shire of Dundas Long Term Financial Plan 2018/2019 - 2027/2028 Statement of Projected Financial Position

	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028
	\$0s	\$0s	\$0s	\$0s	\$0s	\$0s	\$0s	\$0s	\$0s	\$0s	\$0s
<b>LIABILITIES</b>											
<b>CURRENT LIABILITIES</b>											
Payables	653,854	653,854	653,854	653,854	653,854	653,854	653,854	653,854	653,854	653,854	653,854
Current Portion of Long Term Borrowings (all)	45,983	45,983	47,238	48,527	49,851	51,211	52,608	54,044	55,518	57,000	-
Provisions	365,782	365,782	373,098	380,560	388,171	395,934	403,853	411,930	420,169	428,572	437,143
GST Payable	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Liabilities</b>	<b>1,065,619</b>	<b>1,065,619</b>	<b>1,074,190</b>	<b>1,082,940</b>	<b>1,091,876</b>	<b>1,100,999</b>	<b>1,110,315</b>	<b>1,119,827</b>	<b>1,129,541</b>	<b>1,140,426</b>	<b>1,150,997</b>
<b>NON-CURRENT LIABILITIES</b>											
Payables	-	-	-	-	-	-	-	-	-	-	-
Long Term Borrowings	387,321	341,338	292,845	243,029	191,854	139,283	85,278	29,799	(27,194)	(28,324)	0
Provisions	18,849	18,849	19,791	20,781	21,820	22,911	24,057	25,259	26,522	27,849	29,241
<b>Total Non-Current Liabilities</b>	<b>406,170</b>	<b>360,187</b>	<b>312,636</b>	<b>263,810</b>	<b>213,674</b>	<b>162,194</b>	<b>109,334</b>	<b>55,058</b>	<b>(671)</b>	<b>(476)</b>	<b>29,241</b>
<b>TOTAL LIABILITIES</b>	<b>1,471,789</b>	<b>1,425,806</b>	<b>1,386,826</b>	<b>1,346,751</b>	<b>1,305,550</b>	<b>1,263,194</b>	<b>1,219,650</b>	<b>1,174,886</b>	<b>1,128,869</b>	<b>1,110,274</b>	<b>1,120,238</b>
<b>NET ASSETS</b>	<b>72,753,703</b>	<b>75,200,053</b>	<b>74,201,204</b>	<b>72,839,420</b>	<b>71,216,933</b>	<b>69,491,792</b>	<b>68,631,234</b>	<b>67,403,072</b>	<b>66,284,600</b>	<b>64,823,176</b>	<b>63,302,032</b>
<b>NET CURRENT ASSETS</b>											
Cash and Cash Equivalents	7,659,412	4,969,005	4,191,610	4,115,533	4,005,132	3,833,196	3,675,366	3,484,356	3,276,186	3,045,130	2,814,344
Receivables	617,812	434,432	424,793	435,413	446,298	457,455	468,892	480,614	492,679	504,945	517,569
<b>Total Current Assets</b>	<b>8,277,224</b>	<b>5,383,437</b>	<b>4,616,402</b>	<b>4,550,945</b>	<b>4,451,430</b>	<b>4,290,651</b>	<b>4,144,258</b>	<b>3,964,970</b>	<b>4,068,815</b>	<b>4,350,075</b>	<b>4,637,913</b>
<b>CURRENT LIABILITIES</b>											
Payables	653,854	653,854	653,854	653,854	653,854	653,854	653,854	653,854	653,854	653,854	653,854
Current Portion of Long Term Borrowings	45,983	45,983	47,238	48,527	49,851	51,211	52,608	54,044	55,518	57,000	-
Provisions	365,782	365,782	373,098	380,560	388,171	395,934	403,853	411,930	420,169	428,572	437,143
<b>Total Current Liabilities</b>	<b>1,065,619</b>	<b>1,065,619</b>	<b>1,074,190</b>	<b>1,082,940</b>	<b>1,091,876</b>	<b>1,100,999</b>	<b>1,110,315</b>	<b>1,119,827</b>	<b>1,129,541</b>	<b>1,140,426</b>	<b>1,150,997</b>
<b>NET CURRENT ASSETS</b>	<b>7,211,605</b>	<b>4,317,818</b>	<b>3,542,213</b>	<b>3,468,005</b>	<b>3,359,555</b>	<b>3,189,652</b>	<b>3,033,943</b>	<b>2,845,143</b>	<b>2,939,274</b>	<b>3,209,325</b>	<b>3,546,916</b>
LESS: Restricted Reserves	(6,028,478)	(4,376,478)	(3,675,247)	(3,536,290)	(3,288,355)	(3,107,450)	(3,084,355)	(3,035,942)	(3,061,111)	(3,189,821)	(3,472,180)
ADD: Restricted Municipal Reserves	-	-	-	-	-	-	-	-	-	-	-
ADD: Current Long Term Borrowings	45,983	46,018	47,238	48,527	49,851	51,211	52,608	54,044	55,518	57,000	-
<b>OPENING/CLOSING FUNDS</b>	<b>1,229,110</b>	<b>(12,641)</b>	<b>(85,797)</b>	<b>(19,758)</b>	<b>121,051</b>	<b>133,713</b>	<b>2,196</b>	<b>(136,756)</b>	<b>(66,319)</b>	<b>77,829</b>	<b>74,736</b>



# Shire of Dundas Long Term Financial Plan 2018/2019 - 2027/2028 Statement of Projected Changes in Equity

	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028
	\$0s	\$0s	\$0s	\$0s	\$0s	\$0s	\$0s	\$0s	\$0s	\$0s
<b>EQUITY</b>										
<b>RETAINED SURPLUS</b>										
Balance 1 July	28,970,867	33,069,217	32,771,597	31,548,771	30,174,220	28,630,283	27,792,519	26,612,770	25,469,130	23,878,996
Net Total Comprehensive Income	2,446,350	(998,849)	(1,361,784)	(1,622,487)	(1,725,141)	(860,558)	(1,228,162)	(1,118,472)	(1,461,424)	(1,521,144)
Transfer from / (to) reserves	1,652,000	701,230	138,958	247,936	181,205	22,795	48,413	(25,169)	(128,710)	(282,359)
<b>Balance 30 June</b>	<b>33,069,217</b>	<b>32,771,597</b>	<b>31,548,771</b>	<b>30,174,220</b>	<b>28,630,283</b>	<b>27,792,519</b>	<b>26,612,770</b>	<b>25,469,130</b>	<b>23,878,996</b>	<b>22,075,493</b>
<b>CASH BACKED RESERVES</b>										
Balance 1 July	6,028,478	4,376,478	3,675,247	3,536,290	3,288,355	3,107,150	3,084,355	3,035,942	3,061,111	3,189,821
Transfer (from) / to Reserve	(1,652,000)	(701,230)	(138,958)	(247,936)	(181,205)	(22,795)	(48,413)	25,169	128,710	282,359
<b>Balance 30 June</b>	<b>4,376,478</b>	<b>3,675,247</b>	<b>3,536,290</b>	<b>3,288,355</b>	<b>3,107,150</b>	<b>3,084,355</b>	<b>3,035,942</b>	<b>3,061,111</b>	<b>3,189,821</b>	<b>3,472,180</b>
<b>ASSET REVALUATION RESERVE</b>										
Balance 1 July	49,645,756	49,645,756	49,645,756	49,645,756	49,645,756	49,645,756	49,645,756	49,645,756	49,645,756	49,645,756
Revaluation Reserve Movements	-	-	-	-	-	-	-	-	-	-
<b>Balance 30 June</b>	<b>49,645,756</b>	<b>49,645,756</b>	<b>49,645,756</b>	<b>49,645,756</b>	<b>49,645,756</b>	<b>49,645,756</b>	<b>49,645,756</b>	<b>49,645,756</b>	<b>49,645,756</b>	<b>49,645,756</b>
<b>TOTAL EQUITY</b>										
Balance 30 June	87,091,450	86,092,600	84,730,817	83,108,330	81,383,188	80,522,630	79,294,468	78,175,997	76,714,572	75,193,429
<b>Net Assets as Balance Sheet</b>	<b>75,200,053</b>	<b>74,201,204</b>	<b>72,839,420</b>	<b>71,216,933</b>	<b>69,491,792</b>	<b>68,631,234</b>	<b>67,403,072</b>	<b>66,284,600</b>	<b>64,823,176</b>	<b>63,302,032</b>

# Shire of Dundas Long Term Financial Plan 2018/2019 - 2027/2028 Projected Rate Setting Statement

	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028
	\$0s	\$0s	\$0s	\$0s	\$0s	\$0s	\$0s	\$0s	\$0s	\$0s
<b>REVENUES</b>										
Rate Levies (Under adopted assumptions)	2,293,326	2,407,992	2,456,152	2,505,275	2,555,381	2,606,488	2,658,618	2,711,790	2,766,026	2,821,347
Other Revenue	1,475,966	2,265,944	2,299,934	2,334,433	2,369,449	2,404,991	2,441,066	2,477,682	2,514,847	2,552,570
<b>Revenues Sub-total</b>	<b>3,769,292</b>	<b>4,673,937</b>	<b>4,756,086</b>	<b>4,839,708</b>	<b>4,924,830</b>	<b>5,011,479</b>	<b>5,099,684</b>	<b>5,189,472</b>	<b>5,280,873</b>	<b>5,373,916</b>
<b>EXPENSES</b>										
All Operating Expenses	(6,766,718)	(6,486,544)	(6,598,081)	(6,758,683)	(6,946,255)	(6,755,076)	(6,968,576)	(7,032,145)	(7,114,453)	(7,190,234)
<b>Net Operating Profit/(Loss)</b>	<b>(2,497,426)</b>	<b>(1,812,608)</b>	<b>(1,841,996)</b>	<b>(1,918,975)</b>	<b>(2,021,425)</b>	<b>(1,743,597)</b>	<b>(1,868,893)</b>	<b>(1,842,673)</b>	<b>(1,833,580)</b>	<b>(1,816,318)</b>
<b>NON CASH ITEMS</b>										
(Profit)/Loss on Asset Disposals	-	(7,316)	(7,462)	(7,611)	(7,763)	(7,919)	(8,077)	(8,239)	(8,403)	(8,571)
Movements in Provisions and Accruals	-	2,532,833	2,566,788	2,648,266	2,755,141	2,481,661	2,611,225	2,589,189	2,584,190	2,569,757
Depreciation on Assets	2,384,778	2,525,518	2,559,326	2,640,655	2,747,377	2,473,742	2,603,148	2,580,950	2,575,787	2,561,186
<b>Sub-total</b>	<b>(112,648)</b>	<b>720,226</b>	<b>724,793</b>	<b>729,291</b>	<b>733,716</b>	<b>738,064</b>	<b>742,332</b>	<b>746,515</b>	<b>750,610</b>	<b>753,439</b>
<b>CAPITAL EXPENDITURE AND REVENUE</b>										
Buildings	(3,388,860)	(108,000)	(57,000)	(74,000)	(50,000)	-	(105,000)	(35,000)	(73,000)	(30,000)
Plant and Equipment	-	(515,864)	(350,441)	(402,936)	(501,865)	(390,375)	(518,250)	(214,829)	(186,524)	(276,083)
Infrastructure - Roads	(1,052,454)	(1,165,525)	(732,995)	(457,707)	(457,707)	(457,707)	(457,707)	(457,707)	(457,707)	(457,707)
Infrastructure - Drainage	-	(60,000)	(30,000)	(17,000)	(40,000)	-	(20,000)	(12,000)	(15,000)	-
Infrastructure - Parks, Gardens and Reserves	-	(60,000)	(50,000)	(50,000)	(25,000)	(20,000)	(25,000)	(25,000)	(25,000)	-
Infrastructure - Footpaths and Cycleways	-	(99,150)	(49,950)	(57,450)	(98,850)	(113,250)	(46,800)	(47,400)	(43,350)	(61,950)
Infrastructure - Airports	(3,077,617)	-	-	-	-	-	(459,830)	(571,420)	(102,330)	-
Infrastructure - Other	(150,000)	(147,500)	(48,527)	(49,851)	(51,211)	(52,608)	(54,044)	(55,518)	(28,324)	-
Repayment of Loans	(45,983)	(47,238)	488,663	305,138	305,138	892,103	650,011	733,703	381,886	305,138
Grants / Contributions for the Development of Assets	4,943,776	822,017	65,000	50,000	100,000	40,000	115,000	42,500	80,000	55,000
Proceeds Disposal of Assets	-	95,000	65,000	50,000	100,000	40,000	115,000	42,500	80,000	55,000
Movements in Cash Backed Leave Reserve	1,652,035	701,195	138,958	247,935	181,205	22,795	48,413	(25,169)	(128,710)	(282,359)
<b>Net Cash From Investing Activities</b>	<b>(1,129,103)</b>	<b>(786,065)</b>	<b>(651,292)</b>	<b>(580,870)</b>	<b>(713,291)</b>	<b>(861,663)</b>	<b>(873,207)</b>	<b>(667,840)</b>	<b>(598,059)</b>	<b>(747,961)</b>
<b>ESTIMATED SURPLUS/(DEFICIT) JULY 1 B/FWD</b>	<b>1,229,110</b>	<b>(12,641)</b>	<b>(85,797)</b>	<b>(19,758)</b>	<b>121,051</b>	<b>133,713</b>	<b>2,196</b>	<b>(136,756)</b>	<b>(66,319)</b>	<b>77,829</b>
<b>ESTIMATED SURPLUS/(DEFICIT) JUNE 30 C/FWD</b>	<b>(12,641)</b>	<b>(85,797)</b>	<b>(19,758)</b>	<b>121,051</b>	<b>133,713</b>	<b>2,196</b>	<b>(136,756)</b>	<b>(66,319)</b>	<b>77,829</b>	<b>74,736</b>
<b>CONTROL = 0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>(0)</b>



# Shire of Dundas Long Term Financial Plan 2018/2019 - 2027/2028

## Loan Repayment Schedule

	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028
	\$0s	\$0s	\$0s	\$0s	\$0s	\$0s	\$0s	\$0s	\$0s	\$0s
<b>LOAN INTEREST REPAYMENTS</b>										
Health										
Doctor's House Loan	11,433	10,179	8,890	7,566	6,206	4,808	3,373	1,899	384	-
Total Interest Paid on Council Loans	11,433	10,179	8,890	7,566	6,206	4,808	3,373	1,899	384	-
Total Interest Paid	11,433	10,179	8,890	7,566	6,206	4,808	3,373	1,899	384	-
<b>LOAN PRINCIPAL REPAYMENTS</b>										
Health										
Doctor's House Loan										
Opening	433,305	387,321	340,083	291,556	241,705	190,494	137,886	83,842	28,324	0
New Proceeds	-	-	-	-	-	-	-	-	-	-
Principal Paid	45,983	47,238	48,527	49,851	51,211	52,608	54,044	55,518	28,324	-
Principal Outstanding	387,321	340,083	291,556	241,705	190,494	137,886	83,842	28,324	0	0
Net Movement	(45,983)	(47,238)	(48,527)	(49,851)	(51,211)	(52,608)	(54,044)	(55,518)	(28,324)	-
Totals - All Loans										
Opening	433,305	387,321	340,083	291,556	241,705	190,494	137,886	83,842	28,324	0
New Proceeds	-	-	-	-	-	-	-	-	-	-
Principal Paid	45,983	47,238	48,527	49,851	51,211	52,608	54,044	55,518	28,324	-
Principal Outstanding	387,321	340,083	291,556	241,705	190,494	137,886	83,842	28,324	0	0
Net Movement	(45,983)	(47,238)	(48,527)	(49,851)	(51,211)	(52,608)	(54,044)	(55,518)	(28,324)	-



# Shire of Dundas Long Term Financial Plan 2018/2019 - 2027/2028

## Key Performance Indicators

Ratios as per Regulation 50 of the Local Government (Financial Management) Regulations 1996\*\*

	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028
	\$0s	\$0s	\$0s	\$0s	\$0s	\$0s	\$0s	\$0s	\$0s	\$0s
<b>OPERATING SURPLUS RATIO</b>										
Operating Revenue	3,769,292	4,673,937	4,756,086	4,839,708	4,924,830	5,011,479	5,099,684	5,189,472	5,280,873	5,373,916
Less Operating Exp incl Interest & depreciation	(6,266,718)	(6,485,544)	(6,598,081)	(6,758,683)	(6,946,255)	(6,755,076)	(6,968,576)	(7,032,145)	(7,114,453)	(7,190,234)
= Net Operating Surplus	(2,497,426)	1,812,608	1,841,996	1,918,975	2,021,425	1,743,597	1,868,893	1,842,673	1,833,580	1,816,318
Divided by Own Source Revenue (Rates)	2,550,961	2,669,492	2,771,574	2,774,679	2,828,825	2,884,034	2,940,327	2,997,725	3,056,250	3,115,924
Ratio Target > or = 1%	-98%	-68%	-68%	-69%	-71%	-60%	-64%	-61%	-60%	-58%
<b>CURRENT RATIO</b>										
Current Assets	5,383,437	4,616,402	4,550,945	4,451,430	4,290,651	4,144,258	3,964,970	4,068,815	4,350,075	4,637,913
Less Restricted Assets	(4,376,478)	(3,675,247)	(3,536,290)	(3,288,355)	(3,107,150)	(3,084,355)	(3,035,942)	(3,061,111)	(3,189,821)	(3,472,180)
= Net Current Assets	1,006,959	941,155	1,014,655	1,163,076	1,183,501	1,059,903	929,028	1,007,704	1,160,255	1,165,733
Divided by Current Liabilities less	1,065,619	1,074,190	1,082,940	1,091,876	1,100,999	1,110,315	1,119,827	1,129,541	1,110,750	1,090,997
Current Liabilities ass'd with Restricted Assets	(359,988)	(367,188)	(374,532)	(382,022)	(389,663)	(397,456)	(405,405)	(413,513)	(421,784)	(430,219)
= Net Current Liabilities	705,631	707,002	708,409	709,853	711,336	712,859	714,422	716,027	688,967	660,778
Ratio Target > or = to 1:1	1.43	1.33	1.43	1.64	1.66	1.49	1.30	1.41	1.68	1.76
Assume Provision same as Leave Cash Reserve	359,988	367,188	374,532	382,022	389,663	397,456	405,405	413,513	421,784	430,219
<b>RATES COVERAGE RATIO</b>										
Total Rates Revenue	2,293,326	2,407,992	2,456,152	2,505,275	2,555,381	2,606,488	2,658,618	2,711,790	2,766,026	2,821,347
Divided by Total Expenses	6,266,718	6,485,544	6,598,081	6,758,683	6,946,255	6,755,076	6,968,576	7,032,145	7,114,453	7,190,234
Ratio Target > or = to 40%	37%	37%	37%	37%	37%	39%	38%	39%	39%	39%
<b>DEBT SERVICE COVERAGE RATIO</b>										
Operating Surplus before Interest & Depreciation	3,769,292	4,673,937	4,756,086	4,839,708	4,924,830	5,011,479	5,099,684	5,189,472	5,280,873	5,373,916
= Operating Revenue	(6,266,718)	(6,485,544)	(6,598,081)	(6,758,683)	(6,946,255)	(6,755,076)	(6,968,576)	(7,032,145)	(7,114,453)	(7,190,234)
Less Operating Expenses	2,396,211	2,543,012	2,575,678	2,655,832	2,761,347	2,486,469	2,614,598	2,591,087	2,584,574	2,569,757
Except Interest Expense and Depreciation	(101,215)	730,404	733,683	736,856	739,921	742,873	745,705	748,414	750,994	753,439
= OSBID	57,417	57,417	57,417	57,417	57,417	57,417	57,417	57,417	57,417	57,417
Divided by Principal and Interest	-2	13	13	13	13	13	13	13	26	0
Ratio Target > or = 2	-2	13	13	13	13	13	13	13	26	0

# Shire of Dundas Long Term Financial Plan 2018/2019 - 2027/2028

## Key Performance Indicators

Ratios as per Regulation 50 of the Local Government (Financial Management) Regulations 1996\*\*

	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028
	\$0s	\$0s	\$0s	\$0s	\$0s	\$0s	\$0s	\$0s	\$0s	\$0s
<b>ASSET SUSTAINABILITY RATIO</b>										
Capital Renewal Expenditure	907,700	2,071,895	995,098	1,059,093	1,173,422	981,332	1,172,757	791,936	800,581	825,740
Divided by Depreciation Expense	2,384,778	2,532,833	2,566,788	2,648,266	2,755,141	2,481,661	2,611,225	2,589,189	2,584,190	2,569,757
<b>Ratio Target &gt; or = to 90%</b>	<b>38.1%</b>	<b>81.8%</b>	<b>38.8%</b>	<b>40.0%</b>	<b>42.6%</b>	<b>39.5%</b>	<b>44.9%</b>	<b>30.6%</b>	<b>31.0%</b>	<b>32.1%</b>
<b>ASSET CONSUMPTION RATIO</b>										
Deprec'd Replace't Cost Assets (Written Down Value)	71,194,561	70,923,767	69,587,365	68,023,192	66,416,473	65,658,764	64,565,126	63,296,793	61,535,514	59,736,497
Divided by Current Replacement Cost	103,080,525	105,289,510	106,490,861	107,527,237	108,659,184	110,298,599	111,793,943	113,076,258	113,921,203	114,678,253
<b>Ratio Target &gt; or = 50%</b>	<b>69.1%</b>	<b>67.4%</b>	<b>65.3%</b>	<b>63.3%</b>	<b>61.1%</b>	<b>59.5%</b>	<b>57.8%</b>	<b>56.0%</b>	<b>54.0%</b>	<b>52.1%</b>
Assumed Current Replacement Cost	95,590,294	103,080,525	105,289,510	106,490,861	107,527,237	108,659,184	110,298,599	111,793,943	113,076,258	113,921,203
New Assets Acquired at Cost	7,678,931	2,357,039	1,295,386	1,134,093	1,248,422	1,763,952	1,632,587	1,363,356	902,911	825,740
Depreciation on New Assets	(188,700)	(148,055)	(94,035)	(97,716)	(116,475)	(124,537)	(137,244)	(81,041)	(57,966)	(68,690)
Fair Value Revaluation (6% - 3-yearly)	-	-	-	-	-	-	-	-	-	-
New Current Replacement Cost	103,080,525	105,289,510	106,490,861	107,527,237	108,659,184	110,298,599	111,793,943	113,076,258	113,921,203	114,678,253
<b>ASSET RENEWAL FUNDING RATIO**</b>										
Capital Investment on Renewal	907,700	2,071,895	995,098	1,059,093	1,173,422	981,332	1,172,757	791,936	800,581	825,740
Renewal Demand	1,207,436	1,270,690	1,153,488	1,175,058	1,345,719	1,695,993	1,637,508	1,566,785	1,103,334	1,388,482
<b>Ratio Target &gt; or = 75%</b>	<b>75.2%</b>	<b>163.1%</b>	<b>86.3%</b>	<b>90.1%</b>	<b>87.2%</b>	<b>57.9%</b>	<b>71.6%</b>	<b>50.5%</b>	<b>72.6%</b>	<b>59.5%</b>

\*\* Asset Renewal Funding Ratio as been modified from the Ratio set out in Reg 50 of the LG(Financial Management) Regs 1996 until DLG release guidance note on calculation

Note that the divisor in the Operating Surplus Ratio is Rates Revenue. However, this is currently under review and the ratio is likely to change to also include fees and charges and other revenue generated by the efforts of a local government.



# Shire of Dundas Long Term Financial Plan 2018/2019 - 2027/2028

## Cash Reserves

	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028
	\$0s	\$0s	\$0s	\$0s	\$0s	\$0s	\$0s	\$0s	\$0s	\$0s
<b>LAND PURCHASE AND DEVELOPMENT (PROPERTY RESERVE)</b>										
Opening Balance	1,718,721	1,702,380	1,226,427	1,250,956	1,275,975	1,301,495	1,327,524	1,279,075	1,304,656	1,330,750
Transfer to Reserve	25,659	24,048	24,529	25,019	25,520	26,030	26,550	25,581	26,093	26,615
Transfer From Reserve	(542,000)						(75,000)			
<b>Balance 30 June</b>	<b>1,202,380</b>	<b>1,226,427</b>	<b>1,250,956</b>	<b>1,275,975</b>	<b>1,301,495</b>	<b>1,327,524</b>	<b>1,279,075</b>	<b>1,304,656</b>	<b>1,330,750</b>	<b>1,357,364</b>
<b>PLANT RESERVE</b>										
Opening Balance	775,710	787,291	477,147	311,690	42,351	22,932	23,391	23,859	24,336	124,823
Transfer to Reserve	11,581	15,746	9,543	6,234	847	459	458	477	100,487	252,496
Transfer From Reserve		(325,889)	(175,000)	(275,574)	(20,265)					
<b>Balance 30 June</b>	<b>787,291</b>	<b>477,147</b>	<b>311,690</b>	<b>42,351</b>	<b>22,932</b>	<b>23,391</b>	<b>23,859</b>	<b>24,336</b>	<b>124,823</b>	<b>377,319</b>
<b>AERODROME RESERVE</b>										
Opening Balance	142,247	144,371	147,258	150,203	153,207	156,271	159,397	162,585	165,836	169,153
Transfer to Reserve	2,124	2,887	2,945	3,004	3,064	3,125	3,188	3,252	3,317	3,383
Transfer From Reserve										
<b>Balance 30 June</b>	<b>144,371</b>	<b>147,258</b>	<b>150,203</b>	<b>153,207</b>	<b>156,271</b>	<b>159,397</b>	<b>162,585</b>	<b>165,836</b>	<b>169,153</b>	<b>172,536</b>
<b>EMPLOYEE ENTITLEMENTS (LEAVE) RESERVE</b>										
Opening Balance	354,693	359,988	367,188	374,532	382,022	389,663	397,456	405,405	413,513	421,784
Transfer to Reserve	5,295	7,200	7,344	7,491	7,640	7,793	7,949	8,108	8,270	8,436
Transfer From Reserve										
<b>Balance 30 June</b>	<b>359,988</b>	<b>367,188</b>	<b>374,532</b>	<b>382,022</b>	<b>389,663</b>	<b>397,456</b>	<b>405,405</b>	<b>413,513</b>	<b>421,784</b>	<b>430,219</b>
<b>UNSPENT GRANT RESERVE</b>										
Opening Balance	1,200,166	18,084	18,445	18,814	19,190	19,574	19,966	20,365	20,772	21,188
Transfer to Reserve	17,917	362	369	376	384	391	399	407	415	424
Transfer From Reserve	(1,200,000)									
<b>Balance 30 June</b>	<b>18,084</b>	<b>18,445</b>	<b>18,814</b>	<b>19,190</b>	<b>19,574</b>	<b>19,966</b>	<b>20,365</b>	<b>20,772</b>	<b>21,188</b>	<b>21,611</b>
<b>IT RESERVE</b>										
Opening Balance	93,351	94,744	96,639	98,572	100,543	102,554	104,605	106,697	108,831	111,008
Transfer to Reserve	1,394	1,895	1,933	1,971	2,011	2,051	2,092	2,134	2,177	2,220
Transfer From Reserve										
<b>Balance 30 June</b>	<b>94,744</b>	<b>96,639</b>	<b>98,572</b>	<b>100,543</b>	<b>102,554</b>	<b>104,605</b>	<b>106,697</b>	<b>108,831</b>	<b>111,008</b>	<b>113,228</b>



# Shire of Dundas Long Term Financial Plan 2018/2019 - 2027/2028

## Cash Reserves

	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028
	\$0s	\$0s	\$0s	\$0s	\$0s	\$0s	\$0s	\$0s	\$0s	\$0s
<b>TRANSPORT RESERVE</b>										
Opening Balance	1,743,590	1,769,621	1,342,142	1,331,523	1,315,066	1,114,560	1,052,016	1,037,956	1,023,166	1,011,116
Transfer to Reserve	26,030	35,392	26,843	26,630	26,301	22,793	21,040	20,759	20,463	30,222
Transfer From Reserve	-	(462,871)	(37,463)	(43,088)	(226,707)	(84,938)	(35,100)	(35,550)	(32,513)	(41,438)
<b>Balance 30 June</b>	<b>1,769,621</b>	<b>1,342,142</b>	<b>1,331,523</b>	<b>1,315,066</b>	<b>1,114,660</b>	<b>1,052,016</b>	<b>1,037,956</b>	<b>1,023,166</b>	<b>1,011,116</b>	<b>999,901</b>
<b>TOTAL RESERVES SUMMARY</b>										
Opening Balance	6,028,478	4,376,478	3,675,247	3,536,290	3,288,355	3,107,150	3,084,355	3,035,942	3,061,111	3,189,821
Transfer to Reserve	90,000	87,530	73,505	70,726	65,767	62,143	61,687	60,719	161,222	323,796
Transfer From Reserve	(1,742,000)	(788,760)	(212,463)	(318,661)	(246,972)	(84,938)	(110,100)	(35,550)	(32,513)	(41,438)
<b>Total Reserves 30 June</b>	<b>4,376,478</b>	<b>3,675,247</b>	<b>3,536,290</b>	<b>3,288,355</b>	<b>3,107,150</b>	<b>3,084,355</b>	<b>3,035,942</b>	<b>3,061,111</b>	<b>3,189,821</b>	<b>3,472,180</b>

# Shire of Dundas Long Term Financial Plan 2018/2019 - 2027/2028

## Forward Capital Works Program - Summary

	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028
	\$0s	\$0s	\$0s	\$0s	\$0s	\$0s	\$0s	\$0s	\$0s	\$0s
<b>Statement of Capital Works Summary</b>										
Land	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-
Buildings	3,388,860	108,000	57,000	74,000	50,000	-	105,000	35,000	73,000	30,000
Furniture and Equipment	10,000	-	-	-	-	-	-	-	-	-
Plant and Equipment	-	516,864	350,441	402,936	501,865	390,375	518,250	214,829	186,524	276,083
Plant and Equipment - Under Lease	-	-	-	-	-	-	-	-	-	-
Intangibles	-	-	-	-	-	-	-	-	-	-
Infrastructure - Roads	1,052,454	1,165,525	732,995	457,707	457,707	457,707	457,707	457,707	457,707	457,707
Infrastructure - Roads (Ex Formation)	-	-	-	-	-	-	-	-	-	-
Infrastructure - Bridges	-	-	-	-	-	-	-	-	-	-
Infrastructure - Drainage	-	60,000	30,000	17,000	40,000	-	20,000	12,000	15,000	-
Infrastructure - Parks, Gardens and Reserves	-	60,000	50,000	50,000	25,000	20,000	25,000	25,000	25,000	-
Infrastructure - Footpaths and Cycleways	-	99,150	49,950	57,450	98,850	113,250	46,800	47,400	43,350	61,950
Infrastructure - Airports	3,077,617	-	-	-	-	-	-	-	-	-
Infrastructure - Airports (Ex Formation)	-	-	-	-	-	-	-	-	-	-
Infrastructure - Sewerage	-	200,000	25,000	75,000	75,000	-	-	-	-	-
Infrastructure - Other	150,000	147,500	-	-	-	782,620	459,830	571,420	102,330	-
Work in Progress	-	-	-	-	-	-	-	-	-	-
<b>Total Capital Works</b>	<b>7,678,931</b>	<b>2,357,039</b>	<b>1,295,386</b>	<b>1,134,093</b>	<b>1,248,422</b>	<b>1,763,952</b>	<b>1,632,587</b>	<b>1,363,356</b>	<b>902,911</b>	<b>825,740</b>
<b>Represented by:</b>										
Total Renewal Investment	907,700	2,071,895	995,098	1,059,093	1,173,422	981,332	1,172,757	791,936	800,581	825,740
Total Upgrade Investment	4,282,371	285,144	300,288	75,000	75,000	-	-	-	-	-
Total New Investment	2,488,860	-	-	-	-	782,620	459,830	571,420	102,330	-
<b>Total Capital Works</b>	<b>7,678,931</b>	<b>2,357,039</b>	<b>1,295,386</b>	<b>1,134,093</b>	<b>1,248,422</b>	<b>1,763,952</b>	<b>1,632,587</b>	<b>1,363,356</b>	<b>902,911</b>	<b>825,740</b>

# Shire of Dundas Long Term Financial Plan 2018/2019 - 2027/2028 Forward Capital Works Program - Summary

	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028
	\$0s	\$0s	\$0s	\$0s	\$0s	\$0s	\$0s	\$0s	\$0s	\$0s
<b>Capital Summary</b>										
Building Renewal	30,000	108,000	57,000	74,000	50,000	-	105,000	35,000	73,000	30,000
Building Upgrade	870,000	-	-	-	-	-	-	-	-	-
Building Expansion/New	2,488,860	-	-	-	-	-	-	-	-	-
<b>Total Building Investment</b>	<b>3,388,860</b>	<b>108,000</b>	<b>57,000</b>	<b>74,000</b>	<b>50,000</b>	-	<b>105,000</b>	<b>35,000</b>	<b>73,000</b>	<b>30,000</b>
Plant and Equipment Renewal	-	516,864	350,441	402,936	501,865	390,375	518,250	214,829	186,524	276,083
<b>Total Plant and Equipment</b>	<b>-</b>	<b>516,864</b>	<b>350,441</b>	<b>402,936</b>	<b>501,865</b>	<b>390,375</b>	<b>518,250</b>	<b>214,829</b>	<b>186,524</b>	<b>276,083</b>
Infrastructure - Roads Renewal	857,700	1,027,881	457,707	457,707	457,707	457,707	457,707	457,707	457,707	457,707
Infrastructure - Roads Upgrade	184,754	137,644	275,288	-	-	-	-	-	-	-
Infrastructure - Roads New	-	-	-	-	-	-	-	-	-	-
<b>Total Infrastructure - Roads</b>	<b>1,052,454</b>	<b>1,165,525</b>	<b>732,995</b>	<b>457,707</b>	<b>457,707</b>	<b>457,707</b>	<b>457,707</b>	<b>457,707</b>	<b>457,707</b>	<b>457,707</b>
Infrastructure - Drainage Renewal	-	60,000	30,000	17,000	40,000	-	20,000	12,000	15,000	-
Infrastructure - Drainage Upgrade	-	-	-	-	-	-	-	-	-	-
<b>Total Infrastructure - Drainage</b>	<b>-</b>	<b>60,000</b>	<b>30,000</b>	<b>17,000</b>	<b>40,000</b>	<b>-</b>	<b>20,000</b>	<b>12,000</b>	<b>15,000</b>	<b>-</b>
Infrastructure - Parks, Gardens and Reserves Renewal	-	60,000	50,000	50,000	25,000	20,000	25,000	25,000	25,000	-
Infrastructure - Parks, Gardens and Reserves Upgrade	-	-	-	-	-	-	-	-	-	-
Infrastructure - Parks, Gardens and Reserves New	-	-	-	-	-	-	-	-	-	-
<b>Total Infrastructure - Parks, Gardens and Reserves</b>	<b>-</b>	<b>60,000</b>	<b>50,000</b>	<b>50,000</b>	<b>25,000</b>	<b>20,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>-</b>
Infrastructure - Footpaths and Cycleways Renewal	-	99,150	49,950	57,450	98,850	113,250	46,800	47,400	43,350	61,950
Infrastructure - Footpaths and Cycleways Upgrade	-	-	-	-	-	-	-	-	-	-
Infrastructure - Footpaths and Cycleways New	-	-	-	-	-	-	-	-	-	-
<b>Total Infrastructure - Footpaths and Cycleways</b>	<b>-</b>	<b>99,150</b>	<b>49,950</b>	<b>57,450</b>	<b>98,850</b>	<b>113,250</b>	<b>46,800</b>	<b>47,400</b>	<b>43,350</b>	<b>61,950</b>
Infrastructure - Airports Upgrade	3,077,617	-	-	-	-	-	-	-	-	-
<b>Total Infrastructure - Airports (Formation Only)</b>	<b>3,077,617</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Infrastructure - Other Upgrade	150,000	147,500	-	-	-	-	-	571,420	102,330	-
Infrastructure - Other New	-	-	-	-	-	-	-	-	-	-
<b>Total Infrastructure - Other</b>	<b>150,000</b>	<b>147,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>571,420</b>	<b>102,330</b>	<b>-</b>
<b>Total Capital Works</b>	<b>7,678,931</b>	<b>2,357,039</b>	<b>1,295,386</b>	<b>1,134,093</b>	<b>1,248,422</b>	<b>1,763,952</b>	<b>1,632,587</b>	<b>1,363,356</b>	<b>902,911</b>	<b>825,740</b>



# Shire of Dundas Long Term Financial Plan 2018/2019 - 2027/2028

## Variable Assumptions Underpinning the Plan

	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028
Use CPI for everything? <input type="checkbox"/>	Low	Low	Low	Low	Low	Low	Low	Low	Low	Low
<b>OPERATING REVENUES</b>										
Rates - Annual Increases	3.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%
Rates - Growth in Rate Base	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%
Operating Grants, Subsidies and Contributions	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%
Non-operating Grants, Subsidies, Contributions	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%
Fees and Charges	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%
Service Charges	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%
Interest Earnings	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%
Other revenue	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%
	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<b>OPERATING EXPENSES</b>										
Employee Costs	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%
Materials and Contracts	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%
Utility Charges	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%
Depreciation on Non-current Assets (see below)	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%
Interest Expense (based on estimated borrowings)	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%
Insurance Expense	1.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%
Other Expenditure	1.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%
	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<b>CAPITAL ASSETS</b>										
FCWP	Capital Projects to be escalated manually									

# Shire of Dundas Forward Capital Works Plan 2018 to 2028

SHIRE OF DUNDAS FORWARD CAPITAL WORK OVERVIEW	2018 - 2028 Actual	Capital Works Planning										Grand			
		Year 0	Year 1	Year 2	Year 3	Year 4	Year 5	Year 1-5	Year 6	Year 7	Year 8		Year 9	Year 10	Year 6-10
Capital Expenditure															
Program	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	Total	2023-24	2024-25	2025-26	2026-27	2027-28	Total	Total	
1	\$ 188,948	\$ 3,398,860	\$ 108,000	\$ 57,000	\$ 74,000	\$ 50,000	\$ 3,687,803	\$ -	\$ 105,000	\$ 35,000	\$ 73,000	\$ 30,000	\$ 243,000	\$ -	\$ 4,119,808
2	\$ 329,682	\$ 1,052,454	\$ 1,165,525	\$ 732,995	\$ 457,707	\$ 457,707	\$ 3,866,388	\$ 457,707	\$ 457,707	\$ 457,707	\$ 457,707	\$ 457,707	\$ 2,288,535	\$ -	\$ 6,484,605
3	\$ 41,571	\$ -	\$ 60,000	\$ 30,000	\$ 17,000	\$ 40,000	\$ 147,000	\$ -	\$ 20,000	\$ -	\$ 15,000	\$ -	\$ 47,000	\$ -	\$ 235,571
4	\$ 119,716	\$ -	\$ 60,000	\$ 50,000	\$ 50,000	\$ 25,000	\$ 185,000	\$ 20,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ -	\$ 25,000	\$ -	\$ 399,716
5	\$ 56,531	\$ -	\$ 99,150	\$ 49,950	\$ 57,450	\$ 98,850	\$ 305,400	\$ 113,250	\$ 46,800	\$ 47,400	\$ 43,350	\$ 61,950	\$ 312,750	\$ -	\$ 674,651
6	\$ 3,161,122	\$ 3,077,617	\$ -	\$ -	\$ -	\$ -	\$ 3,077,617	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,238,739
7	\$ -	\$ -	\$ 200,000	\$ 25,000	\$ 75,000	\$ 75,000	\$ 375,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 375,000
8	\$ 99,507	\$ 150,000	\$ 147,500	\$ -	\$ -	\$ -	\$ 297,500	\$ 782,620	\$ 459,830	\$ 571,420	\$ 102,330	\$ -	\$ 1,916,200	\$ -	\$ 2,313,207
9	\$ 233,026	\$ 516,964	\$ 516,964	\$ 350,441	\$ 402,936	\$ 501,865	\$ 1,722,107	\$ 390,375	\$ 518,250	\$ 214,829	\$ 186,524	\$ 276,083	\$ 1,586,060	\$ -	\$ 3,591,192
Total Capital Works program (a)	\$ 4,230,072	\$ 7,678,931	\$ 2,357,039	\$ 1,295,386	\$ 1,134,093	\$ 1,248,422	\$ 13,713,872	\$ 1,763,952	\$ 1,633,587	\$ 1,363,356	\$ 902,911	\$ 825,740	\$ 6,488,545	\$ -	\$ 24,432,489
Represented by:															
Renewal of Assets	\$ 804,729	\$ 907,700	\$ 2,071,895	\$ 995,098	\$ 1,059,093	\$ 1,173,422	\$ 6,207,209	\$ 981,332	\$ 1,172,257	\$ 791,936	\$ 800,581	\$ 825,740	\$ 4,572,345	\$ -	\$ 11,584,282
New Service Assets	\$ -	\$ 2,488,860	\$ -	\$ -	\$ -	\$ -	\$ 2,488,860	\$ 781,620	\$ 459,830	\$ 571,420	\$ 102,330	\$ -	\$ 1,916,200	\$ -	\$ 4,405,060
Asset Expenditures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Asset Upgrades	\$ 3,425,343	\$ 4,282,371	\$ 385,144	\$ 300,288	\$ 75,000	\$ 75,000	\$ 5,017,803	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,443,146
Total Capital Works Program (b)	\$ 4,230,072	\$ 7,678,931	\$ 2,357,039	\$ 1,295,386	\$ 1,134,093	\$ 1,248,422	\$ 13,713,872	\$ 1,763,952	\$ 1,633,587	\$ 1,363,356	\$ 902,911	\$ 825,740	\$ 6,488,545	\$ -	\$ 24,432,489
Funding Sources:															
General Revenue	\$ (1,279,741)	\$ (993,155)	\$ (651,262)	\$ (559,260)	\$ (470,294)	\$ (611,313)	\$ (3,285,284)	\$ (746,911)	\$ (797,476)	\$ (561,603)	\$ (428,513)	\$ (434,164)	\$ (2,968,667)	\$ -	\$ (7,533,693)
Capital Grants - D&O	\$ (2,506,472)	\$ (4,131,748)	\$ -	\$ -	\$ -	\$ -	\$ (4,131,748)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (6,638,220)
Capital Grants - Other	\$ (317,788)	\$ (812,028)	\$ (822,017)	\$ (408,663)	\$ (305,138)	\$ (305,138)	\$ (2,732,964)	\$ (892,103)	\$ (550,011)	\$ (733,703)	\$ (381,886)	\$ (305,138)	\$ (2,952,840)	\$ -	\$ (6,013,612)
Borrowing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Proceeds on Sale	\$ (28,000)	\$ -	\$ (95,000)	\$ (35,000)	\$ (40,000)	\$ (85,000)	\$ (255,000)	\$ (40,000)	\$ (75,000)	\$ (32,500)	\$ (60,000)	\$ (45,000)	\$ (252,500)	\$ -	\$ (535,500)
Reserves Utilization	\$ (98,671)	\$ (1,742,000)	\$ (788,700)	\$ (212,463)	\$ (318,661)	\$ (246,972)	\$ (3,398,856)	\$ (84,938)	\$ (110,100)	\$ (35,550)	\$ (32,513)	\$ (41,438)	\$ (304,538)	\$ -	\$ (3,711,465)
Previous Period Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Capital Funding (c)	\$ (4,230,072)	\$ (7,678,931)	\$ (2,357,039)	\$ (1,295,386)	\$ (1,134,093)	\$ (1,248,422)	\$ (13,713,872)	\$ (1,763,952)	\$ (1,633,587)	\$ (1,363,356)	\$ (902,911)	\$ (825,740)	\$ (6,488,545)	\$ -	\$ (24,432,489)
Under Funding	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Change in Operations	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Net Asset Maintenance	\$ -	\$ 78,699	\$ -	\$ -	\$ -	\$ -	\$ 78,699	\$ 15,000	\$ -	\$ 10,000	\$ -	\$ -	\$ 25,000	\$ -	\$ 103,699
New Reserve Savings	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Change in Recurrent Expenditure	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Change in Recurrent Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Net Change - Annual Operations	\$ -	\$ 78,699	\$ -	\$ -	\$ -	\$ -	\$ 78,699	\$ 15,000	\$ -	\$ 10,000	\$ -	\$ -	\$ 25,000	\$ -	\$ 103,699
Reserve Balance end of the year															
Land development reserve	\$ 2,918,721	\$ 1,176,721	\$ 1,176,721	\$ 1,176,721	\$ 1,176,721	\$ 1,176,721	\$ -	\$ 1,176,721	\$ 1,101,721	\$ 1,101,721	\$ 1,101,721	\$ 1,101,721	\$ (1,101,721)	\$ -	\$ -
Transport reserve	\$ 1,645,519	\$ 1,645,519	\$ 1,145,186	\$ 1,145,186	\$ 1,102,099	\$ 875,392	\$ -	\$ 790,455	\$ 755,355	\$ 719,805	\$ 687,282	\$ 645,855	\$ -	\$ -	\$ -
Aerodrome reserve	\$ 142,247	\$ 142,247	\$ 142,247	\$ 142,247	\$ 142,247	\$ 142,247	\$ -	\$ 142,247	\$ 142,247	\$ 142,247	\$ 142,247	\$ 142,247	\$ -	\$ -	\$ -
Plant reserve	\$ 775,710	\$ 775,710	\$ 449,821	\$ 274,821	\$ (753)	\$ (21,018)	\$ -	\$ (21,018)	\$ (23,018)	\$ (23,018)	\$ (23,018)	\$ (23,018)	\$ -	\$ -	\$ -

This Overview Statement should be read in conjunction with the plan introduction and attached notes. Amounts under the heading 'Change in Operations' represent the change in annual funding requirements resulting from the assets first full year of the operation.

**Balancing Formula**  
Summary Statement Reconciliation [(a)-(b) and (c)=(d)]  
Fully Funded Capital Works Plan [(a)=(c)]

<b>Movement in Reserve</b>															
Land development reserve	98,071	1,742,000	-	482,871	37,463	43,098	226,707								41,438
Transport reserve	-	-	-	-	-	-	-								-
Aerodrome reserve	-	-	-	325,889	175,000	275,574	20,265								-
Plant reserve	-	-	-	-	-	-	-								-

**Shire of Dundas  
Forward Capital Works Program**

**NOTE 1 - BUILDINGS**

NOTE 1 - BUILDINGS

	Year	Summary	Status	Capital Expenditure Program				Revenue, Borrowings, Proceeds and Transfers				Net Annual Asset Mfct	
				Renewal	New Service	Upgrade	Total Capital Program	Own Source		Capital Grants & Contributions			
								Gen. Revenue	Reserves	DRD	Lottery West		Total Funding
	Actual	2017-18		93,339	-	95,609	188,948	(188,948)	-	-	-	(188,948)	
	1	2018-19		40,000	2,488,860	870,000	3,398,860	(187,642)	(1,742,000)	(879,218)	(590,000)	(3,398,860)	63,699
	2	2019-20		108,000	-	-	108,000	(108,000)	-	-	-	(108,000)	-
	3	2020-21		57,000	-	-	57,000	(57,000)	-	-	-	(57,000)	-
	4	2021-22		74,000	-	-	74,000	(74,000)	-	-	-	(74,000)	-
	5	2022-23		50,000	-	-	50,000	(50,000)	-	-	-	(50,000)	-
	6	2023-24		-	-	-	-	-	-	-	-	-	-
	7	2024-25		105,000	-	-	105,000	(105,000)	-	-	-	(105,000)	-
	8	2025-26		35,000	-	-	35,000	(35,000)	-	-	-	(35,000)	-
	9	2026-27		73,000	-	-	73,000	(73,000)	-	-	-	(73,000)	-
	10	2027-28		30,000	-	-	30,000	(30,000)	-	-	-	(30,000)	-
		Total		665,339	2,488,860	965,609	4,119,808	(908,590)	(1,742,000)	(879,218)	(590,000)	(4,119,808)	63,699
Summary Represented By:													
	Year 0	2017-18											
	Item	Project Reference											
	1.0.1	Aged Care Units Upgrade	Completed	63,029			63,029	(63,029)				(63,029)	
	1.0.2	Extension of storage shed at depot (c/f from 2016/17)	Completed	26,690			26,690	(26,690)				(26,690)	
	1.0.3	Woodland Cultural and Visitor Centre - Phase 1	In progress		59,103		59,103	(59,103)				(59,103)	
	1.0.4	Eucla town hall	In progress		36,506		36,506	(36,506)				(36,506)	
	1.0.5	Admin office upgrade - Additional PCs (5)	Completed	3,620			3,620	(3,620)				(3,620)	
		Total		93,339	-	95,609	188,948	(188,948)	-	-	-	(188,948)	
	Year 1	2018-19											
	Item	Project Reference											
	1.1.1	Eucla Town Hall	2017/18	30,000		870,000	900,000	(138,000)	(542,000)		(190,000)	(870,000)	
	1.1.2	Museum Structure		10,000			10,000	(10,000)				(10,000)	
	1.1.3	Admin office upgrade -Server upgrade											
	1.1.4	A Cultural, Visitor and Community Precinct - Phase 2			2,488,860		2,488,860	(9,642)	(1,200,000)	(879,218)	(400,000)	(2,488,860)	63,699
		Total		40,000	2,488,860	870,000	3,398,860	(187,642)	(1,742,000)	(879,218)	(590,000)	(3,398,860)	63,699
	Year 2	2019-20											
	Item	Project Reference											
	1.2.1	139 Roberts St - Replace Carport	2017-18	15,000			15,000	(15,000)				(15,000)	
	1.2.2	139 Roberts St - Concrete Driveway & Carport	2017-18	18,000			18,000	(18,000)				(18,000)	
	1.2.3	Retunda - Upgrade of the Structure		75,000			75,000	(75,000)				(75,000)	
		Total		108,000	-	-	108,000	(108,000)	-	-	-	(108,000)	



**Shire of Dundas  
Forward Capital Works Program**

**NOTE 1 - BUILDINGS**

NOTE 1 - BUILDINGS													
Year	Summary	Status	Capital Expenditure Program				Revenue, Borrowings, Proceeds and Transfers				Change in Annual Operations As a result of		
			Renewal	New Service	Upgrade	Total Capital Program	Own Source	Capital Grants & Contributions	Gen. Revenue	Reserves	DRD	Lottery West	Total Funding
Year 3	2020-21												
Item	Project Reference												
1.3.1	36 Angove St - Replace rear Patio	2018-19	15,000			15,000			(15,000)				(15,000)
1.3.2	36 Angove St - Concrete Driveway & Patio	2018-19	18,000			18,000			(18,000)				(18,000)
1.3.3	Medical Centre - Replace Floor Coverings	2018-19	24,000			24,000			(24,000)				(24,000)
Total			57,000	-	-	57,000			(57,000)	-	-	-	(57,000)
Year 4	2021-22												
Item	Project Reference												
1.4.1	Administration - External Paint ( Building )	2018-19	35,000			35,000			(35,000)				(35,000)
1.4.2	Medical Centre & Child Care Centre - Internal Paint	2018-19	15,000			15,000			(15,000)				(15,000)
1.4.3	Child Care Floor Coverings	2018-19	24,000			24,000			(24,000)				(24,000)
Total			74,000	-	-	74,000			(74,000)	-	-	-	(74,000)
Year 5	2022-23												
Item	Project Reference												
1.5.1	Men Shed - External Paint		25,000			25,000			(25,000)				(25,000)
1.5.2	Old Scout Hall ( Bible Study ) - Paint Exterior		25,000			25,000			(25,000)				(25,000)
Total			50,000	-	-	50,000			(50,000)	-	-	-	(50,000)
Year 6	2023-24												
Item	Project Reference												
1.6.1			-	-	-	-			-	-	-	-	-
Total			-	-	-	-			-	-	-	-	-
Year 7	2024-25												
Item	Project Reference												
1.7.1	Aged Accommodation - Renew Kitchens and Bathrooms in units 1-2		70,000			70,000			(70,000)				(70,000)
1.7.2	Sports Complex - External Paint		35,000			35,000			(35,000)				(35,000)
Total			105,000	-	-	105,000			(105,000)	-	-	-	(105,000)
Year 8	2025-26												
Item	Project Reference												
1.8.1	Aged Accommodation - Renew Kitchens and Bathrooms in units 4		35,000			35,000			(35,000)				(35,000)
Total			35,000	-	-	35,000			(35,000)	-	-	-	(35,000)
Year 9	2026-27												
Item	Project Reference												
1.9.1	Administration Building - Internal Paint		25,000			25,000			(25,000)				(25,000)
1.9.2	Administration Building - Renew Floor Coverings		48,000			48,000			(48,000)				(48,000)
Total			73,000	-	-	73,000			(73,000)	-	-	-	(73,000)
Year 10	2027-28												
Item	Project Reference												
1.10.1	Town Hall - Internal Paint		30,000			30,000			(30,000)				(30,000)
Total			30,000	-	-	30,000			(30,000)	-	-	-	(30,000)

**Shire of Dundas  
Forward Capital Works Program**

**NOTE 2 - ROADS**

NOTE 2 - ROADS										
Year	Summary	Status	Capital Expenditure Program			Revenue, Borrowings, Proceeds and Transfers				
			Renewal	Upgrade	Total Capital Program	Gen. Revenue	Reserves	DRD	MAIN ROADS	Total Funding
Actual	2017-18		329,682	-	329,682	(109,894)	-	-	(219,788)	(329,682)
1	2018-19		867,700	184,754	1,052,454	(377,896)	-	(252,530)	(222,028)	(1,052,454)
2	2019-20		1,027,881	137,644	1,165,525	-	(388,508)	-	(777,017)	(1,165,525)
3	2020-21		457,707	275,288	732,995	(244,332)	-	-	(488,663)	(732,995)
4	2021-22		457,707	-	457,707	(152,569)	-	-	(305,138)	(457,707)
5	2022-23		457,707	-	457,707	-	(152,569)	-	(305,138)	(457,707)
6	2023-24		457,707	-	457,707	(152,569)	-	-	(305,138)	(457,707)
7	2024-25		457,707	-	457,707	(152,569)	-	-	(305,138)	(457,707)
8	2025-26		457,707	-	457,707	(152,569)	-	-	(305,138)	(457,707)
9	2026-27		457,707	-	457,707	(152,569)	-	-	(305,138)	(457,707)
10	2027-28		457,707	-	457,707	(152,569)	-	-	(305,138)	(457,707)
Total			5,886,919	597,686	6,484,605	(1,847,536)	(541,077)	(252,530)	(3,843,462)	(6,484,605)
Summary Represented By:										
Year 0	2017-18									
Item	Project Reference									
2.0.1	Hyden Norseman Rd - SLK 8-50 - Gravel Resheet Existing Road (RRG)	C/F 2018/19	329,682	-	329,682	(109,894)	-	-	(219,788)	(329,682)
Total			329,682	-	329,682	(109,894)	-	-	(219,788)	(329,682)
Year 1	2018-19									
Item	Project Reference									
2.1.1	Hyden Norseman Rd - RRG 2017/18	2017/18	129,238		129,238	(61,224)			(68,014)	(129,238)
2.1.2	Mort Harslett Dr - RRG - 2017/18	2017/18	130,468		130,468	(62,454)			(68,014)	(130,468)
2.1.3	Mort Harslett Rd - Black Spot Funding (c/f from 2016/17)	2017/18		184,754	184,754	(98,754)			(86,000)	(184,754)
2.1.4	R2R Projects 2017/18	2017/18	355,464		355,464	(355,464)				(355,464)
2.1.5	R2R Projects 2018/19		252,530		252,530	-		(252,530)		(252,530)
Total			867,700	184,754	1,052,454	(577,896)	-	(252,530)	(222,028)	(1,052,454)
Year 2	2019-20									
Item	Project Reference									
2.2.1	Hyden Norseman Rd - RRG 2018/19		457,707		457,707	(152,569)			(305,138)	(457,707)
2.2.2	Hyden Norseman Rd - RRG 2019/20		457,707		457,707	(152,569)			(305,138)	(457,707)
2.2.3	Mort Harslett Dr - RRG 2018/19		112,467		112,467	(37,489)			(74,978)	(112,467)
2.2.4	Mort Harslett Rd - Black Spot Funding 2018/19		137,644		137,644	(45,881)			(91,763)	(137,644)
Total			1,027,881	137,644	1,165,525	(388,508)	-		(777,017)	(1,165,525)
Year 3	2020-21									
Item	Project Reference									
2.3.1	Hyden Norseman Rd - RRG		457,707		457,707	(152,569)			(305,138)	(457,707)
2.3.2	Mort Harslett Rd - Black Spot Funding 2019/20		137,644		137,644	(45,881)			(91,763)	(137,644)
2.3.3	Mort Harslett Rd - Black Spot Funding 2020/21		137,644		137,644	(45,881)			(91,763)	(137,644)
Total			457,707	275,288	732,995	(244,332)	-		(488,663)	(732,995)

**Shire of Dundas  
Forward Capital Works Program**

**NOTE 2 - ROADS**

NOTE 2 - ROADS									
Year	Summary	Status	Capital Expenditure Program			Revenue, Borrowings, Proceeds and Transfers			
			Renewal	Upgrade	Total Capital Program	Own Source		Capital Grants & Contributions	
						Gen. Revenue	Reserves	DRD	MAIN ROADS
Year 4	2021-22								
Item	Project Reference								
2.4.1	Hyden Norseman Rd - RRG		457,707	-	457,707	(152,569)	-	-	(305,138)
			457,707		457,707	(152,569)			(457,707)
Total									
Year 5	2022-23								
Item	Project Reference								
2.5.1	Hyden Norseman Rd - RRG		457,707	-	457,707	(152,569)	-	-	(305,138)
			457,707		457,707	(152,569)			(457,707)
Total									
Year 6	2023-24								
Item	Project Reference								
2.6.1	Hyden Norseman Rd - RRG		457,707	-	457,707	(152,569)	-	-	(305,138)
			457,707		457,707	(152,569)			(457,707)
Total									
Year 7	2024-25								
Item	Project Reference								
2.7.1	Hyden Norseman Rd - RRG		457,707	-	457,707	(152,569)	-	-	(305,138)
			457,707		457,707	(152,569)			(457,707)
Total									
Year 8	2025-26								
Item	Project Reference								
2.8.1	Hyden Norseman Rd - RRG		457,707	-	457,707	(152,569)	-	-	(305,138)
			457,707		457,707	(152,569)			(457,707)
Total									
Year 9	2026-27								
Item	Project Reference								
2.9.1	Hyden Norseman Rd - RRG		457,707	-	457,707	(152,569)	-	-	(305,138)
			457,707		457,707	(152,569)			(457,707)
Total									
Year 10	2027-28								
Item	Project Reference								
2.10.1	Hyden Norseman Rd - RRG		457,707	-	457,707	(152,569)	-	-	(305,138)
			457,707		457,707	(152,569)			(457,707)
Total									



**Shire of Dundas  
Forward Capital Works Program**

**NOTE 3 - DRAINAGE**

Year	Summary	Status	Capital Expenditure Program			Revenue, Borrowings, Proceeds and Transfers	
			Renewal	Upgrade	Total Capital Program	Own Source	Total Funding
Actual	2017-18		-	41,571	41,571	-	(41,571)
1	2018-19		-	-	-	-	-
2	2019-20		60,000	-	60,000	(60,000)	(60,000)
3	2020-21		30,000	-	30,000	(30,000)	(30,000)
4	2021-22		17,000	-	17,000	(17,000)	(17,000)
5	2022-23		40,000	-	40,000	(40,000)	(40,000)
6	2023-24		-	-	-	-	-
7	2024-25		20,000	-	20,000	(20,000)	(20,000)
8	2025-26		12,000	-	12,000	(12,000)	(12,000)
9	2026-27		15,000	-	15,000	(15,000)	(15,000)
10	2027-28		-	-	-	-	-
<b>Summary Represented By:</b>			194,000	41,571	235,571	(194,000)	(41,571)
			<b>Total</b>				
<b>Year 0 2017-18</b>							
<b>Item</b>	<b>Project Reference</b>						
5.0.3	Replacement Footpath Bridge - Prinsep St. And Austin St.	Completed	-	41,571	41,571	(41,571)	(41,571)
<b>Total</b>			-	41,571	41,571	(41,571)	(41,571)
<b>Year 1 2018-19</b>							
<b>Item</b>	<b>Project Reference</b>						
3.1.1			-	-	-	-	-
<b>Total</b>			-	-	-	-	-
<b>Year 2 2019-20</b>							
<b>Item</b>	<b>Project Reference</b>						
3.2.1	Replace 1 Bridge with Culverts Angove St between Talbot and Alsopp west side		10,000	-	10,000	(10,000)	(10,000)
3.2.2	Install drainage Crampton/Goodlife as per plans		50,000	-	50,000	(50,000)	(50,000)
<b>Total</b>			60,000	-	60,000	(60,000)	(60,000)
<b>Year 3 2020-21</b>							
<b>Item</b>	<b>Project Reference</b>						
3.3.1	Robert St Drainage Design - Welcome Park to Richardson (East) - Undertake Improvements		10,000	-	10,000	(10,000)	(10,000)
3.3.2	Talbot St Drainage Handrails - Install Handrails between Prinsep and Robert St		20,000	-	20,000	(20,000)	(20,000)
<b>Total</b>			30,000	-	30,000	(30,000)	(30,000)

**Shire of Dundas  
Forward Capital Works Program**

**NOTE 3 - DRAINAGE**

NOTE 3 - DRAINAGE									
Year	Summary	Status	Capital Expenditure Program			Revenue, Borrowings, Proceeds and Transfers			
			Renewal	Upgrade	Total Capital Program	Own Source			
						Gen. Revenue	Reserves	Total Funding	
Year 4 2021-22									
Item	Project Reference								
3.4.1	Guard Railing - Talbot St Drain - Upgrade Guard Rails at Mildura Intersection		12,000		12,000	(12,000)		(12,000)	
3.4.2	Guard Railing - Mildura St Drain - Install Guard Rails at Ramsay Intersection		5,000		5,000	(5,000)		(5,000)	
Total			17,000	-	17,000	(17,000)	-	(17,000)	
Year 5 2022-23									
Item	Project Reference								
3.5.1	Replace 3 Bridges with culverts Mildura St, Alsopp-Ramsay		40,000		40,000	(40,000)		(40,000)	
Total			40,000	-	40,000	(40,000)	-	(40,000)	
Year 6 2023-24									
Item	Project Reference								
3.6.1			-		-	-		-	
Total			-	-	-	-	-	-	
Year 7 2024-25									
Item	Project Reference								
3.7.1	Replace 2 Bridge with culverts Goodlife St between Richardson-Morgan		20,000		20,000	(20,000)		(20,000)	
Total			20,000	-	20,000	(20,000)	-	(20,000)	
Year 8 2025-26									
Item	Project Reference								
3.8.1	Replace Bridge with culverts Goodlife St between Ramsay-Talbot plus handrailes on another		12,000		12,000	(12,000)		(12,000)	
Total			12,000	-	12,000	(12,000)	-	(12,000)	
Year 9 2026-27									
Item	Project Reference								
3.9.1	Roberts Street east side northern end, water ponds in several places		15,000		15,000	(15,000)		(15,000)	
Total			15,000	-	15,000	(15,000)	-	(15,000)	
Year 10 2027-28									
Item	Project Reference								
3.10.1			-		-	-		-	
Total			-	-	-	-	-	-	

**Shire of Dundas  
Forward Capital Works Program**

**NOTE 4 - PARKS &  
GARDENS**

Year	Summary	Status	Capital Expenditure Program			Revenue, Borrowings, Proceeds and Transfers		
			Renewal	Upgrade	Total Capital Program	Gen. Revenue	Lottery West	Total Funding
Actual	2017-18		-	119,716	119,716	(21,716)	(98,000)	(119,716)
1	2018-19		-	-	-	-	-	-
2	2019-20		60,000	-	60,000	(15,000)	(45,000)	(60,000)
3	2020-21		50,000	-	50,000	(50,000)	-	(50,000)
4	2021-22		50,000	-	50,000	(50,000)	-	(50,000)
5	2022-23		25,000	-	25,000	(25,000)	-	(25,000)
6	2023-24		20,000	-	20,000	(20,000)	-	(20,000)
7	2024-25		25,000	-	25,000	(25,000)	-	(25,000)
8	2025-26		25,000	-	25,000	(25,000)	-	(25,000)
9	2026-27		25,000	-	25,000	(25,000)	-	(25,000)
10	2027-28		-	-	-	-	-	-
<b>Total</b>			280,000	119,716	399,716	(256,716)	(143,000)	(399,716)
<b>Summary Represented By:</b>								
<b>Year 0 2017-18</b>								
<b>Item</b>	<b>Project Reference</b>							
4.0.1	Marks Park Upgrade	Completed		119,716	119,716	(21,716)	(98,000)	(119,716)
<b>Total</b>			-	119,716	119,716	(21,716)	(98,000)	(119,716)
<b>Year 1 2018-19</b>								
<b>Item</b>	<b>Project Reference</b>							
4.1.1			-	-	-	-	-	-
<b>Total</b>			-	-	-	-	-	-
<b>Year 2 2019-20</b>								
<b>Item</b>	<b>Project Reference</b>							
4.2.1	Childcare Centre Play Equipment - Install New Play Equipment		60,000		60,000	(15,000)	(45,000)	(60,000)
<b>Total</b>			60,000	-	60,000	(15,000)	(45,000)	(60,000)
<b>Year 3 2020-21</b>								
<b>Item</b>	<b>Project Reference</b>							
4.3.1	Welcome Park - Landscaping and Resealing		50,000		50,000	(50,000)	-	(50,000)
<b>Total</b>			50,000	-	50,000	(50,000)	-	(50,000)
<b>Year 4 2021-22</b>								
<b>Item</b>	<b>Project Reference</b>							
4.4.1	Rotunda Park - Renewal		25,000		25,000	(25,000)	-	(25,000)
4.4.2	Johns Street Park - Renewal		25,000		25,000	(25,000)	-	(25,000)
<b>Total</b>			50,000	-	50,000	(50,000)	-	(50,000)
<b>Year 5 2022-23</b>								
<b>Item</b>	<b>Project Reference</b>							
4.5.1	Admin Building - Renewal of Landscaping		25,000		25,000	(25,000)	-	(25,000)
<b>Total</b>			25,000	-	25,000	(25,000)	-	(25,000)



Shire of Dundas  
Forward Capital Works Program

**NOTE 4 - PARKS &  
GARDENS**

Year	Summary	Status	Capital Expenditure Program			Revenue, Borrowings, Proceeds and Transfers		
			Renewal	Upgrade	Total Capital Program	Own Source	Capital Grants & Contributions	
							Gen. Revenue	Lottery West
<b>Year 6 2023-24</b>	<b>Item Project Reference</b>							
4.6.1	Medical Centre - Renewal of Landscaping		20,000	20,000	(20,000)			
		<b>Total</b>	20,000	20,000	(20,000)			
<b>Year 7 2024-25</b>	<b>Item Project Reference</b>							
4.7.1	Phoenix Park - Renewal		25,000	25,000	(25,000)			
		<b>Total</b>	25,000	25,000	(25,000)			
<b>Year 8 2025-26</b>	<b>Item Project Reference</b>							
4.8.1	Marks Park - Renewal		25,000	25,000	(25,000)			
		<b>Total</b>	25,000	25,000	(25,000)			
<b>Year 9 2026-27</b>	<b>Item Project Reference</b>							
4.9.1	Welcome Park - Renewal		25,000	25,000	(25,000)			
		<b>Total</b>	25,000	25,000	(25,000)			
<b>Year 10 2027-28</b>	<b>Item Project Reference</b>							
4.10.1			-	-	-			
		<b>Total</b>	-	-	-			

**Shire of Dundas  
Forward Capital Works Program**

**NOTE 5 - FOOTPATHS &  
CYCLEWAYS**

Year	Summary	Status	Capital Expenditure Program		Revenue, Borrowings, Proceeds and Transfers		
			Renewal	Total Capital Program	Own Source		Total Funding
					Gen. Revenue	Reserves	
Actual	2017-18		56,501	56,501	-	(56,501)	(56,501)
1	2018-19		-	-	-	-	-
2	2019-20		99,150	99,150	(24,788)	(74,363)	(99,150)
3	2020-21		49,950	49,950	(12,488)	(37,463)	(49,950)
4	2021-22		57,450	57,450	(14,363)	(43,088)	(57,450)
5	2022-23		98,850	98,850	(24,713)	(74,138)	(98,850)
6	2023-24		113,250	113,250	(28,313)	(84,938)	(113,250)
7	2024-25		46,800	46,800	(11,700)	(35,100)	(46,800)
8	2025-26		47,400	47,400	(11,850)	(35,550)	(47,400)
9	2026-27		43,350	43,350	(10,838)	(32,513)	(43,350)
10	2027-28		61,950	61,950	(20,513)	(41,438)	(61,950)
<b>Total</b>			<b>674,651</b>	<b>674,651</b>	<b>(159,563)</b>	<b>(515,088)</b>	<b>(674,651)</b>

**Summary Represented By:**

<b>Year 0 2017-18</b>	
<b>Item</b>	<b>Project Reference</b>
5.0.1	Roberts Street - BP to Old Eyre - West
5.0.2	Roberts Street - Old Eyre to McIvor - West
<b>Completed</b>	
	25,077
	25,077
<b>Completed</b>	
	31,423
	31,423
<b>Total</b>	
	56,501
	56,501
<b>Total</b>	
	-
	-

<b>Year 1 2018-19</b>	
<b>Item</b>	<b>Project Reference</b>
5.1.1	
<b>Total</b>	
	-
	-

<b>Year 2 2019-20</b>	
<b>Item</b>	<b>Project Reference</b>
5.2.1	Roberts Street - McIvor to Morgan - East
5.2.2	Roberts Street - Morgan to Richardson - East
5.2.3	Roberts Street - Richardson to Sinclair - East
5.2.4	Roberts Street - McIvor to Old Eyre Hw - East
<b>Total</b>	
	30,000
	30,000
	(7,500)
	(22,500)
	(30,000)
	(27,000)
	(6,750)
	(20,250)
	(27,000)
	(27,750)
	(6,938)
	(20,813)
	(27,750)
	14,400
	(3,600)
	(10,800)
	(14,400)
<b>Total</b>	
	99,150
	99,150
	(24,788)
	(74,363)
	(99,150)

<b>Year 3 2020-21</b>	
<b>Item</b>	<b>Project Reference</b>
5.3.1	Roberts Street - Talbot to Alsopp - West
5.3.2	Roberts Street - Alsopp to Austin - West
<b>Total</b>	
	16,800
	16,800
	(4,200)
	(12,600)
	(16,800)
	33,150
	(8,288)
	(24,863)
	(33,150)
	(49,950)
	(12,488)
	(37,463)
	(49,950)

## NOTE 5 - FOOTPATHS & CYCLEWAYS

### Shire of Dundas Forward Capital Works Program

NOTE 5 - FOOTPATHS & CYCLEWAYS

Year	Summary	Status	Capital Expenditure Program		Revenue, Borrowings, Proceeds and Transfers		
			Renewal	Total Capital Program	Gen. Revenue	Reserves	Total Funding
Year 4 2021-22							
Item	Project Reference						
5.4.1	Roberts Street - Austin to Hicks - West		28,350	28,350	(7,088)	(21,263)	(28,350)
5.4.2	Roberts Street - Hicks to Crampton - West		29,100	29,100	(7,275)	(21,825)	(29,100)
Total			57,450	57,450	(14,363)	(43,088)	(57,450)
Year 5 2022-23							
Item	Project Reference						
5.5.1	Angove - Morgan to Richardson - East		26,550	26,550	(6,638)	(19,913)	(26,550)
5.5.2	Angove - Richardson to Sinclair - East		26,250	26,250	(6,563)	(19,688)	(26,250)
5.5.3	Angove - Sinclair to Ramsay - East		22,950	22,950	(5,738)	(17,213)	(22,950)
5.5.4	Angove - Ramsay to Talbot - East		23,100	23,100	(5,775)	(17,325)	(23,100)
Total			98,850	98,850	(24,713)	(74,138)	(98,850)
Year 6 2023-24							
Item	Project Reference						
5.6.1	Angove - Talbot to Alsopp - East		22,500	22,500	(5,625)	(16,875)	(22,500)
5.6.2	Angove - Alsopp to Austin - East		34,350	34,350	(8,588)	(25,763)	(34,350)
5.6.3	Angove - Austin to Hicks - East		28,200	28,200	(7,050)	(21,150)	(28,200)
5.6.4	Angove - Hicks to Crampton - East		28,200	28,200	(7,050)	(21,150)	(28,200)
Total			113,250	113,250	(28,313)	(84,938)	(113,250)
Year 7 2024-25							
Item	Project Reference						
5.7.1	Goodlife St - Morgan to Richardson - East		28,350	28,350	(7,088)	(21,263)	(28,350)
5.7.2	Goodlife St - Ramsay to Talbot - East		18,450	18,450	(4,613)	(13,838)	(18,450)
Total			46,800	46,800	(11,700)	(35,100)	(46,800)
Year 8 2025-26							
Item	Project Reference						
5.8.1	Goodlife St - Alsopp to Austin - East		21,300	21,300	(5,325)	(15,975)	(21,300)
5.8.2	Goodlife St - Hicks to Crampton - East		26,100	26,100	(6,525)	(19,575)	(26,100)
Total			47,400	47,400	(11,850)	(35,550)	(47,400)
Year 9 2026-27							
Item	Project Reference						
5.9.1	Mildura - Ramsay to Talbot - East		20,550	20,550	(5,138)	(15,413)	(20,550)
5.9.2	Mildura - Talbot to Alsopp - East		22,800	22,800	(5,700)	(17,100)	(22,800)
Total			43,350	43,350	(10,838)	(32,513)	(43,350)
Year 10 2027-28							
Item	Project Reference						
5.10.1	Simon Street - Talbot to Alsopp - East		20,100	20,100	(10,050)	(10,050)	(20,100)
5.10.2	Brookman - Talbot to Alsopp - East		22,950	22,950	(5,738)	(17,213)	(22,950)
5.10.3	Brookman - Ramsay to Talbot - East		18,900	18,900	(4,725)	(14,175)	(18,900)
Total			61,950	61,950	(20,513)	(41,438)	(61,950)



**Shire of Dundas  
Forward Capital Works Program**

**NOTE 6 - AIRPORTS**

NOTE 6 - AIRPORTS

	Year	Summary	Capital Expenditure Program		Revenue, Borrowings, Proceeds and Transfers				Change in Annual Operations As a result of Capital Works Program		
			Status	Upgrade	Total Capital Program	Own Source	Capital Grants & Contributions	DRD	Total Funding	Net Annual Asset Mtce	Net Impact on Annual Future Funding
	Actual	2017-18		3,161,122	3,161,122	(654,650)	(2,506,472)	(3,161,122)	-	-	
	1	2018-19		3,077,617	3,077,617	(77,617)	(3,000,000)	(3,077,617)	15,000	15,000	
	2	2019-20		-	-	-	-	-	-	-	
	3	2020-21		-	-	-	-	-	-	-	
	4	2021-22		-	-	-	-	-	-	-	
	5	2022-23		-	-	-	-	-	-	-	
	6	2023-24		-	-	-	-	-	-	-	
	7	2024-25		-	-	-	-	-	-	-	
	8	2025-26		-	-	-	-	-	-	-	
	9	2026-27		-	-	-	-	-	-	-	
	10	2027-28		-	-	-	-	-	-	-	
	Total			6,238,739	6,238,739	(732,267)	(5,506,472)	(6,238,739)	15,000	15,000	
Summary Represented By:											
	Year 0	2017-18									
	Item	Project Reference									
	6.0.1	Norseman Upgrade - Surface Upgrade - Stage 2		3,161,122	3,161,122	(654,650)	(2,506,472)	(3,161,122)	-	-	
	Total			3,161,122	3,161,122	(654,650)	(2,506,472)	(3,161,122)	-	-	
	Year 1	2018-19									
	Item	Project Reference									
	6.1.1	Eucla Airstrip Upgrade		3,000,000	3,000,000		(3,000,000)	(3,000,000)	15,000	15,000	
	6.1.2	Norseman Upgrade - Surface Upgrade - Stage 2		77,617	77,617	(77,617)		(77,617)	-	-	
	Total			3,077,617	3,077,617	(77,617)	(3,000,000)	(3,077,617)	15,000	15,000	
	Year 2	2019-20									
	Item	Project Reference									
	6.2.1			-	-	-	-	-	-	-	
	Total			-	-	-	-	-	-	-	
	Year 3	2020-21									
	Item	Project Reference									
	6.3.1			-	-	-	-	-	-	-	
	Total			-	-	-	-	-	-	-	
	Year 4	2021-22									
	Item	Project Reference									
	6.4.1			-	-	-	-	-	-	-	
	Total			-	-	-	-	-	-	-	

Shire of Dundas  
Forward Capital Works Program

NOTE 6 - AIRPORTS

Year	Summary	Capital Expenditure Program		Revenue, Borrowings, Proceeds and Transfers			Change in Annual Operations As a result of Capital Works Program	
		Status	Upgrade	Total Capital Program	Own Source	Capital Grants & Contributions	DRD	Total Funding
Year 5 2022-23	Item Project Reference							
	6.5.1							
Total								
Year 6 2023-24	Item Project Reference							
	6.5.1							
Total								
Year 7 2024-25	Item Project Reference							
	6.7.1							
Total								
Year 8 2025-26	Item Project Reference							
	6.8.1							
Total								
Year 9 2026-27	Item Project Reference							
	6.9.1							
Total								
Year 10 2027-28	Item Project Reference							
	6.10.1							
Total								

**Shire of Dundas  
Forward Capital Works Program**

**NOTE 7 - SEWERAGE SCHEMES**

Year	Summary	Status	Capital Expenditure Program			and Transfers	
			Renewal	Upgrade	Total Capital Program	Own Source	Total Funding
2017-18	Actual		-	-	-	-	-
2018-19	1		-	-	-	-	-
2019-20	2		200,000	-	200,000	(200,000)	(200,000)
2020-21	3		-	25,000	25,000	(25,000)	(25,000)
2021-22	4		-	75,000	75,000	(75,000)	(75,000)
2022-23	5		-	75,000	75,000	(75,000)	(75,000)
2023-24	6		-	-	-	-	-
2024-25	7		-	-	-	-	-
2025-26	8		-	-	-	-	-
2026-27	9		-	-	-	-	-
2027-28	10		-	-	-	-	-
Total			200,000	175,000	375,000	(375,000)	(375,000)
<b>Summary Represented By:</b>							
<b>Year 0 2017-18</b>							
Item	Project Reference						
7.0.1			-	-	-	-	-
Total			-	-	-	-	-
<b>Year 1 2018-19</b>							
Item	Project Reference						
7.1.1			-	-	-	-	-
Total			-	-	-	-	-
<b>Year 2 2019-20</b>							
Item	Project Reference						
7.2.1	2 New Evaporative Ponds		200,000	-	200,000	(200,000)	(200,000)
Total			200,000	-	200,000	(200,000)	(200,000)
<b>Year 3 2020-21</b>							
Item	Project Reference						
7.3.1	Sewerage System Upgrade - Feasibility Study		-	25,000	25,000	(25,000)	(25,000)
Total			-	25,000	25,000	(25,000)	(25,000)
<b>Year 4 2021-22</b>							
Item	Project Reference						
7.4.1	CBD Sewerage Connection Upgrade - Stage 1		-	75,000	75,000	(75,000)	(75,000)
Total			-	75,000	75,000	(75,000)	(75,000)
<b>Year 5 2022-23</b>							
Item	Project Reference						
7.5.1	CBD Sewerage Connection Upgrade - Stage 2		-	75,000	75,000	(75,000)	(75,000)
Total			-	75,000	75,000	(75,000)	(75,000)



Shire of Dundas  
Forward Capital Works Program

NOTE 7 - SEWERAGE SCHEMES

Year	Summary	Status	Capital Expenditure Program			and Transfers	
			Renewal	Upgrade	Total Capital Program	Own Source	Total Funding
Year 6	2023-24						
Item	Project Reference						
7.6.1			-	-	-	-	-
Total			-	-	-	-	-
Year 7	2024-25						
Item	Project Reference						
7.7.1			-	-	-	-	-
Total			-	-	-	-	-
Year 8	2025-26						
Item	Project Reference						
7.8.1			-	-	-	-	-
Total			-	-	-	-	-
Year 9	2026-27						
Item	Project Reference						
7.9.1			-	-	-	-	-
Total			-	-	-	-	-
Year 10	2027-28						
Item	Project Reference						
7.10.1			-	-	-	-	-
Total			-	-	-	-	-

**Shire of Dundas  
Forward Capital Works Program**

**NOTE 8 - OTHER  
INFRASTRUCTURE**

Year	Summary	Status	Capital Expenditure Program			Revenue, Borrowings, Proceeds and Transfers				Change in Annual Operations As a result of Capital Works Program
			Renewal	New Service	Upgrade	Total Capital Program	Own Source	Capital Grants & Contributions	Lottery West	
Actual	2017-18		92,181	-	7,326	99,507	(99,507)	-	-	-
1	2018-19		-	-	150,000	150,000	(150,000)	-	-	-
2	2019-20		-	-	147,500	147,500	(147,500)	-	-	-
3	2020-21		-	-	-	-	-	-	-	-
4	2021-22		-	-	-	-	-	-	-	-
5	2022-23		-	-	-	-	-	-	-	-
6	2023-24		-	782,620	-	782,620	(195,655)	-	(586,965)	-
7	2024-25		-	459,830	-	459,830	(39,958)	(75,000)	(344,873)	15,000
8	2025-26		-	571,420	-	571,420	(142,855)	-	(428,565)	-
9	2026-27		-	102,330	-	102,330	(25,583)	-	(76,748)	10,000
10	2027-28		-	-	-	-	-	-	-	-
<b>Total</b>			92,181	1,916,200	304,826	2,313,207	(801,057)	(75,000)	(1,437,150)	25,000
<b>Summary Represented By:</b>										15,000
<b>Year 0 2017-18</b>										
<b>Item</b>	<b>Project Reference</b>									
8.0.1	Upgrade to Aquatic Centre	Completed	63,009			63,009	(63,009)			-
8.0.2	Expansion Of Norseman Tip	In progress			7,326	7,326	(7,326)			-
8.0.3	Additional CCTV for Main Street	Completed	29,172			29,172	(29,172)			-
<b>Total</b>			92,181	-	7,326	99,507	(99,507)	-	-	-
<b>Year 1 2018-19</b>										
<b>Item</b>	<b>Project Reference</b>									
8.1.1	Expansion Of Norseman Tip				100,000	100,000	(100,000)			-
8.1.2	Bromus Dam Toilets				50,000	50,000	(50,000)			-
<b>Total</b>			-	-	150,000	150,000	(150,000)	-	-	-
<b>Year 2 2019-20</b>										
<b>Item</b>	<b>Project Reference</b>									
8.2.1	Cemetery Upgrade				112,500	112,500	(112,500)			-
8.2.2	Expansion of Eucla Waste Facility				35,000	35,000	(35,000)			-
<b>Total</b>			-	-	147,500	147,500	(147,500)	-	-	-
<b>Year 3 2020-21</b>										
<b>Item</b>	<b>Project Reference</b>									
8.3.1			-	-	-	-	-	-	-	-
<b>Total</b>			-	-	-	-	-	-	-	-
<b>Year 4 2021-22</b>										
<b>Item</b>	<b>Project Reference</b>									
8.4.1			-	-	-	-	-	-	-	-
<b>Total</b>			-	-	-	-	-	-	-	-

**NOTE 8 - OTHER INFRASTRUCTURE**

Part 2 (17)



**Shire of Dundas  
Forward Capital Works Program**

**NOTE 9 - PLANT**

Year	Summary	Status	Capital Expenditure Program		Revenue, Borrowings, Proceeds and Transfers			
			Renewal	Total Capital Program	Gen. Revenue	Reserves	Proceeds on Sale	Total Funding
Actual	2017-18		233,026	233,026	(205,026)	-	(28,000)	(233,026)
1	2018-19		-	-	-	-	-	-
2	2019-20		516,864	516,864	(95,975)	(325,889)	(95,000)	(516,864)
3	2020-21		350,441	350,441	(140,441)	(175,000)	(35,000)	(350,441)
4	2021-22		402,936	402,936	(87,362)	(275,574)	(40,000)	(402,936)
5	2022-23		501,865	501,865	(396,600)	(20,265)	(85,000)	(501,865)
6	2023-24		390,375	390,375	(350,375)	-	(40,000)	(390,375)
7	2024-25		518,250	518,250	(443,250)	-	(75,000)	(518,250)
8	2025-26		214,829	214,829	(182,329)	-	(32,500)	(214,829)
9	2026-27		186,524	186,524	(126,524)	-	(60,000)	(186,524)
10	2027-28		276,083	276,083	(231,083)	-	(45,000)	(276,083)
<b>Total</b>			<b>3,591,192</b>	<b>3,591,192</b>	<b>(2,258,964)</b>	<b>(796,728)</b>	<b>(535,500)</b>	<b>(3,591,192)</b>

Summary Represented By:

Year 0 2017-18		Year 1 2018-19	
Item	Project Reference	Item	Project Reference
9.0.1	P235 2006 Ammann Multi Tyred Roller	9.0.1	P235 2006 Ammann Multi Tyred Roller
9.0.2	P245 Kubota Excavator	9.0.2	P245 Kubota Excavator
9.0.3	P223 Kubota Mower	9.0.3	P223 Kubota Mower
9.0.4	P226 Scrubber	9.0.4	P226 Scrubber
<b>Total</b>		<b>Total</b>	
160,000		160,000	
53,250		53,250	
4,963		4,963	
14,813		14,813	
233,026		233,026	
<b>Total</b>		<b>Total</b>	
(132,000)		(132,000)	
(53,250)		(53,250)	
(4,963)		(4,963)	
(14,813)		(14,813)	
(205,026)		(205,026)	
<b>Total</b>		<b>Total</b>	
(28,000)		(28,000)	
(53,250)		(53,250)	
(4,963)		(4,963)	
(14,813)		(14,813)	
(233,026)		(233,026)	

Year 2 2019-20		Year 3 2020-21	
Item	Project Reference	Item	Project Reference
9.2.1	P288 Sedan (Doctor)	9.2.1	P288 Sedan (Doctor)
9.2.2	P266 HINO 500 Series water truck	9.2.2	P266 HINO 500 Series water truck
9.2.3	P296 Tray top ute (Gardeners' ute)	9.2.3	P296 Tray top ute (Gardeners' ute)
9.2.4	P239 Mitsubishi Triton 4x2 Cab (Ranger's ute)	9.2.4	P239 Mitsubishi Triton 4x2 Cab (Ranger's ute)
9.2.5	P297 Tray top ute (Gardeners' ute)	9.2.5	P297 Tray top ute (Gardeners' ute)
9.2.6	P307 AWD station wagon large (CEO's)	9.2.6	P307 AWD station wagon large (CEO's)
9.2.7	P254 2010 721E Case Front End Loader (DS16)	9.2.7	P254 2010 721E Case Front End Loader (DS16)
9.2.8	P268 Kubota Tractor Diesel with Canopy	9.2.8	P268 Kubota Tractor Diesel with Canopy
<b>Total</b>		<b>Total</b>	
35,083		35,083	
126,925		126,925	
25,146		25,146	
30,600		30,600	
25,146		25,146	
55,265		55,265	
198,199		198,199	
20,500		20,500	
516,864		516,864	
<b>Total</b>		<b>Total</b>	
(30,083)		(30,083)	
-		-	
(111,925)		(111,925)	
(20,146)		(20,146)	
(25,600)		(25,600)	
(20,146)		(20,146)	
(20,265)		(20,265)	
(173,199)		(173,199)	
(20,500)		(20,500)	
(325,889)		(325,889)	
(95,975)		(95,975)	
(516,864)		(516,864)	

**Shire of Dundas  
Forward Capital Works Program**

**NOTE 9 - PLANT**

NOTE 9 - PLANT

Year	Summary	Status	Capital Expenditure Program		Revenue, Borrowings, Proceeds and Transfers			
			Renewal	Total Capital Program	Own Source		Proceeds on Sale	Total Funding
						Other		
Year 4 2021-22								
Item	Project Reference							
9.4.1	P319 AWD station wagon small (DCEO)		30,650	30,650	(25,650)		(5,000)	(30,650)
9.4.2	P299 Town Skid Steer		51,713	51,713	(41,713)		(10,000)	(51,713)
9.4.3	P278 VOLVO Rubbish truck		320,574	320,574	(20,000)	(275,574)	(25,000)	(320,574)
Total			402,936	402,936	(87,362)	(275,574)	(40,000)	(402,936)
Year 5 2022-23								
Item	Project Reference							
9.5.1	P307 AWD station wagon large (CEO's)		55,265	55,265		(20,265)	(35,000)	(55,265)
9.5.2	P283 Mitsubishi Fuso Tip Truck (DS26)		223,300	223,300	(198,300)		(25,000)	(223,300)
9.5.3	P284 Mitsubishi Fuso Tip Truck (DS174)		223,300	223,300	(198,300)		(25,000)	(223,300)
Total			501,865	501,865	(396,600)	(20,265)	(85,000)	(501,865)
Year 6 2023-24								
Item	Project Reference							
9.6.1	P288 Sedan (Doctor)		35,083	35,083	(30,083)		(5,000)	(35,083)
9.6.2	P296 Tray top ute (Gardeners' ute)	2018/19	25,146	25,146	(20,146)		(5,000)	(25,146)
9.6.3	P297 Tray top ute (Gardeners' ute)	2018/19	25,146	25,146	(20,146)		(5,000)	(25,146)
9.6.4	P301 2016 Caterpillar Loader 910K		171,000	171,000	(156,000)		(15,000)	(171,000)
9.6.5	P300 2016 Kubota Tractor B2320 (Orange)		134,000	134,000	(124,000)		(10,000)	(134,000)
Total			390,375	390,375	(350,375)	-	(40,000)	(390,375)
Year 7 2024-25								
Item	Project Reference							
9.7.1	P293 Tray top King cab 4x4 (Projects)		46,364	46,364	(41,364)		(5,000)	(46,364)
9.7.2	P294 Dual Cab 4x4 (Works)		50,128	50,128	(45,128)		(5,000)	(50,128)
9.7.4	P302 2016 Hino 500 Series (Service Truck)		106,222	106,222	(91,222)		(15,000)	(106,222)
9.7.5	P279 2012 Caterpillar 12H grader		315,536	315,536	(265,536)		(50,000)	(315,536)
Total			518,250	518,250	(443,250)		(75,000)	(518,250)

Shire of Dundas  
Forward Capital Works Program

NOTE 9 - PLANT

NOTE 9 - PLANT		Year		Summary		Capital Expenditure Program		Revenue, Borrowings, Proceeds and Transfers			
		Status	Renewal	Total Capital Program	Own Source		Other	Total Funding			
					Gen. Revenue	Reserves			Proceeds on Sale		
Year 8 2025-26											
Item		Project Reference									
9.8.1	P295 AWD station wagon small (Community)		30,650	30,650	(25,650)	(5,000)	(30,650)				
9.8.2	P298 Small bus		50,179	50,179	(42,679)	(7,500)	(50,179)				
9.8.3	P287 Bomag Road Roller		134,000	134,000	(114,000)	(20,000)	(134,000)				
Total			214,829	214,829	(182,329)	-	(32,500)				
Year 9 2026-27											
Item		Project Reference									
9.9.1	P307 AWD station wagon large (CEO's)		55,265	55,265	(20,265)	(35,000)	(55,265)				
9.9.2	P319 AWD station wagon small (DCEO)		30,650	30,650	(25,650)	(5,000)	(30,650)				
9.9.3	P306 Large bus		100,609	100,609	(80,609)	(20,000)	(100,609)				
Total			186,524	186,524	(126,524)	-	(60,000)				
Year 10 2027-28											
Item		Project Reference									
9.10.1	P288 Sedan (Doctor)		35,083	35,083	(30,083)	(5,000)	(35,083)				
9.10.2	P325 Multi Tyred Roller		165,000	165,000	(135,000)	(30,000)	(165,000)				
9.6.2	P324 Kubota Excavator		76,000	76,000	(66,000)	(10,000)	(76,000)				
Total			276,083	276,083	(231,083)	(45,000)	(276,083)				





10.4.8

Application for Pensioner Unit Accommodation



**Dundas House – Units for the Aged Pensioner & Senior  
Application for Tenancy**

Surname BADENHOPE Given Name(s) BRIAN  
Current Residential Address 31 BROCKMAN ST NORSEMAN  
Telephone 081 7935180 WA 6443  
Date of Birth 16-5-1957 Marital Status SINGLE  
Aged/Senior Pension Number 602-736-590H  
Name of Next of Kin CHERYL KOOSLY  
Address of Next of Kin —  
Relationship to Next of Kin BROTHER Next of Kin Telephone 0817893810  
Name of Doctor DR. G. ROWLANDS Telephone 90399235  
Address of Doctor NORSEMAN HOSPITAL  
1 TALBOT ST NORSEMAN. WA 6443

What is your current accommodation situation:

Own Home	Yes / No	Living with Relative	Yes / No
Rented Room	Yes / No	Living with Friend	Yes / No
Renting	<input checked="" type="radio"/> Yes / No		

**Declaration**

I BRIAN BADENHOPE declare that to the best of my knowledge particulars in my application are true and correct and I acknowledge and agree with the conditions set by the Shire of Dundas on the reverse side of this application.

Brian Badhope  
Signed

4-9-2018  
Date

MR. P HOGAN JP

P O BOX 249

NORSEMAN WA 6443

8<sup>th</sup> October 2018

TO WHOM IT MAY CONCERN

---

I have know Mr. Brian Badenhope for approximately 3 years. In that time I have found him to be a peaceful person and of sober habits. He goes about his daily applications in an orderly manner.

I have no hesitation in recommending this person as a fine and reliable tenant.

Yours faithfully

Pat Hogan JP 6472

A handwritten signature in black ink, appearing to read 'Pat Hogan JP 6472', with a stylized flourish at the end.

8/10/18



Oakridge Medical Trust Trading As  
**Norseman General Practice**  
Dr Graham Rowlands, MBBS, DRACOG, FRACGP  
Provider # 202073AY, ABN: 29 760 883 203

Phone (08) 9039 9235  
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Norseman Hospital  
1 Talbot Street  
PO Box 149  
NORSEMAN WA 6443

10/10/2018

CEO  
Shire Of Dundas

Dear Sir ,

**Re: Mr Brian Badenhope, D.O.B. 16/5/1957  
31 Brockman Street, NORSEMAN 6443  
ph 0417935180**

I have been asked by Mr Brian Badenhope to provide a reference regarding lease of a Shire Accomodation Unit.

Mr Badenhope has been resident in Norseman over the past four months. I have known him as a patient, travelling from Esperance for two years. He has always presented as a stable and insightful man. He has been a disability pensioner for five years. I am not aware of any behaviours which would make him unsuitable as a resident at the Shire Units.

Yours sincerely,



Dr. Graham Rowlands

## Dundas SHire

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**From:** gordon lien <gordonlien@me.com>  
**Sent:** Wednesday, 10 October 2018 1:25 PM  
**To:** Dundas SHire  
**Subject:** ICS2018104051 - CP.RE.1.3 - Re: reference letter

**Categories:** EasyRecordsAutoDisposal

Hi Renee,

Yes I am the owner of 31 Brockman st Norseman and Brian has been staying in my property since July.

Although the time stayed is short, Brian seems to be a good tenant and made his initial rent payments on time.

The main reason for Brian to move out is due to noisy neighbours on the street.

Not sure if this is sufficient for what you need as a reference, please let me know if you need anything else.

Cheers,  
Gordon

0405451230

On 10 Oct 2018, at 4:01 pm, Dundas SHire <[shire@dundas.wa.gov.au](mailto:shire@dundas.wa.gov.au)> wrote:

Good Day Gordon,

Brian Badenhope is renting a property of you. He ask me to send this email so you can send the Shire a reference letter for him,  
Cheers!

Renee Petersen  
Administration Officer

<[image001.png](#)>

Shire of Dundas  
PO Box 163  
Norseman WA 6443